



NEWS SUMMARY

GENERAL

Pope plans British visit

Pope John Paul II will visit Britain, probably in the summer of 1982, it was announced yesterday.

It will be the first visit to Britain by a serving Pope, but will "not exceed" a visit to Northern Ireland.

Militant protestants responded angrily to the announcement, and the Rev Ian Paisley, Ulster MP, complained to Downing Street that the invitation was unconstitutional.

The invitation was made by Cardinal Basil Hume, Archbishop of Westminster, and The Most Rev Derek Worlock, Archbishop of Liverpool.

TUC warning

TUC leaders predicted that the new labour laws were certain to be disobeyed and that trade unionists would be jailed. Back Page Under membership drop expected, Page 2

Unity threat

Labour Party Right-wingers said the National Executive Committee posed the gravest threat to the party's unity and to the re-election of a Labour government. Back Page

Saudis hold back

Saudi Arabia will not press for changes in the specifications of F-15 aircraft on order from the U.S. until after the American presidential election, but it has not reneged on its demand. Page 2

Tax proposals

Proposals to end alleged tax discrimination against women are contained in a discussion paper, being drafted by the Treasury and Inland Revenue for publication soon.

TV jobs offer

One of Westward Television's rival bidders for the West Country commercial television franchise area guaranteed Westward staff jobs if it won the contract. Back Page and Page 6

Smith campaign

Former Rhodesian Prime Minister Ian Smith has launched a campaign to re-establish himself as the leader of Zimbabwe's white minority. Page 2

Salisbury fare cut

British Airways and Air Zimbabwe received Government approval to introduce a new fare of £410 return from London to Salisbury.

Hostages freed

A group of about 160 Cuban refugees who held 15 people hostage in a U.S. airliner at Lima airport left the plane after Peruvian authorities agreed to transport them to other countries.

Basque tension

Renewed violence is feared in northern Spain after a radical Basque nationalist was shot dead by Right-wingers. Page 2

Grand Prix win

British racing driver Nelson Piquet won the Dutch Grand Prix. He is now two points behind Australian Alan Jones at the top of the world championship table.

Briefly...

Two British servicemen became the first to parachute across the channel after leaving their aircraft at 25,000 ft above sea level.

One man was lost overboard and was saved after the British cargo Vabif ran aground off the Dutch coast.

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Signing of accord brings return to work in Poland

BY CHRISTOPHER BOBINSKI IN GDANSK

THE POLISH authorities yesterday formally conceded the right of workers to have their interests represented by independent trade unions.

This is an historic innovation in the Communist bloc, the system is based on party control of all key institutions.

The concession came in a 21-point agreement signed yesterday afternoon by Mr. Mieczyslaw Jagielski, a deputy premier, and Mr. Leszek Walesa, the Gdansk strike leader. It ended the 18-day-old strike in the city which, in its closing stages, threatened to develop into a national stoppage.

Only after a special session of the Communist Party central committee in Warsaw on Saturday afternoon did Mr. Jagielski get approval from the leadership to concede the point which sets up the new trade unions alongside the existing State-dominated union structure.

The signing of the agreement was delayed until late yesterday afternoon, while strike leaders negotiated over the release from prison of some 10 human rights activists who have been recently detained, some of whom were charged with taking part

in an anti-Government organisation.

Mr. Jagielski announced that the state prosecutor had been instructed to release from detention everyone on the list presented by the strikers. He said he had received assurances they would all be freed by noon today. The list included Mr. Jacek Kuron, Mr. Adam Michnik and other leading dissidents who had been aiding the strike effort.

The deputy Prime Minister also said no action would be taken against the strikers or those who assisted them unless they had committed criminal offences.

Mr. Jagielski's announcement that the detainees would be freed was seen as another major concession by the authorities, following an article published only on Saturday in Trybuna Ludu, the official party newspaper, which attacked Mr. Kuron and Mr. Michnik. The strike leaders had apparently made it clear that they would order a new strike if their conditions were not met.

Mr. Walesa told a cheering crowd: "We have not achieved everything, but we have achieved all that it was possible to achieve in the present circumstances. We have independent, self-governing trade unions and the right to strike."

"We are glad the long negotiations are over. It shows that people can always reach agreement if they really want to."

"We return to work on September 1 and on that day we will be thinking of our homes, our families and work for our homeland."

The new unions are said to have been given the right to introduce legislation to Parliament directly rather than through union deputies as had been the case. They would also have the right to challenge the qualifications of factory directors. It was unclear whether they could remove them from their posts.

Some workers expressed concern about riders attached to the settlement which called for additional discussion on some points, establishment of commissions to look into others at greater length, and setting future dates by which details of

Continued on Back Page

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Sharp cuts in China after £4.6bn budget deficit

BY TONY WALKER IN PEKING

CHINA HAS reacted savagely to a large and unplanned budget deficit in 1979, by slashing this year's public spending across the board.

After revealing a deficit equivalent to about \$1bn (£63m), instead of the forecast balanced budget, Mr. Wang Bingqian, the new Finance Minister, announced heavy reductions in most areas of expenditure. The cuts will amount to about \$80m this year.

The poor 1979 performance is likely to prolong China's process of economic readjustment. This is bad news for companies wishing to negotiate new contracts with the Chinese.

It will also complicate the task of economic reformers like Mr. Deng Xiaoping, the senior Vice Premier, who have pinned their hopes on the success of China's modernisation drive, which in turn, is dependent on a buoyant economy.

Despite the gloomy economic news, Mr. Wang still attempted to sound optimistic in his address at the weekend to the

opening session of the National People's Congress — China's Parliament.

He said: "China's financial deficit last year did not cause any big increase in the foreign debt, nor bring serious difficulties to the economy."

The strong measures adopted by the Chinese leadership to reduce the deficit suggest Mr. Wang was not being entirely candid. According to statistics released at the weekend China will have a deficit of about \$5bn this year, despite stringent cost-cutting measures.

The 1979 budget statistics represent some of the most detailed public accounting of China's economic difficulties since the Communists took over in 1949.

Mr. Yao Yilin, the new chief of the State Planning Commission (China's economic policy-making body) insisted, however, that good progress was being made. "China's 1980 economic plan is being smoothly implemented and it is estimated that the set targets for both agriculture and industry will be fulfilled.

New progress has been made in the readjustment, restructuring and improvement of the national economy."

Mr. Yao admitted, however, that "calamities" in agricultural production had resulted in a 10 per cent cut in the output of summer crops. This is much more than the rumoured 6 per cent.

The main reason for the large deficit was staggering over-expenditure. For example, wages to urban workers overran estimates by about 35 per cent, defence expenditure by about 10 per cent and payments for agricultural produce by about 25 per cent.

China's failure to control spending may explain why a new head of the State Planning Commission and a new Finance Minister have been appointed recently.

Cuts in expenditure have severely affected funds going to

Continued on Back Page

Hua's replacement to be confirmed Page 2

Big drop in food industry profits

By David Churchill, Consumer Affairs Correspondent

A SHARP FALL in the profitability of UK food manufacturers is revealed in the latest survey of the industry, published by the Food and Drink Industries Council.

It shows that in the first three months of the year the profit margins of food manufacturers fell to their lowest for five years, and were just over a third of the level reached 10 years ago.

Pre-tax profits as a percentage of sales in the first three months of the year were 2.65 per cent on a seasonally adjusted basis. In the last quarter of 1979, the level was 4.85 per cent, and, for last year as a whole, the figure was 4.39 per cent.

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Industry price rises 'least for a decade'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITISH manufacturing companies are raising their prices less frequently and in smaller amounts than at almost any time in the last decade.

The Confederation of British Industry's monthly trends inquiry, published this morning, shows a marked fall in the proportion of companies expecting to raise their domestic selling prices in the next four months.

The survey shows 30 per cent of companies questioned plan to raise prices and 14 per cent to cut them. At the end of July, the figures were 43 and 10 per cent respectively. In January the proportions were 68 and 1 per cent decline in 1981.

Squeeze

The latest CBI inquiry provides further evidence of a weakening in demand with below normal order books, especially in metal manufacturing. Demand has been least affected in the capital goods sector, notably in electrical engineering. The proportion of companies reporting more than adequate stocks of finished goods still rising.

The explanation is partly that the bulk of any reduction in stock levels has occurred in the wholesaling and retailing sectors. In general, manufacturing companies expect to lower prices to increase their short-time working.

Mr. James Clemenson, president of the Food Manufacturers' Federation, has already warned that food prices will need to rise by about 20 per cent this year, just to maintain the manufacturers' current profit levels.

The food and drink industries survey, based on data collected by the Institute of Grocery Distribution, also reveals that the liquidity of food manufacturers fell by a further £63.8m in the first quarter of this year. This has forced food companies to increase their short-term borrowings which, at the current high interest rates, has further affected profitability.

China's failure to control spending may explain why a new head of the State Planning Commission and a new Finance Minister have been appointed recently.

The other side of the picture is that the CBI expects the annual rate of growth of wholesale output prices — currently 14 per cent — to be less than 10 per cent by November. In time this should be reflected in a further reduction in the rate of retail price inflation.

The CBI therefore estimates that the profit margins of manufacturing companies are still being reduced. This shows a reduction in the level of expected wage unit cost and price rises in the next year.

The deepening recession is showing up clearly in falling demand, deliveries and expected output levels. Business confidence is at about its lowest for more than two years.

The FT survey this month covers the engineering, brewing and distilling, and the paper and connected sectors. The interviews were carried out in the first fortnight of August, the same period as the CBI inquiry, which included 1,887 replies from manufacturing industry.

Howe attempts to regain initiative. Back Page

NEDO urges industry to adapt. Page 4

Business opinion survey. Page 18

Airbus considers new models

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIRBUS INDUSTRIE, the European group building the A-300 and A310 Airbus aircraft, is now discussing with world airlines the possibility of developing new versions.

These would include a "stretched" model, the TA-9, seating between 350 and 400 passengers against the 250-300 in the existing A-300 Airbus, and a new short-range model of 130-170 seats, called the Single Aisle or SA series.

These would be additional to the A-300 and A-310 models, which would continue in full production.

Development costs of both new types would be high — probably about £250m for the stretched version, and more than £500m for the new SA.

Mr. Barnard Lethbridge, president of Airbus Industrie, said at the Farnborough Air Show yesterday that decisions on both new types of aircraft would be dictated solely by demand.

He expected that such decisions might be taken by the middle of next year. "We are very serious about these programmes. We must keep up with the market. We are not in business to build aircraft the airlines do not want."

Mr. Lethbridge said that, so far as the smaller SA series of aircraft was concerned, Airbus Industrie was interested in the possibilities of collaboration with Japan.

Total orders for existing versions of the Airbus now amount to 421 aircraft for 36 airlines, of which 282 are for the A-300 (already in service) and 139 are for the new A-310, now being developed and due to be delivered to airlines from 1983.

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Farnborough report Page 4

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Linowitz starts bid to revive Camp David

By David Lennon in Tel Aviv

PRESIDENT CARTER'S special Middle East envoy, Mr. Sol Linowitz this morning starts two days of talks with Mr. Menahem Begin, the Israeli Prime Minister, at the beginning of a visit to Israel and Egypt in search of some way out of the deadlock over Palestinian autonomy.

Mr. Linowitz yesterday cautioned that "it would be tragic if we were to let the promise of Camp David slip away," adding that the responsibility lay with all parties to ensure that this did not happen.

But the prospects for the success of his mission appear slight, given the Israeli insistence that the key to restarting the suspended talks lies with Cairo, and Egypt's demand that Israel alter its stance over Jerusalem and Jewish settlements if any progress is to be made.

Mr. Begin reported that in a note delivered on Friday, Egypt's President Sadat had stated he was not interested in resuming the autonomy negotiations at this stage.

"Given the present circumstances," the President is reported to have said, "I still believe our common interests will be better served by a summit conference at the proper time."

Underlining the Egyptian refusal to restart the talks was a blunt charge by Mr. Kamal Hassan Ali, the Egyptian Foreign Minister, on Saturday, that the current Linowitz mission was simply part of the Carter Administration's attempt to revive the Camp David process for U.S. electoral purposes.

Mr. Linowitz began his talks in Israel last night with Dr. Yosef Burg, the Interior Minister, who heads the Israeli autonomy negotiating team. Before the meeting, the Israeli Minister said that he was waiting to see whether the U.S. envoy had brought any new proposals with him for getting the Egyptians back to the negotiating table.

Meanwhile, three Arab families whose homes are beside the new Government buildings in Arab east Jerusalem into which Mr. Begin plans to move his office, have been served with eviction notices.

The families have refused offers of compensation and said that they would resist

Saudis to hold back demand for improved F-15s

BY RICHARD JOHNS IN JEDDAH

THE SAUDI ARABIAN Government has decided not to press for changes in the specifications of F-15 aircraft on order from the U.S. until after the American presidential election.

Saudi Arabia has by no means renounced its demand, however, and after the November election the Kingdom is likely to make the issue a test of U.S. friendship, just as it did with the original deal that also met stiff Congressional objections.

Eventually, the U.S. undertook to supply 60 F-15s at a cost of \$2.5bn, plus \$2bn for infrastructure and back-up services. More recently, Saudi Arabia is understood to have ordered two more aircraft. Pilot training is scheduled to start in the U.S. next year, and first deliveries are due to be made in 1982.

Saudi Arabia is determined to obtain agreement from the U.S. for modifications that would give the F-15s far greater range and striking power, according to a senior adviser to the Royal family. He confirmed that the request for the changes had been made earlier in the summer.

Policy here has been to leave the question dormant for the time being, following the letter to President Carter early in July, signed by 68 Senators. It urged him to reject the sale of additional equipment, and reminded him of assurances given in 1978 to clear the way for approval of the original deal.

Nevertheless, Prince Sultan, minister of defence said in Taif last Thursday that provision for the equipment was a "foregone conclusion." He added: "We do not make requests that are denied to us."

For its part the U.S. Administration has told the Saudi Government that the request is not under active consideration.

But the Pentagon and the State Department evidently believe that there is considerable justification for allowing Saudi Arabia a more offensive, long-range version of the F-15 because of developments in the region over the past two years. They also tend to dismiss the misgivings of the pro-Israeli lobby.

To obtain the Senate's

approval in 1978, Mr. Harold Brown, U.S. Secretary of Defence, gave assurances that

28-point deal ends Szczecin strike

SZCZECIN: The principal newspaper in this Polish city, Szczecinski, has published the 28 points of the strike settlement for the port and observers believe they could become the model for separate agreements throughout Poland.

The details were given under a banner headline: "We achieved agreement—Szczecin comes back to work: Government commission signed agreement this morning." They are: Creation of self-governing trade unions of a socialist character according to the Polish constitution. Strike committees to become new worker commissions and to prepare elections to the new trade unions.

A special Government programme to be carried out by December 31 on prices and availability of supplies.

Pay rises to be granted, with emphasis on lowest-paid workers.

Retirement benefits to be raised by January 1, 1981.

Workers disabled at work to get same pay even if forced to take lower paid work.

Women with babies may stay at home for three years, as under present law, but will be compensated during the entire period.

Family allowances to be raised to same level as militia and army family allowances and to be received in three instalments, the first on January 1, 1981.

The final act of the Helsinki accords to be published as well as the UN's Charter on Human Rights.

No prosecutions against workers for strike activities.

No reprisals against political activists if they do not violate socialist principles.

Dialogue between Church and state to be expanded and more access for Church to the news media.

Construction of a marble plaque to commemorate workers killed in 1970 rioting at the Szczecin shipyard.

Health service in Poland to be improved and better supplies of medicines to be guaranteed.

An end to unannounced price increases for basic goods.

Distribution of foodstuffs equally in all stores without favouritism.

An increase in meat supplies.

No Polish goods in hard-currency shops unless supplies are adequate in shops for Polish public.

Strike situation to be explained to the Polish people.

More raw materials for enterprises.

Those who lost jobs because of strike activity between 1970-1980 to be re-employed after case-by-case study.

Special study of censorship to be completed by November 30.

Issue of making Saturday, not normally a working day, an extra day off to be settled by December 31.

Reduction in maximum waiting time for housing from the present 12 years to five years.

Vacation allowance to be increased by end of year.

Trade unions will be given right to delegate workers to special educational programmes.

Workers to get 40 per cent of wages while on strike.

Shipyards workers charter to be modified by end of year.

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WORLD TRADE NEWS

W. German goods attract interest at Leipzig Fair

BY LESLIE COUETT IN BERLIN

East Germany has indicated strong interest in expanding trade with the West at the opening of the week-long East-West trade fair in Leipzig. Herr Erich Honecker, the East German President, yesterday visited the stand of West Germany's giant chemical company, Hoechst, which is negotiating a new chemical engineering project in East Germany. After the completion of a PVC plant there by Hoechst's subsidiary, Uhde.

Herr Honecker stressed that East Germany wants to develop both political and economic relations with West Germany. East Germany achieved an unusual trade surplus with West Germany of DM 423m in the first half of this year.

This was largely the result of higher prices for East German refined oil products which are being delivered to West Berlin under a six-year agreement. West Germany is shipping a million tonnes a year of crude oil and consignments of coal to East Germany which is sending back twice the amount of refined products.

East Germany is able to use some 40 per cent below the international level.

This petroleum trade is regarded by Bonn officials as abnormal for two highly industrialised countries which import virtually all their oil.

Flags of Convenience under fire

BY WILLIAM HALL, SHIPPING CORRESPONDENT

THE DOMINANT position in world shipping of the fleets of the developed countries is expected to come under fierce attack at the Committee on Shipping of the United Nations Conference on Trade and Development (UNCTAD), which starts a two-week meeting in Geneva today.

The most controversial issues before the committee are the phasing out of flags of convenience and the introduction of bulk cargo sharing. The developed countries, led by Britain and the U.S., are strongly opposed to both proposals.

The ninth session of the committee follows a meeting last January of an UNCTAD working group charged with looking at the problem of phasing out "flags of convenience", the technical name for flags of convenience.

At its meeting last January, the working group could not agree what action should be taken.

The developing countries, which are represented by the Group of 77, wanted the phasing out of flags of convenience and the developed countries, with the possible exception of France, saw no need for such a move.

Since the January meeting,

three events have occurred which could alter the outcome of the ninth session. There has been a change of government in Liberia, the major flag of convenience, which could undermine its influence among the developing countries, and a number of Communist countries led by the Soviet Union have come out strongly against flags of convenience.

Finally, the UNCTAD secretariat has done considerable work in support of a resolution passed at the UNCTAD V meeting in Manila last year, which recommended the introduction of cargo sharing.

SHIPPING REPORT

Easier tone continues in dry cargoes

By Our Shipping Correspondent

THE EASIER tone in the world's dry cargo markets continued last week. In the Hampton Roads, Japan coal trades, rates for 55,000 tonnes slipped below \$26 per tonne and the U.S./Continent grain rates moved lower in sympathy. In its latest monthly chartering report Matheson and Co. is cautiously optimistic about the outlook for the dry cargo markets over the next few months and argues that grain is still expected to provide the main support for the market.

In this context owners should draw some comfort from the latest U.S. Government estimates of the Soviet grain harvest for the current year.

Previous estimates had been pitched as high as 225m tonnes but the latest estimate has been reduced to 200m tonnes. Although this is bigger than last year's poor harvest, the Soviet Union will still have to import substantial quantities this year and this will undoubtedly help underpin the dry cargo markets.

Looking slightly longer term, a confidential report by a leading London shipbroker argues that the growth of the dry bulk carrier market is likely to slacken appreciably between now and late 1981-early 1982.

There could be substantial dry bulk market weakness over the next one-two years with large vessels most vulnerable.

The report emphasises that the dry cargo market is in fundamentally better shape than it was three years ago and does not envisage a return to the depressed conditions of 1977-78.

It concludes that, provided the volume of new building contracts can be restrained, there could be a very strong dry cargo market in 1982-83.

In the tanker market, there appears to be some difference of opinion about the short-term direction of the market. Galbraith Wrightson in its weekly tanker market report says that there has undoubtedly been an easier tone, whilst John L. Jacobs says that VLCCs and ULCCs continue to be fixed out of the Arabian Gulf at steadily improving levels.

Australia signs big Fiji loan

By Patricia Newby in Canberra. THE AUSTRALIAN Government Export Finance and Insurance Corporation (EFIC) is to provide a loan of A\$35m (£15m) to the Government of Fiji to finance construction of the Nadi-Lautoka regional water supply scheme by a consortium of three Australian contractors.

The loan agreement was signed in Canberra by Mr. Jezondi Takala, High Commissioner for Fiji and Mr. Sam Burton, EFIC's managing director.

Total value of the contract won by Wood Hall (Hornibrook), Leighton Holdings and Thies Holdings was A\$53m. It is one of the largest single contracts ever let in the Pacific Basin.

The difference between the EFIC loan and the contract price will be covered by trading bank loans.

The project involves construction of an earth-rock fill dam across the Nadi river at Vatura, water treatment plants, service reservoirs, access roads and 40 kilometres of pipeline.

Japanese vehicle exports hit new high

BY BRIJ KHINDARIA IN GENEVA AND JIM RUSK IN OTTAWA

A SWISS Parliamentary commission has decided to postpone a draft agreement between Switzerland and Canada under which Canada would have resumed uranium supplies to Swiss nuclear plants.

The decision to postpone the study was prompted by what the Swiss argue is Canadian interference in their internal affairs. This is in particular reference to Canadian disapproval of the Swiss Government's decision to allow Sulzer, the heavy machinery and construction company, to build a heavy water plant in Argentina.

The record exports were helped by continued active sales to the U.S., the largest customer for Japanese vehicles, and increased shipments to West Europe, Middle East, South East Asia and Latin America.

The July total comprised 340,900 cars, 182,300 trucks and 6,000 buses.

The July export value totalled \$2.48bn, including auto parts, up 5.5 per cent from \$2.28bn in June and up a sharp 47.7 per cent from \$1.63bn a year ago.

The association also said cumulative total exports in the first seven months this year were \$3.46bn worth \$13.79bn, compared with 2.50bn valued at \$10.17bn in the same 1978 period.

Export shipment to the U.S. in July rose 27.2 per cent to 220,900 from 173,700 a year ago. Shipments to the EEC were \$8.900, up 25.0 per cent from 55,100 a year ago, including those to West Germany up a sharp 82.9 per cent to 20,300 from 11,100 a year ago and France up a sharp 61.7 per cent to 7,500 from 4,700 a year before. But those to Britain fell 16.1 per cent to 16,700 from 19,900 a year earlier.

Shipments to the Middle East rose 65.9 per cent to 51,000 from 30,800 a year ago, including those to Saudi Arabia up a sharp 120.4 per cent to 30,200 from 13,700. Reuter

Swiss delay Canada uranium accord

they had examined the Sulzer deal and were satisfied it would not increase Argentina's capacity to make nuclear weapons and was not to contravene of Switzerland's obligations as a supplier of nuclear technology.

Canadian officials have reacted to the Swiss move with surprise. A senior Government official said at the weekend that Canada's concern was only in how its own uranium and technology was used. It was not its intention to interfere in how the Swiss use their own technology.

"We have never heard anything official to suggest the Swiss were planning to take this course of action," the official said.

The Canadians add that the Sulzer-Argentina matter is not at issue and that tensions between Ottawa and Bern over nuclear matters date back to the 1977 suspension of Canadian uranium sales. It was the Canadian understanding that Jack of Swiss approval to the bilateral uranium agreement came only from Canada's need to monitor the re-export of its own uranium and technology.

The means of resolving the dispute were not immediately clear, but the tougher attitude by the Parliamentary Commission comes following estimates by Swiss energy authorities that Switzerland can do without Canadian uranium for at least five more years.

Colourful debut for Lesotho's rugs

BY PAUL CHEESRIGHT IN BERLIN

WOOLLEN RUGS with gentle geometric designs scattered the floor, mohair tapestries hung on the walls, stands held woolen cardigans, shawls, jackets and hats.

It was the Lesotho stand at the Overseas Import Fair in Berlin last week, part of the sales effort the south African kingdom is making in the European consumer market.

Compared with the range of goods offered by the newly industrialising countries like South Korea, it was very limited.

But Lesotho is classified by the World Bank as a low income developing country. Indeed the value added from manufacturing in the country during 1976 was just \$2m. Still, the European market beckons as an outlet for labour-intensive industries sponsored by the Government in a country where 87 per cent of the population is engaged in agriculture.

Exhibitions and fairs account for about a third of the marketing effort made by Kingdom of Lesotho.

But, conceded Mr. Mohapi, this leads to the third point about the direction of Lesotho

marketing. It is directed at department stores, specialised galleries and interior decorating concerns.

So far success has been limited. In KLH's first year of operation, in 1978, sales were just R150,000 (£80,000). This year they are running at double that level and would have been higher but for the recession.

With workshops springing up all over Lesotho, production is increasing, so the need to lift sales is paramount. But if KLH received a large order it would still have a problem—that of co-ordinating the quality and quantity from such a diversity of producers.

Lesotho, like other African handicrafts producers, has to overcome the accepted European notion that African suppliers are unreliable. This general difficulty and Lesotho's specific effort are the practical edge of the current North-South dialogue.

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Building society receipts drop back in August

BY MICHAEL CASSELL

BUILDING SOCIETY receipts fell last month while demand for mortgages continued to weaken.

Provisional estimates suggest that the net inflow of funds into the societies may have fallen below £300m in August compared with £340m the previous month. The drop was brought about largely by seasonal factors and if the estimates are confirmed the month's intake will still be the second highest recorded this year.

The fall in intake will not create concern among the societies, which are experiencing mounting difficulties in lending the funds they have available.

The supply of mortgage finance has been broadly matching the level of home loan demand recently, but there is a growing belief among societies that they are now confronted with a rare phenomenon — a shortage of mortgage customers.

Societies have rarely had to go in search of borrowers and have traditionally geared their operations to attracting deposits. But the recent slight

improvement in their competitive position and the availability for lending of large volumes of interest credited to investors' accounts have coincided with a sharp decline in mortgage demand.

There is also no doubt that the increasing involvement of the banks in the mortgage market has taken some of the pressure off the societies.

Advances are still, however, running at high levels, reflecting earlier commitments as well as some marginal revival in previously cancelled mortgage approvals. The societies hope to lend about £9bn this year against £8.8bn in 1979, although the actual number of loans may be down by nearly 100,000 to £20,000.

Queues for home loans have been virtually eliminated by a growing number of societies, which have substantially pushed up the ceiling of individual advances they are prepared to make. Some society executives are predicting that, if present trends continue, non-investors

will soon be able to walk into branches and pick up mortgages on demand.

The outlook poses a potentially awkward problem for the societies. The inflow seems likely to remain at about the £300m-a-month level, and if mortgage demand continues to weaken, some form of action might have to be taken.

For a while at least the societies can happily push any excess funds into liquidity and invest them profitably, or they can try to step up the level of mortgage advances by widening their lending horizons.

It remains unlikely that the societies will contemplate bringing their own interest rates down before other interest rates in the economy fall. But if rates generally do not fall further in the next few months and the societies continue to attract funds which they cannot push back into the housing market, then political pressure for a reduction in the building society interest rate structure can be expected.

Datsun attacks import controls

BY GARETH GRIFFITHS

DATSON UK, the most successful Japanese car importer, has launched a strong attack on the restrictions on imports agreed between the Society of Motor Manufacturers and Traders (SMMT) and its Japanese counterpart, the Japanese Automobile Manufacturers Association (JAMA).

The restricting of Japanese car imports to 11 per cent of total UK sales has merely helped European vehicle importers instead of assisting home manufacturers, Datsun said today.

UK is singled out for attack. Datsun says BL's lack of sales is not due to Japanese registrations, but "must be due to the type of model they are trying to sell, the price, the quality and their marketing ability."

The company, which imports cars from Nissan, Japan's second largest motor manufacturing group, accuses the British motor industry of "bullying tactics" and "moral blackmail" over its attempts to cut back on the number of Japanese cars.

The statement accuses the voluntary restrictions of creating an inbuilt instability in the availability of Japanese cars and depriving consumers of freedom of choice in the car buying market.

Datsun's share of the UK market in August is expected to be about 11 per cent, equal to the entire quota for Japanese companies. However, Datsun says it will fall in the autumn due to lack of stock.

This is the second such attack by Datsun this year. It put forward similar arguments in a series of newspaper advertisements in January and aroused criticism from British manufacturers.

A fresh round of talks on the agreement is due to be held in Tokyo next week.

Japanese cars, outsold BL models in July, and Datsun's recently re-vamped Sunny reached fourth place in the top 10 list of best sellers.

The SMMT has expressed concern at the increasing level of Japanese shipments at a time when car sales are declining.

The Department of Trade has already indicated it expects the SMMT and JAMA to make a new voluntary pact during the Tokyo talks next week. The restrictions were agreed five years ago when JAMA said its members would "prudently" in Britain.

The recommendations apply only to caravans being freshly

products such as petrol.

But Wood Mackenzie believes the North Sea crude producers will "probably" be able to resist price cuts at least until the end of this year. It adds, however, that this will mean "an element of over-pricing" for North Sea crude against Arabian Light.

The report says that over the last year or so, North Sea oil production has remained "virtually static at around 1.6m barrels a day." Exports have averaged 800,000 barrels a day. Chief customers for North Sea oil exports have been West Germany, Scandinavia, the Low Countries and the U.S.

The "collapse" of the spot price is a reflection of falling demand, the report says. Despite "substantially" lower output from the Organisation of Petroleum Exporting Countries, crude oil supply is now running ahead of demand. This has led not only to a drop in spot crude prices but also to a fall in the price of oil

will be maintained," the report says.

The pressures from the products market as well as from spot dealings suggest that some relaxation for the latter part of the year would be welcomed by refiners."

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Week of confrontation faces Westward Television

IF THE WARRING factions on the Board of Westward Television needed further confirmation of the dangers which surround their arguments, it has come this morning from the voice of Mr. Simon Day.

Students of this tortuous West Country saga will recognise Mr. Day's name from earlier episodes. He is a Devon land-owner whose estates border those of Mr. Peter Cadbury, the deposed chairman and still the largest single voting shareholder in Westward TV. Above all, Mr. Day is leader of one of two consortia trying to wrest the independent television franchise for the West Country from Westward.

Now Mr. Day's group, West Country Television, has said that the restless employees of Westward, increasingly alarmed about the future of their company, need have no worry—all non-policymaking staff have their jobs guaranteed if WCTV wins the franchise.

The Day promise must make chilling reading for Mr. Cadbury and the man who displaced him as chairman, Lord Harris of Greenwich, the former Labour Minister.

It is a clear indication that, while Mr. Cadbury and his two supporters on the Board have been fighting the remaining 11 directors, the rival consortia may have been quiet—but certainly not idle. Both smell a hugely greater chance of success now than three months ago.

There is a real prospect that, whoever wins the Westward wrangle, the loser will be Westward itself. This prospect added considerable edge to the meeting of the Board and backers of another rival television South West at Dartington yesterday.

Westward's arguments have been moving inexorably towards the courts for several weeks and the parties will appear before a judge on Thursday seeking confirmation of their rival actions. The whole affair broke into the public arena when the board of Westward voted 11 to 3 to remove Mr. Cadbury from the chair after allegations of confusion between his turbulent public image and that of the company.

Mr. Cadbury has 17.5 per cent of the 200,000 Westward voting shares, and his family and friends own considerably more. Between them he could probably get himself returned to office, and it is the probability which Lord Harris and colleagues have been fighting strenuously to prevent.

Crucial dates

The present board has called a decisive shareholders' meeting for October 17, and meanwhile it is trying hard to find ways of stopping Mr. Cadbury from using his crucial votes. Mr. Cadbury, in turn, has summoned a meeting for September 10. The judge is being asked to assess the validity of these rival meetings. He will possibly refuse at this stage

Arthur Sandles reviews the saga of Westward Television and concludes that, whoever wins the confrontation for the control of the company, the loser may well be Westward itself.

to do any such thing.

Between the projected Cadbury and Harris meetings lie two important dates. On September 23, the board of Westward has to put its case for retention of the franchise to a public meeting in Plymouth, sponsored by the Independent Broadcasting Authority. The two rival bidders must also do the same thing. In early October, Mr. Cadbury appears in court on a charge of wasting police time.

The two rivals will face the IBA's public meeting with united boards and united shareholders. But whoever wins the Westward row on that September date, the Westward team will be behind it both troops and officers deeply involved in internal struggles.

Fairly early in the row, a large number of staff at Westward's London office—a fairly big operation occupying much of the building above Sloane Square underground station—voted their support of Mr. Cadbury. More recently, the staff at Westward's Plymouth offices, the main production centre, voted for an early end to the dispute, whichever way it is to go, so that the franchise could be retained.

The significant is that in this argument both staff and shareholders—two of the most interested groups—have been effectively debarred from the debate. Westward has no worker directors in the blue-collar sense. And besides those 200,000 voting shares, there are also more than 9m non-voting ones.

Non-voting shares are the norm in commercial television although they have become notoriously unfashionable elsewhere. The reason is that the IBA prefers things that way. It has paid lip-service to democracy in programme policy and much else (indeed, its enthusiasm for public meetings draws groans from television company executives who are obliged to show up at them), but it is less enthusiastic about shareholder democracy. Its great fear is that a television company may become subject to an undesirable dawn raid. Therefore, it prefers a limited number of voting shares, and keeps a strict eye on the ownership of those shares requiring to approve any dealings in them.

Mr. Simon Day's own application reveals his consortium's desire to conform to this IBA rule. WCTV will have 9m non-voting, and 790,000 voting shares. These voting shares, nonetheless, will be distributed in such a way as to make it difficult for any one person to have more than 2.5 per cent of the total voting stock.

Voting-shares

Rival TVSW seems to be following traditional IBA wisdom and proposing that all shareholders should have votes. The plan may carry more weight now than a few months ago, when Westward was seen as one of the safer franchise areas.

Westward has earned a good reputation as a producer of programmes, and there seems more reason to distrust its domain than might be the case elsewhere. But the scene is somewhat different now. Westward has cause for concern over the calibre of its challengers who are by no means lightweight.

TVSW's backing, for example, is formidable. It counts Gresham Trust, Britannia Arrow, ICFC, London Life, British and Commonwealth, and the Imperial Group pension fund among its supporters. The Dartington Trust adds a considerable edge of local prestige.

WCTV has been coy about publishing the names of its backers, but claims that "pledges have been received for a very substantial sum from a wide section of local individuals and businesses and no difficulty is anticipated in achieving the aim to raise more than 50 per cent from sources in the West Country." Mr. Day himself is chairman of Devon County Council finance committee and an active local politician (a former Tory candidate) and businessman. On his team is Mr. Bill Ward, former managing director of ATV network.

Both groups have submitted proposals to IBA prepared long before the Westward row and pointing to areas in which the incumbent is said to be weak. Mr. Day's team had a Marplan survey done of the area, suggesting that the fiercely proud West Country residents wanted far more local programme content than Westward has been giving them. It produced, incidentally, an intriguing problem for the IBA in asserting that the West Country wants less national, religious, and political programming and more local gossip and drama.

Westward's shareholders might be worried by the claim of both bidders who say that they would indulge in green field building of studios. This raises a huge question mark over the value of Westward's assets, notably the main central Plymouth studios. The market seems to have taken the view that the asset value is enough to sustain the share price. That is not an opinion shared by all viewers of the Westward saga.

Profits of £110m expected at Lloyd's

By John Moore

THE TOTAL profits of Lloyd's of London underwriters may reach £110m for the 1977 underwriting year, even allowing for computer leasing losses following the largest series of claims in history.

According to some City analysts the results, which are due to be published on Thursday, could be £13m down on the £123m profits declared for the 1976 underwriting year.

Lloyd's uses a three-year accounting method and the 1977 figures will be the most recent available. Accounts are kept open for three years and claims paid during the period of account are taken back to the original year in which the insurances were placed.

The 1977 underwriting year was the main period in which computer leasing insurances were accepted by underwriters. The policies protected leasing companies against the early termination of leases by the customers.

When cheaper IBM models became available in 1978 most customers gave notice of cancellation. More than 14,000 claims poured into Lloyd's, estimated officially to total £175m well in excess of Lloyd's 1976 underwriting year profits of £123m.

The 1977 underwriting year is likely to be better than expected, notwithstanding computer leasing losses, for three reasons.

● Underwriters have been boosted from investment income on cash balances.

● Claims are being paid on computer leasing policies very slowly so there has been no dramatic loss of funds. By allowing some computer leasing groups to use legal action to pursue their claims against underwriters, Lloyd's has gained time to invest its funds to offset any losses arising from a later settlement.

● Other classes of insurance business at Lloyd's experienced a good underwriting year.

Waste heating for electricity board building

THE South of Scotland Electricity Board is to replace the electric central heating at its headquarters in Cathcart, Glasgow, with waste heat piped from its computer building nearby.

The computer building is 100 yards from the headquarters. It uses large amounts of electricity for air conditioning to keep the computer working efficiently, the Board said yesterday.

LABOUR

Sharp drop expected in TUC membership

By JOHN LLOYD

MEMBERSHIP of unions affiliated to the TUC is expected to drop this year—the first real decline since the 1920s.

Mr. Len Murray, the TUC's general secretary, said in his pre-congress review that the decline would be due to unemployment.

"I don't expect to see a massive reduction—unemployed workers don't necessarily leave their unions."

TUC membership rose last year, from 12,128,078 in 1976 to 12,172,508, organised in 109 affiliated unions.

Mr. Murray said the increase of nearly 45,000 was "a remarkable development—considering the level of unemployment in 1976."

The largest decline in membership was in the sector which includes workers in glass, chemicals, food and distribution, followed by the textile, iron and steel and clothing trades.

The largest rises in union membership in 1979 were in

the building and woodworking, public employees, and technical and scientific groups.

Questioned about polls claiming to show a lack of confidence in trade union leadership and policies, Mr. Murray said that the TUC had been out of step with the membership—it had been in front of it, and the membership was now catching up.

He said he had no regrets about the Day of Action on May 14. What we did on May 14 is now being seen as right. That's what leadership means—sticking your neck out.

He said he had no regrets about the Day of Action on May 14. What we did on May 14 is now being seen as right. That's what leadership means—sticking your neck out.

He said that income should be defined to include profits and rents, as well as wages.

On the forthcoming talks between the General Council and the Prime Minister, Mr. Murray said that "it takes two to make a dialogue."

The talks would centre on policies for economic recovery and the reduction of unemployment.

The leader of the Opposition, Mr. James Callaghan, is scheduled to speak to the 1,300 delegates tomorrow afternoon.

Mr. Murray said that he expected Mr. Callaghan would talk about how the Labour Party and the TUC—each in our own way and together—could resist the Government's economic policies.

● The TUC has produced a special congress broadcast as part of its campaign for economic and social advance.

It attacks the level of unemployment and describes the Employment Act as "just part of an anti-union strategy."

The Act, it says, now means British workers' rights compare unfavourably with those of other European workers in a number of key areas, "including unfair dismissal, maternity and minimum pay rights."

The most crucial election is that of the union's presidency. About eight candidates are standing for the post. In spite of inclusion in the lists again of Mr. Roy Fraser, the unofficial leader of BL's militant toolmakers, the main challenge to Mr. Duffy's re-election will come from Mr. Bob Wright, the union's Left-wing assistant general secretary.

The result of the first round of the election—if one candidate fails to secure an overall majority, the two leading contenders hold a second ballot in the spring—is likely to be known by the end of next month. Mr. Duffy beat off a strong challenge from Mr. Wright to secure his first presidential term.

First word

Mr. Duffy has always been seen to have been closely associated with Sir John, so the general secretary's support for his re-election against the Left-wing challenger is no surprise.

Sir John's statement in his editorial in the union's journal is, however, the first official word of the union on the forthcoming elections. These will be a crucial battle between the Right-wing controllers of the union, and its Left. The statement is effectively a piece of outright campaigning on Mr. Duffy's behalf.

Sir John says that it is "discreditable" of those union members who "for their own selfish aims and personal ambitions" are distributing literature seeking to baffle the efforts of the union's present leaders and to "demote our democratically-elected leadership."

Mr. John says that "such sabotaging stunts are an insult to the intelligence of our members."

Unofficial campaign literature, including Left-wing "Dump Duffy" badges, has as usual been circulating in the union, which makes no secret of its deep political divisions.

Puppeteers

In particular, some of the Left-wing literature has been critical of the dominance maintained by the Right at the union's national committee earlier this year. That, among other decisions, Left-wing attempts to set a minimum target of £115 for the engineering industry pay claim submitted last week to the employers were rejected.

Some literature pictures Sir John and Mr. Duffy as puppets controlling the committee's 29 Right-wing delegates.

Sir John stresses the leadership qualities shown by Mr. Duffy and the present executive council in last year's engineering dispute over pay and hours, but also in attempting to influence the policy of both employers and Government.

Sir John states: "That success has not as yet crowned these efforts is not the fault of our present dedicated leadership, but in conformity with our union's policies, will be seeking to seek guarantees that the steel industry in Scotland would not be further run down."

A BSC spokesman could not confirm that all employees at the plant are to be put on short-time working but he said that the short-time working position was being continually reviewed.

BL forced to shelve new pact with unions after disagreement

Instead, individual unions will frame their own responses to the proposals, which could further delay agreement.

One apparent casualty of the switch in bargaining, which will now be handled by individual negotiating bodies for cars and vehicles, is the company's proposal for a BL Council.

The council would have had as its terms of reference the formal acknowledgement by both the company and the CSEU of "their unique responsibility for securing the survival and the success of the UK's only remaining automotive manufacturer."

It would have served as "the formal link between BL and the unions."

The unions were due last Friday to give their response to the company's confidential draft relationship agreement, which includes the clauses on unofficial and sympathy strikes, but the CSEU felt it could no longer speak for all BL unions.

The CSEU will continue in a

caretaker role until the new negotiating councils are established. Eventually, its responsibilities will be limited to lobbying the Government over wider industrial issues concerning BL.

The ending of CSEU involvement with BL is seen as a clear victory for the more militant Transport and General Workers' Union over the moderate engineering union which wanted to maintain CSEU involvement.

Further difficulties between the two large unions could lie ahead because they have yet to decide the composition of the new councils.

BL was unwilling to receive a pay claim this year from the unions before they had resolved their own differences over which body should present it.

Presentation of the pay claim—shop stewards have been calling for 20 per cent as a target—was now expected to proceed, using the present negotiating machinery.

Scottish steel plant to put 6,000 on short-time

STEELWORKERS' union members at British Steel's Ravenscraig plant in Scotland disclosed at the weekend that they had been told by BSC that nearly 6,000 workers at the plant face short-time working.

British Steel had announced that 600 workers at the plant would be laid off one day a week every eight weeks, but at the weekend Mr. Tom Brennan, Iron and Steel Trades Confederation convenor, said that the unions had been told that unless there was a dramatic change in the order load all the

workforce would face working only three weeks in every four.

Scottish MPs immediately declared that they would seek talks with both Sir Keith Joseph, Industry Secretary, and Mr. Ian MacGregor, BSC chairman, to try to seek guarantees that the steel industry in Scotland would not be further run down.

A BSC spokesman could not confirm that all employees at the plant are to be put on short-time working but he said that the short-time working position was being continually reviewed.

THE Government was accused yesterday in an economic booklet produced by the Society of Civil and Public Servants of operating a coherent policy to undermine the power and influence of working people.

The booklet, "The Advance of Decline," says the effect of the present policies of unemployment, higher prices and cuts in State benefits and services is to reduce living standards by more than £15,000 a year—an average of over £10 a week for every adult worker in the country.

"There is a systematic attempt by Government and

employers to cut real pay levels," the union said yesterday. "The CBI is trying to organise private employers to cut real wages. The Government is implementing a policy of cutting public sector wages."

Specific Government measures were said to be responsible for as much as half the increase in prices up to the middle of this year.

The society is producing 14,000 copies of the 72-page booklet, which will be sent to MPs and trade unions as well as being circulated among TUC delegates.

Mr. Gerry Gillman, the union's general secretary, said yesterday that unions must resist the Government's economic policies.

In a letter to MPs introducing the booklet, Mr. Gillman says: "It then uses the rising level of unemployment as a threat to intimidate workers in an attempt to cut real pay levels."

The union said yesterday that tax charges had not benefited ordinary workers but had shifted the burden away from businesses, unearned and high-level incomes.

employment is caused by pay rises and that the solution lies in cutting workers' pay. This is a systematic lie.

"The Government itself has created unemployment by constraining the money supply, making cuts in public spending, maintaining high exchange and interest rates, and imposing cash limits on public services and nationalised industries."

"It then uses the rising level of unemployment as a threat to intimidate workers in an attempt to cut real pay levels."

The union said yesterday that tax charges had not benefited ordinary workers but had shifted the burden away from businesses, unearned and high-level incomes.

Boyd attacks Duffy critics

By Philip Bassett, Labour Staff

SIR JOHN BOYD, the moderate general secretary of the Amalgamated Union of Engineering Workers, yesterday criticised

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Profile

The frustrated Santa Claus

Frank Lipsius talks to a man whose commitment to East-West trade goes beyond commercial self-interest

the Soviet Union has to offer in trade with the West. He spent a year and a half negotiating what became a 10-year agreement with the Soviet Union to exchange scientific and technical information. In return for giving the Soviet Union licences to manufacture discs and disc storage drives for computers, Control Data has secured a wealth of scientific know-how in a variety of fields, from earthquake-prediction research and nuclear energy software, to medical programmes for athletes, as well as a patent for coating metals with titanium nitride in a unique and valuable metal-hardening process. Negotiated with the Soviet Department of Science and Technology, which has been three years to run, "has been of equal value in both sides, it has been worthwhile for us." He hopes it will survive the embargo intact.

But for Schmidt the biggest disadvantage of the deal was the way it helped poison the atmosphere of East-West trade, that delicate and intricate business which was dealt the biggest blow when President Carter initiated his trade embargo with the Soviet Union in January.

"People end up thinking all the Russians have to offer with us is things like cheap Christmas cards," said Schmidt, during an interview in Austria where he has been brushing up his German while writing his contribution to the corporate history of Control Data.

As vice-chairman of the American computer manufacturer, he knows a lot about what

a-half million objects in the Hermitage storerooms.

Control Data specialises in large computers, the most sophisticated of which, the Cyber 205, does 800 million arithmetic computations a second and costs between \$7.9m and \$16.5m. The Soviet Union has seven Control Data installations, four of them used by the Ministry of Geology in seismic exploration for oil, and one each in the Soviet weather bureau, the Academy of Sciences and the Institute for Joint Nuclear Research.

The computers are sold with contracts that restrict their application and entail periodic inspection by Control Data experts. Bob Schmidt himself is a mathematician and engineer by training, say these controls are too hard to circumvent. Among Control Data deals at the least postponed by the present trade embargo are the purchase by the Soviet Academy of Sciences and the weather bureau, as well as the sale of spare parts without which some Soviet computers could become inoperable over the course of the next year.

Schmidt, who has been involved with computers since his military service in the Korean war, hardly fits the image of top Control Data troubleshooter, a corporation which made \$3.1bn in sales last year and which ranks 159 in the Fortune 500.

At 55 he looks much more like the gentleman farmer (American style) that he is, though even in this sphere he cannot resist international trade, having pioneered the importation of Austrian-bred Pinzgauer cattle into America.

Since he joined Control Data in 1962 he has fielded a number of special assignments. He built the Cybernet data retrieval system into a major component of CDC's worldwide service business which in 1979 contributed 39 per cent of the company's net income of \$124m.

Since taking over responsibility for the company's trade with the Socialist countries in 1968, he has built that market to \$30m annual sales. This is only 1 per cent of Control Data's annual income, Schmidt is quick to point out, and the Soviet Union, which is the only country affected by the present embargo, accounts for less than 40 per cent of the total. But to Schmidt there is more involved than the sale of Control Data computers.

To start with, he suggests the United States is becoming an increasingly unreliable trade partner to the Soviet Union, which already does 10 times more business with West Germany than with America. Given good relations, Schmidt reckons American business with Moscow could increase by a factor of 10, if not 20, and that the USSR represents the greatest

untapped trade partner among all industrialised nations.

From a broader point of view, he echoes the old adage that trade is "peace by another name." The two poles in international relations, he says, "are war on the one side and trade on the other." A man who has been present at dinners held in the bowels of the Kremlin and presided over by Leonid Brezhnev, Schmidt also promotes international contacts as president of the American Committee on East-West Accord, a blue-ribbon group that includes as members J. William Fulbright, the former senator and J. K. Galbraith.

A would-be international trader like Schmidt stands at a competitive disadvantage against many European countries because of the strict interpretation the United States puts on the CoCom regulations that govern the Western allies' dialogue with the Socialist bloc in technologically sensitive areas. "Some countries," Schmidt says of those allies more willing to trade with the Soviet Union, "have laws that prohibit any interference in trade in new technology."

In addition, American laws impose a ceiling on the amount of money that can be lent to underwrite deals with the Soviet Union, and also prevent the American banks from matching the interest rates that elsewhere are subsidised by government to stimulate trade. Schmidt believes the best safeguard a country could have would be to rely on the criteria used by individual companies to protect their own technological advances. Since no company would jeopardise the loss of its own competitive advantage, a country need not fear the consequences of inter-



Robert Schmidt: "Trade is peace by another name"

national trade, Schmidt argues. After years of frustrated relations Schmidt alleges, "If it doesn't go away, they're not sure what to do with it." Schmidt fears a similar conclusion applies to relations towards the Soviet Union as a whole, not just one Control Data computer waiting to be shipped to Moscow.

The company calculates that between 1967 and 1977 U.S. controls lost it \$247m in potential deals with the USSR; it says every one of those deals was Defence, which doesn't have

the personnel for that either. So that application sits there, while they hope it goes away. If it doesn't go away, they're not sure what to do with it." Schmidt believes the best safeguard a country could have would be to rely on the criteria used by individual companies to protect their own technological advances. Since no company would jeopardise the loss of its own competitive advantage, a country need not fear the consequences of inter-

wretched journalists again); Charles Elliott (Cambridge Information and Research Services, Royston, Herts, £12.50). Again it is a book written (and in some ways published) from the inside of the gas industry. Charles Elliott was chief press officer for the Gas Council at the time of the conversion programme. The book is published in association with British Gas Corporation whose former member for marketing, James Buckley, is a director of CIRS.

As one would thus expect, Charles Elliott lays out the case history in a sympathetic fashion. This does not mean he ignores the problems and criticisms which accompanied the 10-year operation.

In the early days when "techniques and organisations were still being tested," the national average for "call-back" rates reached a high peak of just over 25 per cent of appliances. That meant that gas fitters had to return and work again on one converted appliance in four. Some 18 months later, in the summer of 1971, the "call back" rate had fallen to just over 12 per cent. The press latched on to some of the public's complaints (those

of conversion were acted as a sort of unofficial clearing house.)

All in all the book provides a worthwhile insight into the problems of mounting a massive country-wide operation involving a large proportion of the population. One Board — the North Eastern authority — employed a team of interpreters and produced leaflets in Urdu, Bengali, Punjabi, and Gujarati so that its local community could understand what "gas conversion" was all about.

The conversion programme is a justifiable subject for the type of book written by Charles Elliott. It is a pity that it is presented by the publishers in such a dull fashion with only four pages of uninteresting photographs.

BOOK REVIEWS

Keeping the home fires burning

BY RAY DAFTER

SIR DENIS ROOKE, the tough-talking and effective chairman of British Gas Corporation, finds it hard to disguise his antipathy towards journalists and politicians. In his eyes, most members of these two groups fail to understand fully the workings and achievements of the gas industry.

No doubt, therefore, he will be relieved that a book about the history of gas supplies has been written by an executive within the industry. *Evolution of the Gas Industry*, by Malcolm W. H. Peebles (Macmillan Press, £12) is a lucid and factual account of the way in which gas production and distribution has grown to the stage where the fuel now accounts for almost 20 per cent of world primary energy consumption.

Malcolm Peebles has been in the gas business since 1954. In 1964 he was one of the founders

international liquefied natural gas trade was expected to grow from this year's level of rather less than 50bn cubic metres to over 150bn cubic metres by the turn of the century.

Rather than range aimlessly over the world gas scene Peebles has concentrated his analysis on five major producing/consuming countries—the UK, the U.S., Japan, the Netherlands and the Soviet Union.

The author also provides a peek into the future. The main markets for natural gas—the U.S., Western Europe and Japan—are already experiencing or expecting supply shortages, he says. And yet there are abundant known resources. The

gas industry. By 1867, we learn, some 6,000 street lights in Moscow were lit by gas. More significantly, at least in terms of modern day supplies, we also find that "it must surely be only a matter of time before the Soviet Union becomes the world's largest producer, consumer and exporter of natural gas."

Sir Denis Rooke will be pleased that full recognition is given to the position of the UK in the evolution of the gas industry. As Malcolm Peebles puts it, the first commercial use of gas was in the early part of the 19th century and an Englishman (among others) discovered a process to produce a combustible gas from coal over 100 years earlier. In the late 1950s the UK, along with Japan, led the world in developing processes to make gas from oil feedstocks.

At about the same time the UK pioneered the transportation of natural gas in liquefied form by ocean tanker. In 1964 the UK became the first country in the world to import liquefied gas (with Sir Denis personally involved in the project). Finally, British Gas is recognised as the largest gas entity in the Western world when measured in terms of the number of customers (14.5m) it serves and supplies.

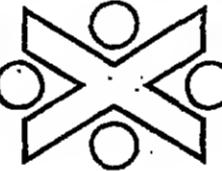
(British Gas is also a state corporation which made a record pre-tax profit of £426m in the last financial year and is set to reach annual profits of over £1bn by the mid-1980s. This

achievement, commendable in business terms, is nevertheless a source of embarrassment with some politicians. The Corporation has also embarked on a Government-directed policy of raising domestic gas prices by at least 10 per cent annually in real terms — a rich source of copy for journalists.)

Malcolm Peebles properly pays tribute to one of the UK gas industry's most outstanding achievements in recent years—the conversion of 13.5m premises and 35m appliances from town gas to natural gas. When the operation was finally completed in September 1977 the total bill came to £1.027m, £577m for the conversion and £450m for the write-off of obsolescent plant.

A useful reference on how the conversion operation was planned and carried out is provided by another recent publication: *The History of Natural Gas Conversion* in

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10 LOMBARD

The cost of closures

BY ANATOLE KALETSKY

UNIONS AND industrialists sometimes point out that the cost of putting a man on the dole and the loss of his taxes and insurance contributions to the exchequer can exceed the subsidies which would have been required to keep his job in existence. When the employer is a nationalised industry and the Government ultimately foots the bill for redundancy payments the balance of short-term advantage can be tipped in favour of subsidy rather than closure in the case of even the most egregious loss-makers, such as the British Steel Corporation.

Lost taxes

Back of the envelope calculations suggest it will take between four and five years for the Government to recoup the cost of making 52,000 steelworkers redundant, which is estimated by BSC at £464m, since the annual saving of roughly £250m in BSC's wage bill will be reduced by something like £100m in unemployment pay and £50m in lost taxes and insurance contributions. Nevertheless it would be hard to argue that the £464m could have been better spent on supporting employment in the steel industry, given the bleak prospects facing the world's steel markets.

But in the case of other recent closures, where there has been a smaller gap between collapse and survival, a Government decision to subsidise rather than pay unemployment benefits might have saved public money as well as reducing unemployment. Consider the recent closure of Bowater's Ellesmere Port newspaper mill, for example. The 1,600 jobs lost there will add about £3m to a year to the Government's unemployment bill. (The Treasury's rule of thumb is that an unemployed worker, on average, costs £1,800 on top of any supplementary benefits he may be able to claim for his family.) In addition, the Treasury will lose something like £2m a year in taxes and national insurance contributions.

Would a £5m a year operating subsidy have been sufficient to persuade Bowater to keep its mill open? The company was asking Sir Keith Joseph for £7.5m to compensate for the

what is regarded as excessive, and Government-determined, energy costs. The mill's pre-tax losses were estimated as "at least £5m." But Sir Keith got no nearer offering Bowater £5m or any other operating subsidy than to point out that money would be available under the regional aid programme if the company was interested in new investment.

The reason why Sir Keith did not even consider providing an operating subsidy for Bowater, and why most trained economists will by now throw this article into the dustbin in irritation, is that the sort of crude comparison between the costs of idle money and the cost of subsidies which I have presented is ludicrously simple-minded. Most importantly, it leaves out of account the possibility that the worker made redundant will find another job in which he can produce goods profitably, without the need for job-preserving subsidies.

The simple neo-classical model on which this idea depends... assumes that... a country's output is constrained by its supply of labour. Job losses in declining industries are not only necessary, but should actually be sufficient to ensure that new industries grow up to absorb any surplus labour. Competition, labour and capital markets perform this remarkable transformation.

Crowded out

In reality, however, with unemployment at two million and rising rapidly, it is scarcely credible to suggest that new industries are in danger of being crowded out of the labour market if the decline of traditional industries is slowed down or arrested. Sooner or later, the Thatcher Government may recognise, as did the government of the 1930s, that it is impossible to understand what is happening in a deep recession on the basis of full-employment economics. This should not mean that every collapsing firm must be propped up by Government if this is cheaper than paying its workers unemployment benefits. But it will mean recognising many a closure—even of a firm that is somewhat unprofitable—is a loss, not a gain, to the British economy.

Mercer may still carry the field

SINCE CARSON, Piggott and to a lesser extent Eddery, have been catching racing headlines over the past couple of months, the occasional race follower could forgive for thinking that the fortunes of the champion, Joe Mercer, have slumped to an all-time low.

In fact, Mercer remains on target to better all but last

RACING

BY DOMINIC WIGAN

season's personal best of 184, without anything like the backing that Henry Gold had anticipated from his Warren Place team at the start of the campaign.

This afternoon at Nottingham, where Mercer stretched an unassailable title lead over Carson on the corresponding day a year ago, the champion can show that he has lost none of his flair on Baas and Henry's Wish.

Although the Jeremy Hindley juvenile, Baas, has not quite lived up to early season expectations, I do not share the view that his effort last time out in Doncaster's seven furlong San Siro Stakes was a disappointing one.

Mr. Jim Joel, for whom Light Cavalry's half-sister, Fairy Footsteps, appears to be far and away the country's best Oaks prospect at this early stage, and for whom The Thatcher may still reach the top, has another useful first season performer in Henry's Wish.

On his only appearance to date, Henry's Wish showed good speed for half a mile, until lack of peak fitness told in a six-furlong maiden at Yarmouth on August 6.

Another jockey enjoying a fine campaign, and, riding better than ever, is John Read. He, too, should be among the

winners on the Midlands track. I hope to see his mount, Tune Up, a close third of 19 behind Tarvie at Windsor on her last appearance, finally get her head in front in the Sterope Handicap, and Lorette to complete the Reid double 90 minutes later.

Further south, the progressive Julesian looks to be the best of Eddery's Windsor mousers.

NOTTINGHAM

2.30-Bus
3.00-Tune Up**
3.30-Henry's Wish*
4.00-Irish Poet
4.30-Lorentte

WINDSOR

3.00-Footshore
4.00-Saha Nejd
4.30-Sir Eammon
5.00-Julesian***
5.30-Restful

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SCOTTISH

9.30 am Friends of Man, 10.00 Show

jumping with Harry Smith, 10.25 The West Wye Wan, 1.20 pm News and

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Monday September 1 1980

The TUC Conference

Faltering under fire

BY CHRISTIAN TYLER, LABOUR EDITOR IN BRIGHTON

A small step backwards

LIKE THE VICTORIAN housemaid who sought to excuse the unexpected appearance of a baby with the plea that it was only a very small one, President Carter can plead modesty in defence of his proposed tax cuts. The total \$27bn relaxation is not only smaller by a third than the programme already proposed by the Senate Finance Committee to an odd addendum to a Bill permitting a Washington church to purchase six new bells. More important, it is far more modest than the implied size of the "sweeping" cuts Mr. Reagan has proposed. Mr. Carter is still therefore campaigning as a fiscal conservative, against the radical Right-wing Republicans, but as a conservative prepared to act on his concern about industrial disruption and low productivity.

If his proposals win popular approval between now and November, it will probably be, ironically enough, because they are the wrong thing to do. While the President and his advisers were debating the details of his proposals, the evidence that the US recession is likely to turn to its own accord continued to accumulate. The spectacular rises in the Index of Leading Indicators at the end of last week was only the final confirmation of a whole series of pointers—a rise in vacancies and a sharp slow-down in layoffs, a recovery in consumer confidence and a level of appropriations for investment spending which, although well down from the astonishing first quarter, still promises a healthy rise for the year. It is now those who believe that the recession will persist obstinately who must look for evidence. The indicators suggest a modest but definite recovery in time for the election.

Wrong direction

In these circumstances, a set of proposals which would significantly enlarge the fiscal deficit for 1981 is clearly a step in the wrong direction. The fact that interest rates in New York have now begun to rise at the apparent bottom of a

sharp recession shows how little room there is for the financing of Government borrowing and a still forbidding rate of inflation with the Federal Reserve monetary targets. The evident danger for the U.S. economy is not that it will drift into slump for want of deficit spending, but that any strong recovery will strangle itself in a noose of high interest rates. Any U.S. corporation with a British subsidiary could provide a horrid cautionary tale about the potential results. This fear is certainly at large in Wall Street, where a politically unfriendly audience has denounced the President's proposals as both "piddling" and dangerous.

Fiscal context

This seems a good deal less than fair. The proposals themselves are perhaps mundane, but the detail appears well-considered. The bias towards investment allowances rather than personal taxation is useful, and shows some political courage. The much criticised proposals to pay what amount to companies with no taxable profits could provide useful assistance both to urgently needed re-equipment and to new enterprises.

Above all, the proposals should be seen in fiscal context. The new OECD report on the U.S. economy last week estimated that the new level of social security payments, coupled with fiscal drag, would provide such a sharp tightening of the fiscal stance that even a \$15bn tax-cut would leave a deflation equivalent to 2 per cent of GDP. The new stance is still significantly deflationary—unless, as one or two Wall Street critics suggest, there is an unusual amount of wishful thinking in the most recent projections of the deficit. A provisional judgment, then, suggests that although the U.S. economy would probably perform better without this "stimulus," it is not nearly as bad as might have been feared from an embattled President in an election year.

Explosive mix in the Horn

WHETHER OR not an Ethiopian military incursion on to Somali territory took place last Wednesday, the claims and counter-claims emphasise how explosive the Horn of Africa has once more become. Its strategic importance has grown too. Only last week the U.S. finally reached agreement with Somalia to make use of the fine harbour and airfield built by the Russians at Berbera on the Gulf of Aden.

The U.S. sees Berbera as an important link in the chain of military facilities it is building on and around the Arabian peninsula. It is developing them in Egypt, Kenya, Oman and on the British Indian Ocean island of Diego Garcia, to enable it to move forces into the area in response to any Soviet challenge to the oilfields of the Gulf or the tanker routes to the west and Japan.

Facilities

The acquisition of this network was a reaction to the strategic gains the Soviet Union made at the expense of the U.S. by its invasion of Afghanistan and the fall of the Shah of Iran. The Soviet Union's reach has been extended and it already has the former British base of Aden across the sea from Berbera and naval facilities on the Ethiopian-owned Dahlak Islands at the southern end of the Red Sea.

But it was only at the last minute that the U.S. government overcame its deep doubts about Somalia. Being one of the few ethnically homogeneous countries in Africa, Somalia refuses to accept what it regards as the colonisation by Ethiopia of the many Somalis living in the Ogaden region of south-east Ethiopia. This inspired a full-scale war between the two countries in 1977-78, when Somali regular forces assisted guerrilla groups and seized the whole of the Ogaden. But they were driven out when the Soviet Union poured in arms and Cuban troops to help Ethiopia.

At that time the U.S. and western countries refused to help Somalia from the military facilities it enjoyed when Moscow switched to supporting Ethiopia. Somalia was clearly the aggressor and was apparently acting in defiance of the Organisation of African Unity's charter which holds that borders inherited at independence are inviolate.

however anomalous or unfair they may seem.

Only the Soviet invasion of Afghanistan made the U.S. change its stance, but it has still tried to avoid being drawn into Somalia's territorial disputes. The U.S. has now reached an agreement for its use of Somali military facilities in return for a relatively modest amount of military and economic aid, an "unwritten understanding" that American weapons will not be used in conflict with Ethiopia and assurances that Somalia will not send troops against Ethiopia.

The U.S. is taking enormous risks. For two months this summer a substantial force of Somali regular troops was fighting Ethiopian forces well within the Ogaden. They were apparently defeated and forced to withdraw, though it is reported that some regular troops are still there. Ethiopia has warned that it is running out of patience and has occasionally bombed Somali towns and strategic targets along the border. Its case over the Ogaden has just received the endorsement of a special OAU committee.

Outgunned

The danger is that Ethiopia will be tempted to teach Somalia a final lesson by invading. Somali forces would be badly outgunned and the U.S. would be under strong pressure from Somalia's allies, notably Saudi Arabia, to come to its assistance, even though its agreement with Somalia puts it under no obligation to do so.

The U.S. must be hoping that any transgression of Somali territory by Ethiopia would severely weaken its legal and moral case, and that Moscow will restrain its ally. Ethiopia has yet to defeat the guerrillas fighting for the independence of Eritrea, its northern province on the Red Sea, which still repeatedly humiliates the Ethiopians and their Russian advisers. Without a peaceful Eritrea the strategic value of Ethiopia's Red Sea coastline to the Soviet Union is small.

But if both superpowers have their problems in the Horn of Africa the Russians have backed the more populous and potentially more powerful state. The Carter administration may wish it had not picked the quarrel with Ethiopia that led to the eviction of its military advisers there in 1977.

THE Trades Union Congress is in a political recession from which it does not know clearly how to escape.

The largest democratic institution outside Parliament, to which some 12m working people subscribe, has been rendered virtually impotent by a self-confident Conservative Prime Minister determined to test trade union power against free market forces operating in a depressed economy.

This week trade union leaders and shop-floor activists will be calling for the Prime Minister's head. The 112th congress, opening in Brighton today, will be unanimous in its condemnation of her social, economic and industrial relations policies.

But, while the 1,200 delegates will agree on an alternative economic strategy, they cannot be confident that they have the power even to dilute the Government's harsh economic prescription.

And, if the TUC is certain of its own policies, it is far from certain of its own leadership. The Labour Party is publicly divided so that, by comparison the TUC will appear a model of unity. But both are suffering from a lack of strong direction at the top.

Out of tune

Ministers, sensing this, may feel they have exorcised the ghost of 1974, when public opinion impaled the Heath government on the bayonets of miners. They may even derive some quiet satisfaction from the present anguish of trade union leaders who, they believe, are out of tune with public opinion, and far out of touch with the politically apathetic majority of their members.

But some ministers, at least, must now be aware of the risks they are running. The speed and severity of the recession has put a powerful weapon back into the hands of the TUC, even as it sharply reduces the membership of some of its constituent unions.

At the same time, the TUC's political isolation has forced its leaders to set in train an internal review of its constitution and purpose which could produce an organisation with more power and authority than has ever been tolerated at the centre of Britain's independent-minded unions.

Shortly after this Congress, Mrs. Thatcher, the Prime Minister, will probably meet the TUC General Council, at their request, to hear their protest about the rate of unemployment. That meeting could break up in disarray or it could define for the first time since this Government took office what a full scale political crisis is.

The unions and the Government have stayed in contact even if the substance of their discussions has been thin. Union leaders continue to assert their interest in issues as diverse as forestry policy and the public sector borrowing requirement. In some cases,

they believe, they have managed to advance their case a fraction—or protection for the motor industry, for example, or on the cost of energy to British industry. The six trade union members of the National Economic Development Council appear to value that forum as a way of meeting and hearing individual ministers, if nothing else, and as a way of encouraging the Confederation of British Industry to find areas of agreement.

They claim to have helped persuade Sir Keith Joseph, the Industry Secretary, to relax his non-interventionist line, at least as far as new enterprises are concerned.

Where they have not succeeded with the Government, of course, is in averting the new laws on the closed shop, picketing and other sympathetic industrial action contained in the Employment Act.

Yet, despite all its reverses, the TUC continues to declare its party political neutrality, a constitutional neutrality which it is bound to preserve, especially since only half of its 12m

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The debate this week on incomes policy will therefore matter almost exclusively to the Labour Party. The question before the Congress is whether the next Labour Government should be offered a refined version of the social contract that crude wage restraint would be abandoned in favour of a system that supported living standards (though not at the expense of jobs) while redistributing total income more equitably.

As far as the Conservatives are concerned, for now, the TUC is concentrating on a propaganda campaign designed to convince public opinion, including millions of trade unionists who voted Conservative, that the Government is a disaster for the country.

The Day of Action on May 14 taught the TUC leadership that it had a long way to go in this struggle. The demonstration is

now generally regarded as bavarian by those who have exorcised the Labour Party. There is, therefore—in theory—no reason why Mrs. Thatcher should not succeed where Mr. Heath failed and establish a consensus with the TUC about the broad lines of public policy.

In fact, no such consensus is in prospect. Sir Geoffrey Howe's lectures to the TUC on wage restraint have gone down badly and the terms upon which the TUC is prepared to discuss wages with the Chancellor are clearly too severe for this Government to contemplate this side of a full scale political crisis.

There are many unions that would not in any case do a deal with the Government at any price—a sentiment that will be heard often enough in the coming week. But the real divide is between Mrs. Thatcher's own perception of trade unions as over-mighty agents for wage bargaining and

now generally regarded as bavarian by those who have exorcised the Labour Party. There is, therefore—in theory—no reason why Mrs. Thatcher should not succeed where Mr. Heath failed and establish a consensus with the TUC about the broad lines of public policy.

The TUC would be most unlikely, for example, to mobilise now in defence of the Bowater papermakers or the Consett steelworkers. That does not mean that a catastrophic closure within the next six months will not start a revolt in some sections of the labour movement that the TUC would be obliged to support and then lead.

For now what seems to concern the activists much more is what they see as a lack of political sophistication at the top. As one put it, some senior members of the TUC General Council "behave like sixth formers in a brothel." This is

now generally regarded as bavarian by those who have exorcised the Labour Party. There is, therefore—in theory—no reason why Mrs. Thatcher should not succeed where Mr. Heath failed and establish a consensus with the TUC about the broad lines of public policy.

On no fewer than three issues, the AUEW, led by Sir John Boyd and Mr. Terry Duffy, and the Electricians, led by Mr. Frank Chappie, have embarrassed or challenged the General Council—on Poland, on the Isle of Grain dispute and on State aid for secret ballots. The leader of the moderate camp, Mr. David Basnett, chairman of the Economic Committee, has been at the receiving end in all three cases.

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First, it was Mr. Basnett who successfully moved at the General Council some months ago that unions should refuse Government hand-outs for ballots. The AUEW and EPTU voted

against him. Second, Mr. Basnett's union, the General and Municipal Workers, is also at the centre of the inter-union row over lagging work at the Isle of Grain power station in Kent. His union won the argument but the AUEW and EPTU voted against him.

There can be little doubt that the harsh economics of the present Government and the impotence of the TUC in the policy debate, will colour the arguments for internal reform. Already union leaders are calling on one another for mutual support in the knowledge that few of them are strong enough to fight alone, whether it is against job losses or against the Employment Act.

The 112th Congress will undoubtedly expose some of the divisions and weaknesses of the TUC. But it could also signal the rearmament of an institution which, once having tasted power, is determined one day to exercise it again.

LEN MURRAY: the difficult task of papering over the cracks that are appearing as rival interests on the General Council exploit the political vacuum.

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FINANCIAL TIMES SURVEY

Monday September 1 1980

UK Banking

The existence of a great many UK citizens who do not use a bank is likely to prove one mainspring for developments in the banking industry during this decade. Other opportunities are expected to present themselves in the field of corporate finance and in the application of electronics technology.

Fresh vistas for this decade

By Michael Lafferty

Banking Correspondent

UK BANKS are at the beginning of a decade which seems destined to bring major changes in their domestic market. Nowhere are these changes likely to be greater than in the area of retail banking, where greater competition and extensive use of plastic card technology may well revolutionise a business which has changed little since the war.

In the area of corporate banking, the country's main commercial banks—the 'clearers'—may find themselves forced to adapt to a situation in which industry's dependence on banks could be drastically reduced.

Developments in the retail banking field over the eighties will need to be seen against an increasing determination on the part of the clearers to penetrate the UK's unusually large unbanked population. To a large extent what has come to be known as the Great British

chances are that the clearers will recognise more and more that they are dealing with three different customer groups—large companies, small companies, and individuals. Each of these has distinctly different needs, with the result that the old idea of the general-purpose branch should go by the board. The implications for existing bank staff and recruitment are therefore considerable.

One former clearing banker who is now a senior executive with one of the new-style retail banks said recently that of the three customer audiences the average branch manager and his staff are over-qualified to deal with the retail customer. He reckoned they were under-qualified for the large corporate business, and probably just about geared to handle the requirements of 'small' businesses.

The statement has an element of exaggeration but seems basically sound. Few senior UK clearing bankers starting from scratch, would design an ideal banking organisation in the way these institutions have evolved. It is in recognition of this reality that Midland Bank, for example, has embarked upon a truly massive reorganisation of its domestic banking business.

Developments in the retail banking field over the eighties will need to be seen against an increasing determination on the part of the clearers to penetrate the UK's unusually large unbanked population. To a large extent what has come to be known as the Great British

unbanked consists of the wage earning public at the same time as they are launching a challenge against the country's building societies, which have traditionally been the main providers of home loans in the UK. These attacks are coming on the two aspects of the societies' business. Banks have recently launched a series of savings accounts which are designed to compete with those on offer by the building societies. At the same time most of the clearers have launched their own mortgage schemes.

The building societies are at present more worried about the attraction of the clearers' savings accounts than their entry into the mortgage market. So far the societies have shown no noticeable response, but the

chances are that in the decade ahead they will be forced to become more wide-ranging participants in the UK's retail banking market. It would not be difficult for the building society movement to set up its own money transmission system (alternatively, it could seek access to that of the clearers) and then to offer cheque and plastic card facilities similar to or more imaginative than those already on offer from the clearers.

Involvement of the building societies in the retail market in this way would be good news for bank customers. It would provide a substantial measure of competition for the clearers in a market which has often seemed all to cosy up to now.

The 1980s will also see the TSBs participating in the retail banking field on a considerable

scale. Within a matter of a few years these related institutions have been converted from vehicles of Government funding to an increasingly integrated national bank offering a wide range of services. The plan to purchase UDT's main HP business should bring the TSBs a considerable measure of market skill as well as on-going business.

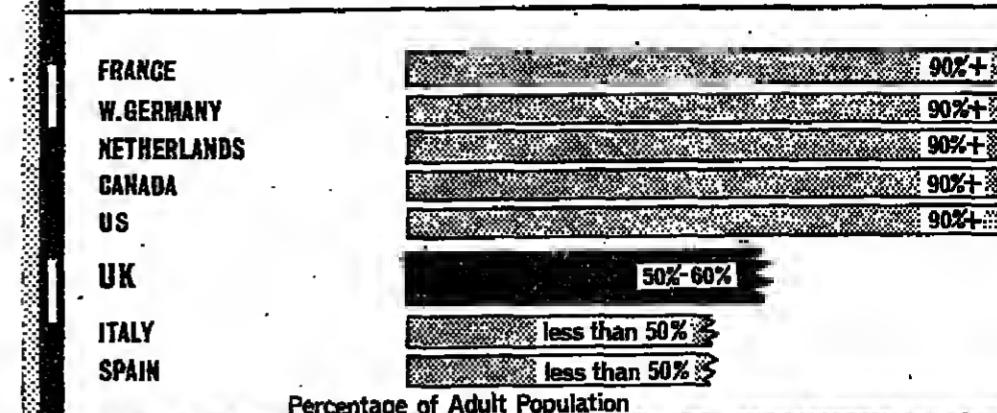
The decade should also see considerable expansion of foreign—mainly US—bank involvement in the UK retail market. But by the turn of the next decade it is doubtful whether any of these new banks will be of a size comparable to the main clearers, unless foreign takeovers of British banks and a disentangling of the shareholding structures which bind the Scottish clearers and Yorkshire Bank to the Big Four are permitted.

At this stage, therefore, all the indications are that it will be the TSBs and the building societies which stand to make life most difficult for the clearers.

What about National Giro and the Co-op? At present neither of these institutions is a serious competitor for the Big Four. In the case of Giro there are, so far, few indications that it can become the natural home for the unbanked. It suffers from having to operate through usually drab post offices, and generally lacks customer interface. Given the necessary commitment, however, few retail bankers would say it could not put things right.

WHO HAS CURRENT ACCOUNTS

MARKET PENETRATION



Percentage of Adult Population

ENGLAND and WALES 1976

Occupation	No. (millions)	Percentage banked
SELF EMPLOYED	1.5	91%
MANAGERS	1.5	81%
SUPERVISORY	2.0	65%
APPRENTICE/FAMILY WORKER	0.6	33%
OTHER MANUAL	9.3	29%
OTHER NON-MANUAL	7.3	71%
ALL OTHER	0.1	43%
TOTAL	22.3	54%

Source: Inter Bank Research Organisation

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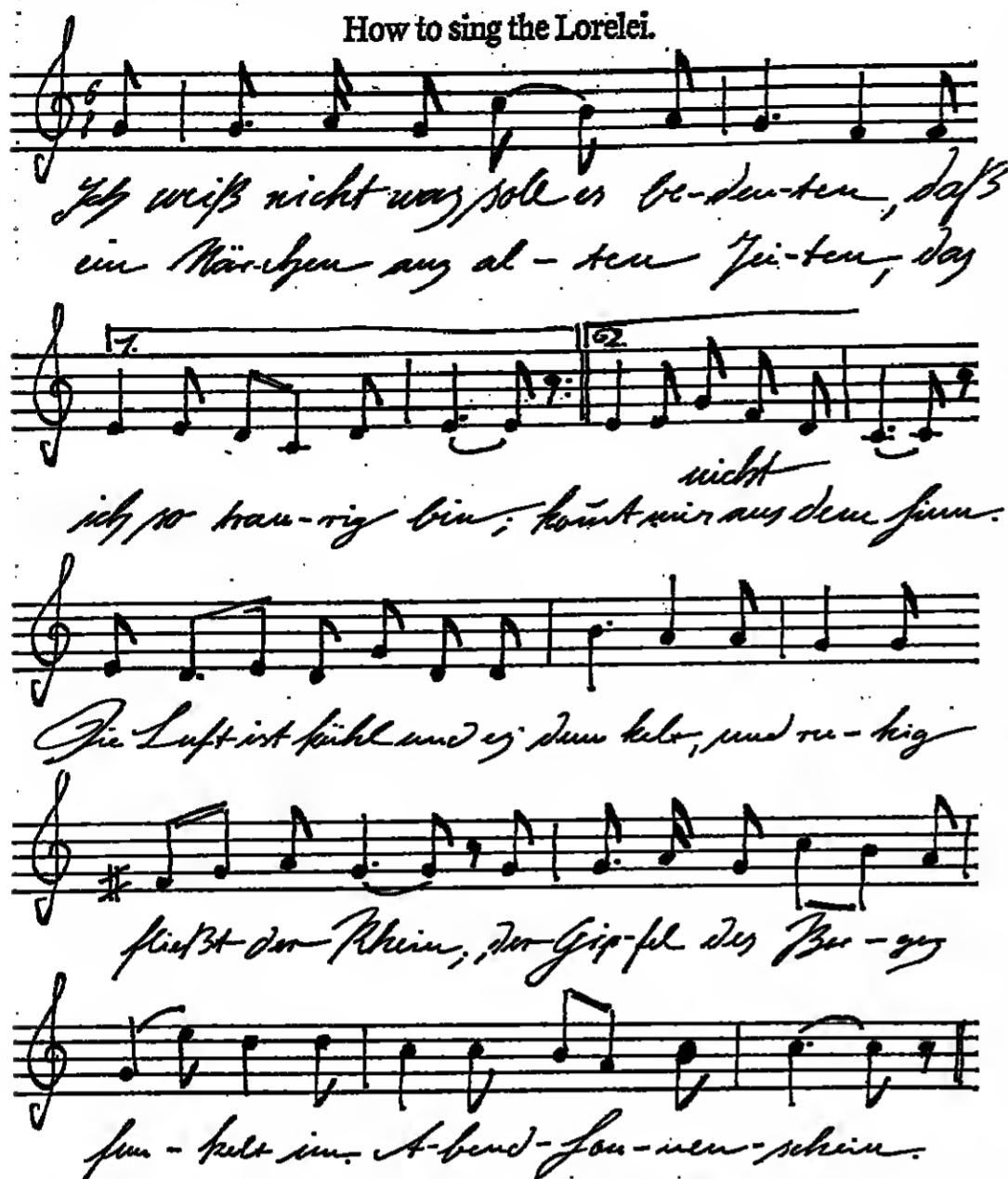
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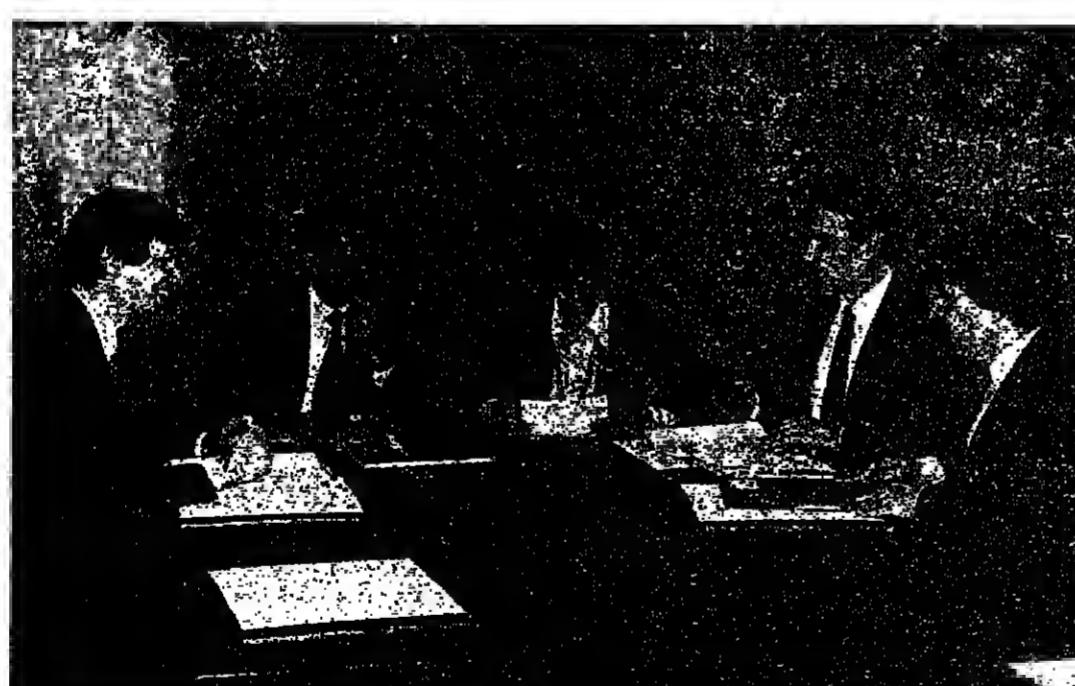
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This was a bitter pill for in-

Challenges for the clearers

THANKS TO the 1979 Banking Act there is now a more or less comprehensive list of all the banking institutions carrying on a deposit-taking business in the UK. The Act provides a two-tier licensing system, with separate status for "recognised deposit-takers" and "licensed deposit-takers". At the time of writing the Bank of England has classified 277 institutions in the first of these categories, while a further 166 have been granted a second status; a further 132 institutions await classification.

But the Banking Act listings provide only a crude starting point for a description of the structure of British banking. The lists do not cover the National Girobank, the Trustee Savings Banks (TSBs) or the possible to draw any standard conclusion from the fact that an institution has been classified as a licensed deposit-taker rather than a recognised bank.

To achieve the recognised bank rank an institution is required

to provide a wide range of banking services and enjoy a high reputation in the banking community. The point is that representation alone does not gain entry to the top category.

Significant

The London and Scottish "clearing" banks—the UK's main commercial banks—form the most significant group within the recognised list. The London clearers include the "Big Four"—Barclays, National Westminster, Midland and Lloyds—as well as Williams and Glyn's, which is part of the Royal Bank of Scotland group.

There are three Scottish clearing banks—Royal Bank of Scotland, Bank of Scotland and Clydesdale Bank—and each has close links with one of the London clearers. Barclays Bank owns 35 per cent of the equity of Bank of Scotland, Midland owns Clydesdale, and Royal Bank, as already mentioned, is a sister bank of Williams and Glyn's. Yorkshire Bank is another bank which falls conveniently into this group. Today it is owned by a number of the London clearers.

The background to this market place is a vast unbanked adult population—between 40

and 50 per cent of UK adults do not have bank current accounts. The clearing banks dominate the part of the population which is banked—for the most part the middle and upper classes.

Reorganisation

The TSBs—a sort of co-operative grouping of 17 regional savings banks—could well provide the clearers with their first serious competition in retail banking if reorganisation plans are realised. These involve a complete re-orientation of the TSBs from being no more than a deposit-collecting service for the Treasury into full-scale retail banks. Their personal banking services are now more or less as extensive as those of the clearers, and the proposed acquisition of the HP business of United Dominions Trust provides the TSBs with a very useful base to build on.

Because of its historical association with the UK savings movement the TSB has a natural advantage in dealing with the semi-skilled and unskilled workers who do not yet have bank accounts. Equally well

placed ought to be the Co-op Bank and National Giro.

The Co-op Bank is beginning to resemble the clearers in the range of its services, but for the most part it is a personal bank. It has the great advantage of having convenient outlets in almost all co-op stores throughout the country. In a similar way National Giro uses post offices as its outlets.

While institutions like the TSBs, the Co-op Bank and National Giro provide lending, deposit and money transmission services, the country's building societies operate in a more restricted area. They are the largest gatherers of deposits in the country, and all their lending is for house purchase.

The final category in the field of retail banking includes about 10 institutions from North America. These are the most recent entrants to the market.

They fall into two groups. Some, like Citibank Trust, Western

Trust and Savings and Boston

Trust are bank-owned, while

the others—bearing names like

HFC Trust, Avco, and Associates Capital Corporation—are

owned by non-bank companies in the US.

While foreign banks have to make much of an impression in the UK retail market, the same is not true in the corporate field. Foreign banks alone account for around 30 per cent of lending to British manufacturing industry. Here the major business is done by the big Japanese, but the Germans and French are also significant participants.

Turning to merchant banking the picture is significantly different. Here the leading names are the City's accept houses, or the traditional London merchant banks. Their activities vary considerably, all the leading names of specialised corporate banks including lending services. They are involved in corporate finance, advice work, and have fund management operations. Among the larger houses are names like Klein, Benson, Morgan Grenfell, Warburgs, Schroders.

Michael Laffer

MAIN PARTICIPANTS IN THE UK RETAIL BANKING MARKETPLACE TABLE OF OUTLETS OF UK FINANCIAL INSTITUTIONS

LONDON CLEARERS		FC Finance (Co-op Bank)
National Westminster Group	3,370	Yorkshire Bank Finance
Barclays	2,014	NORTH AMERICAN-OWNED INSTITUTION
Midland Group	2,705	Bank Owned:
Lloyds	2,511	Citibank Trust (Citibank)
Williams and Glyn's	320	Boston Trust (First National Bank of Boston)
SCOTTISH CLEARERS		Western Trust and Savings (Royal Bank of Canada)
Royal Bank of Scotland	606	Security Pacific
Bank of Scotland	567	BankAmerica Finance (Bank of America)
Clydesdale	376	Non-Bank-Owned:
		HFC Trust
		Avco/Red Dragon Securities
		Beneficial/Security Trust
		Associates Capital Corporation
		Commercial Credit
OTHER DOMESTIC INSTITUTIONS		OTHER FOREIGN BANKING INSTITUTION
Trustee Savings Banks	1,651	Bank of Credit and Commerce International
Co-operative Bank (plus 3,978 cash-and-cheque facilities)	880	Allied Irish
Post Office/National Girobank	1,571 crown 21,056 sub	United Bank
Yorkshire Bank	194	Muslim Commercial
Standard Chartered	17	Habib Bank
Building Societies	5,147	Bank of Ireland
		Bank of Ireland plus the British Credit Trust finance house
		Bank of Baroda
		National Bank of Pakistan
		Bank of India

Source: Noel Alexander Associates, London and F.T. sources.

The regulatory arm and its scope

NEARLY A year has passed since the entry into force of the new UK Banking Act on October 1 last year. In that time the dust has still not settled, although the shape of British banking in the 1980s is slowly emerging through the

gloam.

Passage of the Act has already visibly tightened the Bank of England's regulatory grip on the banking system. In this respect British banks are hardly in a different situation from their counterparts abroad. Regulation became a vogue word around the world in the late 1970s. In Britain its creeping progress was no doubt hastened by the fringe banking crisis earlier in the decade, but such a development also bears the stamp of international fashion.

A financial system which witnessed the spectacular collapse of Germany's Herstatt Bank in 1974 and which more recently has been left bewildered and perplexed by its vulnerability to massive flows of homeless international money simply cannot escape the attention of regulatory authorities. For the latter it has become something simply too dangerous to be left alone.

Functioning

The main problem for the regulators lies, however, in devising controls that will guarantee the safety of banking without impairing its smooth functioning. This is the question that has to be asked about the UK Banking Act in all its ramifications. As yet the answer is still uncertain.

Thus far the most obvious—and probably the best chronicled—impact of the Act has been the establishment of the bureaucratic framework under which the tighter regulations will operate. The Act provides for a two-tier system under which financial institutions are classified either as banks or simply as licensed deposit takers.

Recognition as a bank is granted to institutions meeting certain criteria relating to reputation and the provision of a wide range of banking services or a highly specialised banking service. Recognition as a licensed deposit-taker, by contrast, is granted to institutions which are deemed as being competently and prudently managed. Although both categories under term of the Act are obliged to contribute to a new deposit protection scheme, only recognised banks are in principle allowed to use the word "bank" in their title. This was a bitter pill for in-

stitutions in the deposit-takers category to swallow. Inevitably the two-tier system was associated with rank and status. Such is the vanity of the banking profession that the publication of each new list was awaited with eager, od as the case may be, fearfulness, anticipation to see just who would land a position on their major areas of operation may be conveniently classified.

In the business of retail, or personal banking the competition extends from the TSBs to their competitors in each of their major areas of operation may be conveniently classified.

This kind of ratings game reached such a fever pitch that the Governor of the Bank of England felt impelled to intervene. In a speech to bankers during the summer he suggested that the division of institutions into two categories was one of function rather than status. He said he would regard the market as lacking in professional expertise if it insisted on treating deposit-takers as inferior organisations.

The argument about status was thus misplaced, even if it was inescapable with the introduction of any two-tier system. Doubtless institutions will learn to live with their status and in practical terms the two-tier system in itself may not do all that much to alter the face of British banking. What follows from it is far more important, however, and here the changes could be very far-reaching indeed.

Nowhere is this more the case than with the Bank of England's new proposals for liquidity. The main point at issue is an attempt by the Bank to get round the inherent weakness of liquidity requirements as they have been traditionally handled. The traditional way of looking at a bank's liquidity situation has been to calculate the level of its cash and readily realisable assets as a proportion of its deposits. Recently such an assessment has come to be regarded as crude because it pays too little attention to maturity transformation.

A bank may appear to have an adequate store of liquidity to cover the gross amount of its deposits, while at the same time mismatching its assets and liabilities in such a way as to incur serious potential problems of repaying its borrowings. The new liquidity proposals attempt to tackle this head on. In essence they take a fresh look at the ancient banking pitfall of borrowing short to lend long.

Under the liquidity proposals the Bank of England distinguishes between three types of deposit. The first, called "maturity uncertain deposits", includes current account deposits and deposit accounts repayable at short notice. For these the proposed liquidity requirement is 25 per cent. A second type of deposit is non-banking liabilities with definite maturities. For the requirement ranges from five per cent for deposits exceeding one year to 50 per cent for deposits of up to eight days. The third type is gross market deposits. Here a controversial requirement is proposed that interbank deposits of one month must have 100 per cent cover.

This is a major sticking point in the proposals. Not surprisingly, criticism immediately raised that the proposals tended to favour clearing banks. They have access to large amounts of customer deposits which bear the lowest liquidity requirements. By contrast, banks engaged in wholesale business rely heavily on the money markets for funds and would put at a strong disadvantage by the proposals.

Traditional

Indeed liquidity requirements are strict as these would make it very difficult for banks to conduct business in some traditional international areas such as Eurocredits. Were the introduced as a formal regulation some banks might find it necessary to move elsewhere—an occurrence which would damage the City's standing in international finance.

There are some indicators that protests such as these were taken to heart by the Bank of England. Within a month of the proposals being introduced, the Governor, Mr. Richardson, told bankers that the question of safety in banking had been too little discussed. Mr. Peter Cooke, head of the Bank's Supervisory Department, told bankers in May that the proposals could be used as means for monitoring liquidity rather than controlling it.

So the debate continued arousing much more passion than the proposals on capital adequacy and foreign exchange exposure, which preceded the Bank's paper on liquidity. The banks, on the whole, are suspicious, for they regard the proposals as an incentive to towards greater regulation. For its part the Bank of England will doubtless modify its initial proposals, but it has to draw the line somewhere and at the moment the pencil is suspended.

Peter Maignot

Speeding the money transfer

by non-bank companies, foreign banks have much of the market. UK retail market is not true in the UK. Foreign banks account for around 30% of lending to British business. Here business is done by the Germans, but the Germans are also going to merchant banks. The picture is similar. Here the Clydesdale and the Union merchant banks are very considerable. The leading names in the banking industry are also involved in lending services. In advice work, found management. Among the names like Morgan, Warburgs, and so on. Michael L.

G MARKETPLACES
INSTITUTIONS
Bank Finance
IN-OWNED INSTITUTIONS
(Citibank)
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t and Savings
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Finance America
agon Securities
sity Trust
pital Corporation
Credit
BANKING INSTITUTIONS
Commerce International

IT IS now well-established that around 95 per cent of all money transactions in the UK are for small amounts and that they are almost without exception settled by using cash. It is only the remaining 5 per cent or so that involve the intermediation of banks and other financial institutions.

Compared with any other method, cash payments for small amounts are quick, efficient and very cheap. The efficiency and predominance of cash payments help to explain why a large proportion of the population is able to manage life quite well without a bank account, and why progress towards the much-heralded cashless society has been virtually non-existent.

Despite its small share of the number of payments, non-cash money transmission is probably responsible for making 95 per cent of the value of all transactions and it is obviously of the greatest importance that this should be done as efficiently as possible. The UK is really rather fortunate in this respect, as our money transmission system compares extremely well with what is available in other countries. For this desirable state of affairs the clearing banks deserve most of the credit as the money transmission system has been, and still is, dominated by them.

Incidentally, they also bear the considerable burden of operating the national cash distribution system and thus provide the infrastructure for settling virtually every transaction carried out in the UK. The ability of the clearers to bring in new procedures and techniques more rapidly than banks in other countries can be attributed to their strong position and small numbers, which enhance their ability to reach agreement and take effective action.

The backbone of the British money transmission system has

always been the cheque, which accounts for about two-thirds of all non-cash payments. Although the cheque clearing system is owned and operated by the clearing banks, which account for 90 per cent of the volume, other banks and financial institutions can get their cheques cleared via agency agreements.

Moreover, the clearing banks are prepared to offer functional membership of the Bankers' Clearing House itself to suitably qualified candidates. The Co-operative Bank and the Central Trustee Savings Bank have recently taken advantage of this opportunity and National Girobank will probably join soon, but others have chosen to continue with agency arrangements.

As well as ordinary cheque clearing, the Clearing House operates both the credit clearing and the town clearing. The latter is limited to cheques of £10,000 or more which are drawn on and paid in at about 100 branches within a few minutes' walk of the Clearing House. Town clearing cheques are exchanged and settled on the day they are paid in, a service which is probably unrivalled anywhere in the world, and they represent about 90 per cent of the value of all cheques, although only a fraction of 1 per cent by volume.

Forefront

The clearing banks, urged on by the need to contain costs, have been in the forefront of technological developments. In 1968 they established what was one of the world's very first automated clearing houses for the exchange of paperless payments on magnetic tapes. Bankers' Automated Clearing Services is today probably the world's largest, processing an annual total of about 400 million standing orders, direct debits and automated credit transfers. The backbone of the British money transmission system has

individual banks, nearly 20 per cent of all non-cash payments are paperless.

The two years before the establishment of the automated clearing house saw the introduction of cash dispensers and credit cards, both of which are now maturing as key elements in the future of money transmission. Barclays was the first in the world to install cash dispensers and British banks are still among the most enthusiastic proponents, with Lloyds having the largest network of cash dispensers in the world. The more flexible autotellers, which provide other services in addition to dispensing cash, are now replacing the first generation of dispensers and these will increasingly have an impact on money transmission.

Bank credit cards were imported from America and developments in the UK closely follow the American pattern. Visa cards are issued by Barclays and the Trustee Savings Banks, while Access cards, which are affiliated to the American MasterCard system, are issued by the other big banks. With over 100 million transactions last year credit cards already play a significant role in money transmission, but this is nothing compared to their potential in the exciting field of electronic funds transfer (EFT) at the point of sale, which will use cards to effect an instantaneous transaction debiting the purchaser and crediting the retailer.

In the U.S. there have been several EFT experiments at retailers but most, if not all, have ended in failure. In the UK the clearing banks' scheme for a major co-operative experiment in electronic funds transfer is not in some doubt, but Barclays has quietly introduced Counterspeed—the UK's first retail EFT scheme—at seven garages in Norwich. This facility, which certainly does considerably speed up transactions when all goes well, can be used not only by Barclays' own card-carrying

customers but also by all holders of Visa cards.

Counterspeed offers British customers their first opportunity to use debit cards for retail transactions. If a Barclays customer uses his Barclaycard it is a debit card accessing a current account; if he uses his Barclaycard it is a credit card accessing a revolving line of credit. The significance of debit cards is that they call into question the well-established link between card transactions and the provision of interest-free credit.

Explosive

The explosive growth of plastic cards is already starting to alter the established relationships in money transmission. Set up with the intention of emulating the success of the continental postal giro, Girobank has never really caught on in our cheque-based society. To be any use to customers Girobank has had to interface itself with the clearing banks' systems and provide cheques as well as giro transfers. In fact, one can argue that all Girobank has achieved is to introduce its own non-standard method of banding internal credit transfers: any other bank could do the same if it chose.

All in all, the clearing banks seem likely to continue to set the pace in money transmission for the foreseeable future.

The Wilson Committee rather feebly recommended that the Bank of England should become more closely involved in regulating admission to the Clearing House, in order to avoid any suspicion that the clearing banks might be misusing their dominant position. While this sounds innocuous enough, it would be a pity if Government involvement and increased membership had the effect of stifling initiative and emasculating a system which has served the nation rather well for the past hundred years.

By a Correspondent

The early days of exchange freedom

WHEN the lifting of exchange controls was announced by the Chancellor of the Exchequer, Sir Geoffrey Howe, on October 23 last year, it seemed from Tory Party pronouncements that a new era had dawned. After 40 years of being cosseted behind foreign exchange restrictions, British investors were free to come and go as they pleased and British banks could look forward to a transformation of their foreign-related business.

Almost a year later, it seems difficult to realise what all the fuss was about. If there has been a revolution, it was a quiet one. This is in part attributable to the strength of sterling, coupled with high interest rates, which have helped to hold money within the UK and has deterred foreigners from coming to borrow funds in London.

More important, perhaps, was the fact that exchange controls could often be circumvented with (and occasionally without) the Bank of England clearance. For a major company with extensive foreign interests, the impact has been noticed but it has not been dramatic.

Furthermore, the process of emancipation was not complete until the banks were free of corset restrictions. As one banker put it: "The ending of exchange controls may have been the crucial breakthrough for our customers but for me the central issue was the corset."

Currency

None the less, banks have seen significant changes since last October, off the clearers, the main impact has been in the foreign exchange rooms.

The foreign currency operations of British companies were severely circumscribed by exchange controls but now have complete freedom to hedge and manage positions as they choose.

The clearing bank estimates that as a result the amount of forward business done on the foreign exchange market has increased by about a quarter since last autumn. Companies have in particular been taking cover against contingent liabilities, which was not possible under exchange controls.

This growth has occurred despite the fact that other customers have been unwinding the forward positions which they had established up to the end of last year, preferring to hedge their receivables against foreign currency overdrafts or term loans.

Many British customers took advantage of their new freedom to repay or refinance foreign borrowings. In many cases foreign currency borrowings with banks in the UK replaced funding which had previously been carried out abroad. The finance director of a medium-sized British company will generally find it more convenient to have his borrowings concentrated in the UK rather

spread among a variety of banks across the world.

The main impression is that banks have been adjusting the funding arrangements for their customers rather than generating a substantial new volume of foreign-related business. At the same time, they have been obliged to widen the range of services offered in order to compete with foreign banks long familiar with the intricacies of international financing.

Their existing foreign exchange advisory services have been extended, for example, and hockeys have been issued to local branch managers advising them of the specialist facilities on offer. Head office teams are on hand to help branch management with complications such as double taxation agreements. Overseas portfolio investment is another area in which the clearers have had to broaden their expertise.

The new environment has involved the clearers in a rapid and intensive education drive to get the message across both to their own managers and to smaller corporate clients. The clearers have always rejected charges that they hid behind the shield of exchange controls but one banker conceded that "there was a time when managers had their green exchange control bibles and did not have to go beyond that".

In terms of overall operations, the lifting of controls has had more significance for the merchant banks, which greeted the move with almost hysterical enthusiasm. They were well placed to service the flock of foreign borrowers which were expected in London. In hindsight the results have been mixed.

The foreign sterling bond market has got off to a slightly-creaking start with a £75m issue from the Kingdom of Denmark; Scandinavian Bank set another ball rolling with the first Euro-Sterling floating rate note issue.

But neither has so far found many imitators. Borrowers are daunted both by the high level of sterling interest rates and the exchange rate risk.

The banks remain optimistic that London will draw an increasing number of foreign borrowers and also hold out the hope that British companies will develop a corporate bond market. The management fees and commissions which would be available to them are highly attractive and they are seeking to place bonds directly with institutions, rather than through brokers, which would increase the return further.

The equity market has proved a much happier hunting ground, as foreign companies have come in droves to list their shares in London, and periodically to raise money at the same time. One Dutch company, Vitatron, even listed its shares in London before seeking a listing in Amsterdam. A welcome sign for the banks is that some companies, such as

United Energy Resources of the U.S., have cited as one of their reasons for the listing the freedom to raise money on the local capital markets.

The merchant banks have also been intensifying their involvement in international investment management. Mr. Richard Green of Hill Samuel says that clients coming to London are more often looking for an institution to manage the whole of their overseas portfolio than for an advisor on the UK. The accepting houses had been active in this field before the end of exchange controls, particularly when the investment premium was low, but the Chancellor's decision has made the process simpler.

Similarly, there have been advantages in the banding of overseas investment for domestic clients. Recent figures suggest that UK institutions have stepped up their foreign portfolio investment and the merchant banks will share in this business. Equally important, however, is the fact that institutions can now deal more cheaply and more easily on foreign markets.

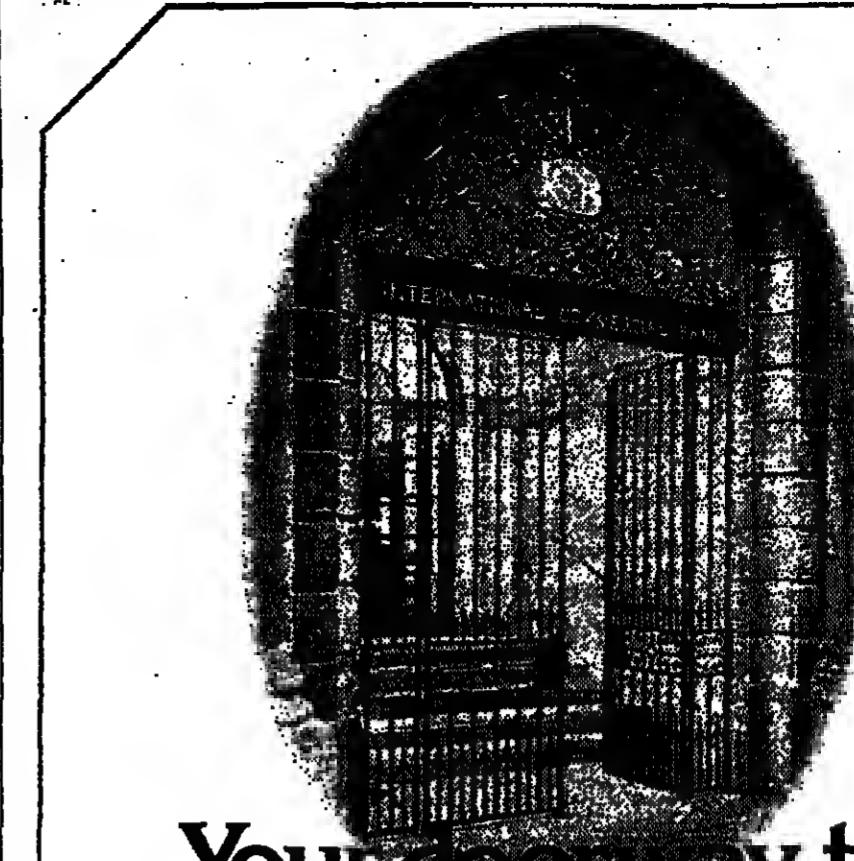
Garnering

While the merchant banks have been garnering new business as a result of last October's decision, they may have seen some slight fall in revenues from other quarters. When exchange controls were in force, they advised clients extensively on ways of using the premium and were ready to charge for the service by topping up commissions. They argue, however, that this service was never seen as a money-making venture.

More important is the threat which all the banks must now meet from foreign competition. American banks, for example, have a long tradition of arranging cash and portfolio management for their clients and they are actively courting the UK market. They are also in a position to advise on such specialist areas as expert credits and overseas taxation, utilising an extensive foreign branch network. Foreign securities houses are also providing stiff competition for local banks, pushing their expertise in foreign markets.

Foreign competition is nothing new to UK banks, however, and they are already equipping themselves for other areas of specialist financing opened up by exchange controls. Japanese companies, for example, are coming to London to issue sterling paper convertible into yen equity. The opening up of a financial futures market in London may not be far away. The period of exchange freedom has not produced a transformation in British banking, but the implications of such a decision are not to be measured over a year.

John Makinson



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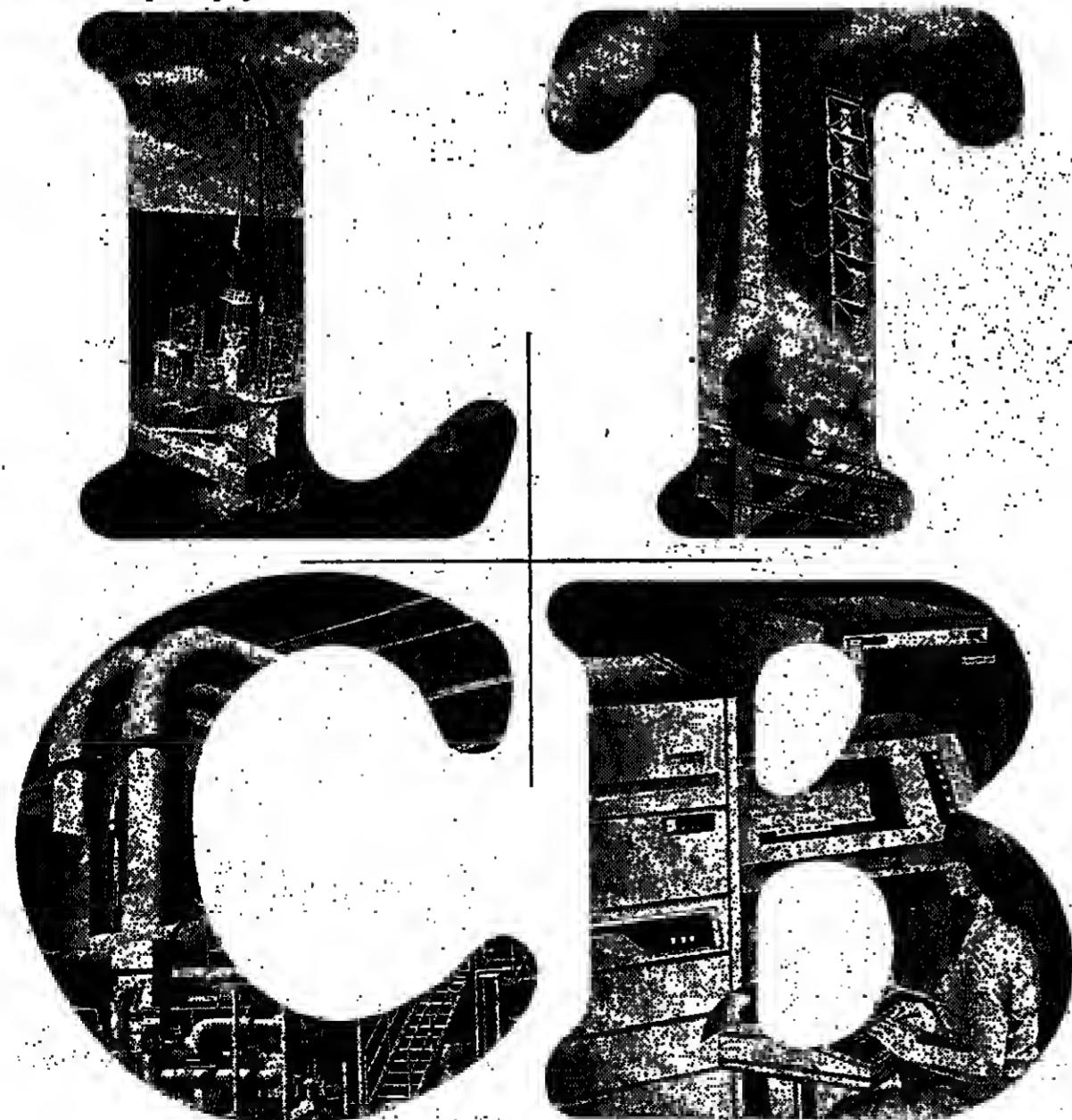
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Industry's heavy degree of dependence

CORPORATE FINANCE

On this and the following two pages a series of articles discuss the role of the banks and other institutions in the provision of funds to industry—a sector likely to see some major changes of pattern.

business, and it therefore makes sense for the tax benefits to be shared through this particular form of intermediation by the banking system.

All these various changes in the traditional relationship between the banks and industry now face a severe test as profits and output in many sectors—but especially manufacturing—are squeezed severely. Industry has continued to borrow heavily, and many companies will be anxious to see how their bankers react when the financial pressures grow serious.

Thus many companies have signed term loan agreements which contain performance clauses linked to factors like interest cover and debt/equity ratios. The recent wave of property revaluations by industrial companies has been evidence of the precautions being taken by finance directors, although such cosmetic measures cannot solve many problems.

Stone-Platt was one company that breached its loan agreement and found that its bankers required major changes. Its term borrowings were converted into short-term debt, and other onerous conditions were imposed.

If banks are going to adopt an inflexible attitude to such breaches of loan conditions then many more cases like that of Stone-Platt are going to emerge in the next few months. Clearing bankers are anxious, too, about the financial health of many of their small and medium-sized private company borrowers which are not large enough to employ sophisticated finance directors or advisers, and which have rarely, if ever faced such difficult financial conditions: even in 1974 interest rates never rose so high as they have been since last autumn.

At least the clearing banks have been making handsome profits and can absorb a fair amount of trouble. And one clearing bank chairman recently went out of his way to promise that his bank would adopt a tolerant approach. Mr. Robin Leigh-Pemberton of NatWest promised support beyond the normal bounds of strict prudence. So it could be that troubled industrialists will find their bank managers more sympathetic than they expect in the difficult times immediately ahead.

Barry Riley

DURING THE last major recession in 1974 and 1975 it was the property and construction sector that caused the banks the biggest headaches. Collapsing property values undermined the security that backed an enormous volume of lending, and it took years for the banks and the property industry to extricate themselves from the mess.

In the current economic set-back, however, the major banks are looking anxiously at a different source of actual and potential trouble. This time, largely because of the high level of sterling caused by Britain's North Sea wealth, it is manufacturing industry that is in the firing line. At the same time the level of profit earned in real terms by industry has dropped sharply, increasing the demand for external finance.

This has presented a tremendous opportunity for new business for the banking system which it has eagerly accepted, although substantial changes in methods of operation have been required. By 1978 average bank advances to the industrial and commercial company sector were £28.6bn, although in real terms the most rapid period of expansion of industrial borrowing was in the years 1972 to 1974.

The most important adaptation by the banks was their willingness to shift much of their lending into a medium-term form. They had an incentive to do this, for higher rates could be charged on the term loans, but at the same time there were prudential restrictions given that the vast bulk of clearing bank deposits are very short-term in nature. There is thus a risk in building up too illiquid a loan book.

Highlight

Such aggregate figures do, of course, tend to disguise variations from one company to another. But they serve to highlight the fact that the traditional overdraft finance which represented the overwhelming proportion of bank credit to industry at that time was strictly a fluctuating and seasonal form of lending.

For longer term finance companies looked elsewhere—mainly to retained profits, but also to equity issues and to long-term borrowing from outside the banking system. Until about 10 years ago the UK still had a comparatively active primary market in corporate bonds.

The onset of rapid inflation has radically changed the whole pattern of company financing. The corporate bond market has died, as companies have been

looking for ways to lengthen their debt structure, but were only willing to contemplate floating rate credit. This was the gap that the banking system rapidly filled.

Historically, the clearing banks found that in many cases overdraft credit was no longer fluctuating—and at some periods of the year disappearing—but was assuming more of a hard core nature. At the same time certain American banks were becoming active in developing term loans to prime corporate customers, an area in which they had already developed considerable expertise in domestic operations in the U.S.

After the 1974 financial crisis company finance directors were looking for ways to lengthen their debt structure, but were only willing to contemplate floating rate credit. This was the gap that the banking system rapidly filled.

The London clearing banks told the Wilms Committee that by the end of 1977 medium-term lending amounted to 42 per cent of all their domestic advances other than to the personal sector, and as much as 50 per cent including loans under the export finance scheme.

Flexible

The banks have also adapted to industry's requirements by developing much more flexible financing packages, and by extending the range of services they can handle. Their eagerness to innovate has, however, varied with the times. In the comparatively slack period for lending in 1977 and 1978 there was a great deal of competition for new lending business. But for the two years up to June this year the banks were under severe pressure to stay within the Bank of England's "corset" limits, and in any case involuntary bank borrowing by industry had been on a large scale. In recent months, therefore, the banks have been a good deal less eager to stimulate new lending.

However, the banks have continued to promote their activities in the field of leasing, a very rapidly growing form of finance. For companies it has the advantage of being off the balance sheet (though there are moves within the accounting profession to make lease commitments more visible) and it is a flexible form of credit, though tending to be rather expensive.

A key factor from the banks' point of view is that leasing gives them a chance to take advantage of the tax concessions, in the form of capital allowances, which are available to purchasers of capital equipment.

After the 1974 financial crisis company finance directors were looking for ways to lengthen their debt structure, but were only willing to contemplate floating rate credit. This was the gap that the banking system rapidly filled.

Aggressive policy helps ICFC to expand

IF YOU sat down to draw a financial blue-print today, you would probably not come to the conclusion that what Britain's small company sector needed was an Industrial and Commercial Finance Corporation (ICFC). For some years, the clearing banks have been lending increasing amounts of money on a medium-term basis.

More recently, they have also moved into long-term fixed rate finance and they are now seeking opportunities to make equity investments as well. So are a number of pension funds, and other City institutions.

Yet although competition for the business it was set up to undertake is increasing rapidly, the fact is that ICFC has itself been expanding at an unprecedented rate. Overall, its portfolio rose in numbers from 2,456 to 2,907 in the year to March last; an increase of over 46 per cent in the space of three years. And gross investment in the 12 months rose by more than half to £105m.

Within this overall advance, ICFC has been pushing hard in some quite adventurous areas of the market. Last year, it backed 309 new businesses or start-up propositions, compared with 112 in 1978-79, and it helped 49 management teams to buy control of the organisations for which they worked, more than double the previous year's figure.

The group's competitors out in the field say that they detect a noticeably more aggressive policy by the group than was ever apparent in the past. Mr. Larry Tindale, who is deputy chairman of Finance for Industry (ICFC's parent) says there has been no change in the investment strategy, and explains the figures largely in the context of a resurgence in the small business sector.

All the same, ICFC's marketing organisation has been beefed up considerably in the last few years, and the level of staff support available at head office has also been bolstered. The group has sharpened up in a number of other ways. In cash management, for instance, it has

been gaining from an increased emphasis on cash flow analysis. So the group is not reacting passively to rising competition. "We are sitting in possession of the field and we are there to be attacked," says Mr. Tindale. He thinks that the progress of ICFC has acted as a spur in the clearing banks to increase their own activities in this area.

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What industry wants from the banks

FT: What are the most important changes you have in the services offered by a banking system to its corporate clients over the last decade?

Alfred Keayon: The scene has changed, and the services have therefore changed. Change controls have been relaxed, and there is much more emphasis on currency trading than there was before. There is much more emphasis on competition — with the reign banks in particular. You've now got several hundred of them in London. There has also been a trend towards having one's own individual point of contact with a large bank. The fact that things have become more competitive means that one feels freer to go to the other clearers. Finally, the thing which must spring to mind is the enormous increase in leasing, for tax reasons.

Martin Brailsford: A feature in the last 10 years has been at the role of the treasurer has become far more sophisticated, and has to a large extent moved initiatives out of the banks and into the companies. The banks are much more ready to respond to ideas and requirements coming from the corporate sector, rather than the banks being expected to come up with the ideas.

Daniel Hodson: The foreign banks have certainly been influential in the development of overseas markets in this country, the syndication market, a great deal of the sophistication of the Eurocurrency market. And I think the indigenous banks have moved ahead

to

do it, and the American banks have got the kind of people who know how to tackle that kind of problem.

DH: These sorts of peripheral services, whether or not they are charged for, if they're done well, can show great profit-and-loss impact, from the point of view of the banks, generate great goodwill, and American banks do, in many cases, do it absolutely superbly.

The banks as lenders

FT: A particular point which one hears discussed more and more these days is that we really must get a sterling fixed-interest market going in this country. I'm not sure, particularly as the clearing banks are talking about developing their deposit base, on a more medium-term basis, that this isn't an opportunity to strike out for, if necessary under five years, a fixed-interest market.

The U.S. is a comparatively easy place to get fixed interest money. In Britain, I think obviously in the longer term there's a more political element involved. We're experiencing a crowding-out, and with PSBR looking as if it is going to be way above earlier estimates, it seems as though that is going to continue for the time being.

All the same, if you look at balance sheets, the fixed-interest debt where you know what your interest charge is going to be is steadily diminishing.

Kenneth Morton: Fixed-interest sterling for several years is available from the banks. But I don't think that's really any solution to the problem. Because in the end our concern must be to keep the banks in their traditional role of providing the short-term flexibility, if they are providing all your long-term money as well.

MB: One of the things which I think we lack is that our investment institutions don't have the credit appraisal capacity that the American institutions have. Their insurance companies have quite sophisticated appraisal systems, and are therefore quite prepared to take on direct obligations rather than looking to do the funding through the intermediary of some bank. They are helped by the fact that they have at least two credit-rating agencies which give some sort of feel.

It is those factors which mean that the short-term commercial paper market will not get off the ground here. It makes the institutions a bit cagey about lending direct because they don't really have a feel for some of the potential borrowers.

AK: We've recently seen rates of inflation fluctuating between 5 and 25 per cent. This is not an isolated phenomenon.

There are other countries with similar rates of inflation instability.

Now if you are going to get this, you are also going to see the same kind of swings in interest rates.

You will not for long get real negative rates of interest, and you will not for long get very large positive ones either.

Whether one wants to borrow at fixed interest rates will depend whether interest rates are historically high or historically low. If rates are low, I do want to borrow.

If rates are historically high, I am not interested in fixed-interest borrowing. If we are going to get the kind of instability that we have had in the 70s, and that is going to continue, then I think fixed-interest lenders are going to disappear. I think in the long run we shall all have to go to some kind of indexation.

How many people are still interested in life insurance policies, where effectively you lose out on the inflation?

DH:

I think there is another solution, that I see developing over the next few years. This is interest rate futures. This market has existed to a degree of sophistication in the U.S., and any market here is based on the U.S. investing market. If you can fix your interest rate in the future, you do in effect have a fixed interest rate. The extent to which you could go out beyond one year would, I think, be comparatively fixed. But conceptually it is interesting, because it does put a tool of flexibility in the hands of the treasurer.

FT: Are banks trying to reduce the amount of borrowing that you do on overdraft? Are they trying to get you off base?

DH: It is difficult to answer that question, because they are probably going through a period of revaluation themselves with the abolition of the corset. I have not noticed any particular push towards a more money-market related view. As for medium-term loans, on the whole clearing banks tend to provide them when asked.

Whether this is from the point of view of the treasurer, the right way to set about capitalising his company, is another issue. Many people would argue that perhaps there should be more medium-term debt on the books of most companies, consonant with the medium-term requirements of their plans.

AK: The banks' attitude to medium-term bank debt is, as I understand it, that it is an appropriate way of dealing with an excessive level of short-term debt. I think you will notice that companies which have gone through a sticky period often

announce that they have made an arrangement with their bankers

and they'll have to bow out of the fields that they're not so good in.

FT: "After constructive talks."

KM: —and it has been put on to a five-year base. On the other hand, people try to bridge the gap that we were talking about between the short and the long by medium-term bank credits.

The merchant banks

FT: Among the merchant banks, do you see a development towards banks specialising in particular kinds of job? So that instead of having a close relationship with the client, it has a close relationship with the job it does best?

AK: I think so, yes. There are certainly horses for courses when it comes to bonding business for large contracts. There are horses for courses on acceptance credits and export finance generally.

FT: Do you have less fixed relationships with your merchant bankers than you did say five years ago?

DH: That is another issue. Most companies employ one bank specifically, but I think more and more are prepared to entertain others. The merchant banks, equally, are much more aggressive at marketing their fee-earning services.

KM: The merchant banks have fewer qualms about making speculative proposals to people who are not their clients, and

and justify it on the grounds of all the work they have done in the meantime. They should charge for what they are doing, instead of waiting for the next big occasion and then lumping it all together.

Paying the price

FT: If there were an emergence of specialisation, do you see the possibility of a round of price-cutting in the fees charged by merchant banks for their corporate services?

DH: I don't think that would ever be a reason for going to a specific merchant bank. But there is always room for negotiation on professional fees of any kind. The client, whether he goes to a solicitor or a merchant bank or whatever, is perfectly at liberty to negotiate whatever he thinks is fair.

FT: Could we conclude by summarising the areas in which you would like to see the banks either expanding their services or tightening up their existing ones?

DH: There will inevitably be a movement towards more sophisticated cash transmission, and by that I mean mechanisation. The cost of transmitting money by cheque is so enormous that this has to go.

We would like to see the banks getting more sophisticated, not necessarily in the UK and the US, but in other countries. We would like to see greater help from the banking system there, on day-to-day cash management problems. The account officers will improve, as the quality of treasurers has improved. I think to some extent

we lead each other. It is unfortunate that some banks send people to deal with fairly senior treasurers for some years who simply don't understand the concepts that they are talking about. I think one would like to feel that the sort of people one will see will have the experience and ability when something is asked for to get it done, without bureaucracy, and quickly and efficiently. That is the plausibility that one would have for the future.

AK: something which I would like to see go is the wage packet. We are one of the last sophisticated countries which have still got it, and it is an anachronism.

KM: One problem which I see among the clearers is that their personnel practices are in many ways antiquated, and this creates some of the rigidity in their systems. The most damaging example of that is to the consumer at Saturday closing. I do think the banks have got to a situation where they create unnecessary inflexibility.

AK: The big four have got to learn something about becoming less bureaucratic. And by that one means two things. First of

all, purely organisation: The other one is getting less scared of legal matters. They're terribly weak against lawyers. One particular area where we feel shoe-pushing is on larger export projects. One quite often needs the normal ECGD facilities; which is bread-and-butter which they love, it is nice and profitable and easy for them, and risk-free. But that quite often has to be covered by a Eurodollar top-up facility, and the big four are way behind the other banks in offering Eurodollar facilities on a competitive basis.

Even if their rate is competitive, they will not write a really aggressive offer letter to a foreign customer, whereas an American bank will do it without batting an eyelid, and a merchant bank will do it without batting an eyelid. The clearer will not do this, because they are still frightened of Eurodollar lending.

DH: This is where the impact of the account officer names in, and there is no question in my mind that the clearing banks would be even more comfortable if they could somehow get this particular area properly organised.

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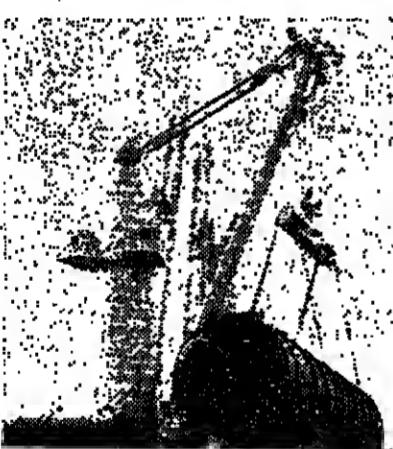
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NOW THERE are sixteen. There is not a lot of hurly-burly, as a rule, in the comfortable world of the Accepting Houses Committee (AHC), and one has become accustomed to the idea that seventeen of the City's plummest merchant banks enjoyed an inviolable right to the moral protection of, and more practically the right to rediscount bills with, the Bank of England.

The missing face — though this is not easy a Kim's Game — is of course Antony Gibbs. It was fine for Gibbs to be 40 per cent owned by the Hong Kong and Shanghai Banking Corporation; but the full bid which arrived on Gibbs' boardroom table in April was too much for the AHC, which demands of its members that they or their parents be full members of the British Bankers' Association. Gibbs' chairman Sir Philip de Zulucu protested: but he failed to melt the heart of the committee chaired by Mr. John Baring.

The AHC is the inner circle of British merchant banking. A factor of 22 separates the balance-sheet totals of its smallest and largest members, from the petite Rea Brothers to the internationally sized Kleinwort Benson. Outside it stand sizeable banks like County, a subsidiary of NatWest — though Samuel Montagu, a subsidiary of Midland, is in — and, until its recent takeover by Charterhouse, Keyser Ullmann.

But despite its exclusivity, the AHC provides a useful focus for observing the merchant banking community at work. It was, in general, a good past year for banking business. Corporate finance activity has been buoyant, with a high level of major acquisitions and mergers. New issues picked up, and lending to the private sector — where merchant banks are marginal providers, as opposed to

procurers, of funds — expanded strongly as the corporate sector deficit increased. From the big, like Hill Samuel, where banking profits rose by a half to the small, with Rea Brothers up a third, the last crop of annual figures has been good.

It is hardly surprising that these elegant and profitable concerns should find themselves the subject of predatory interest. Where the attention is unwelcome and foreign, the provisions of AHC membership may prove a useful defence — though it would certainly be argued in return that the provision to rediscount bills at the Bank is not an exclusive one, or guaranteed to last for ever, and that the fringe bank lifeboat showed the Bank of England quite willing to protect rather more than its own.

Squeeze

But save for those at the top of the table, merchant banks are likely to be loved more for their brains than their money. The squeeze on the balance sheet has come from many sides. The boom-and-bust of more or less everything in the early seven years left some nasty scars.

Profits in subsequent years looked distinctly patchy after the palmy days of the 1960s. Inflation is not kind to businesses whose main asset is money. And the widespread tendency for strong family shareholdings put something of a damper on the raising of new equity capital.

These internal pressures were compounded by increasing competition in the banking marketplace. There were 348 banks in London in 1978, according to the Wilson Committee report, more than triple the number 20 years previously. Foreign-based international banks, led by the U.S. contingent, came into London, attracted by the

clearer, the merchant banking arm of that clearer must be high in its thoughts when the time arrives for it to seek such services.

One area in which certain merchant banks have certainly made their presence felt is in assisting emergent companies in the North Sea oil industry, where they are working with the British "wildcatters."

Baring Brothers has significant holdings in Cluff Oil, and Klein-

BALANCE SHEET TOTALS OF AHC MEMBERS

(latest financial year)	£m)
Kleinwort Benson	2,388
Schroders	1,817
Hamros	1,669
Hill Samuel	1,54
Samuel Montagu	1,38
Morgan Grenfell	1,069
Mercury Securities	919
Lazard Securities	729
N. M. Rothschild	527
Barings	474
Guinness Mahon	303
Brown Shipley	240
Singer & Friedlander	317
Arbuthnot Latham	129
Charterhouse Japet	204
Rea Brothers	111

* As published in Financial Weekly 25/1/1980.

development of Enromarkets, and put their broadly-based services on the doorsteps of British companies. The effect of such competition has been particularly felt in the syndicated loan market, where the signs have come only comparatively recently that margins, trimmed to water-tightness, may be returning to easier levels.

It is not beautiful, then at least reassuring and impressive when touting for banking custom. But small, too, has its particular virtues — certainly enough to dissuade most merchant banks from cobbling together mergers or associations aimed simply at beefing up financial muscle.

Expertise is not a function of size in, say, pension fund management, which is a steadily increasing source of income to the merchant banks, with an exceptional boost having been given by the introduction of the new State pension scheme.

It seems possible that the effect of competition in what is after all a service industry will be an increasing degree of specialisation, with banks acquiring very distinct reputations for particular kinds of work, and running down their less-respected lines. It is also being noted by some clients that the banks are becoming more aggressive in their marketing, propositioning companies with ideas rather than waiting to be brought in as midwives to a fait accompli.

Counteract

The independents must also work to counteract an endowment effect among the merchant banks owned by the clearers. When a small company has enjoyed success growth at least in part, thanks to the understanding and advice of its clearer, the merchant banking arm of that clearer must be high in its thoughts when the time arrives for it to seek such services.

The concentration of resources in fewer and fewer larger companies is in the first instance bad news for the merchant banks insofar as it reduces their work in mediating between companies. But it could also lead to the drawing in-house of many traditional merchant banking services by companies of a size and sophistication to support them.

Robert Cottrell

Financial muscle a big factor

OBSEVERS HAVE been warning about the inevitable demise of the merchant banks for so long that it has become a cliché. Yet while the past decade has not been kind to the breed, they have managed to soldier on. Inevitably they are facing competition in some parts of their business; but by and large, where they have established dominance in a particular field of business they have tended to hold their own. The merchant banking arms of the clearers have found the going in general rather tough.

But in the longer term — with the slow shrinkage of the merchant banks' established business as, for instance, mergers take their toll of clients — more important will be their ability to develop in new fields. And here the omens are not so promising.

The four big clearers have chosen different ways to move into merchant banking. Midland did so by taking full control of an established merchant bank in 1973, while both NatWest and Barclays have built up their own arms, through County Bank in the case of the former and Barclays Merchant Bank in the latter. Lloyds was the latest in the field, and chose to use its international arm to spearhead the approach.

Three years ago a merchant banking division was formed in Lloyds Bank International, and a year later the bank took the development a stage further by establishing a Corporate Finance Division. Mr. David Horne, a former director of the leading merchant bank S. G. Warburg, was appointed the director, and while the division is part of the international arm, it co-operates closely with the Lloyds parent as well.

The bank argued that it did not need to set up a completely new merchant bank since such a bank would duplicate many of the services already provided. But while it is probably too early to reach any final conclusions, the bank does not yet seem to have been notably successful in winning new UK business in the core merchant banking areas such as mergers, and bankruptcies thin the ranks of their established clients.

It is not surprising that the newer entrants into merchant banking are keen on developing fund management strengths, since this rapidly growing business offers scope for competition. There is also competition to the merchant banks in this area from the stockbrokers, not to speak of insurance companies.

In fact, this tends to be the main area in which stockbrokers and merchant banks clash.

In general they tend to respect each other's territory.

The handling of the Lloyds Bank rights issue by brokers Hoare Govett on its own a couple of years ago was the exception rather than the rule.

Merchant banks are very big in fund management, and the latest figures show that even in

1976 the accepting houses alone

had £7.5bn under management.

But virtually all stockbrokers

now have some involvement in

this sphere. This activity

originally grew out of the ser-

vice of relatively small private

client portfolios and has now

expanded until the firms are

competing directly with the

merchant banks and insurance

companies.

The leader is Phillips and

Drew, while other active firms

include Rowe and Pitman,

Gleeson Grant, Pember and

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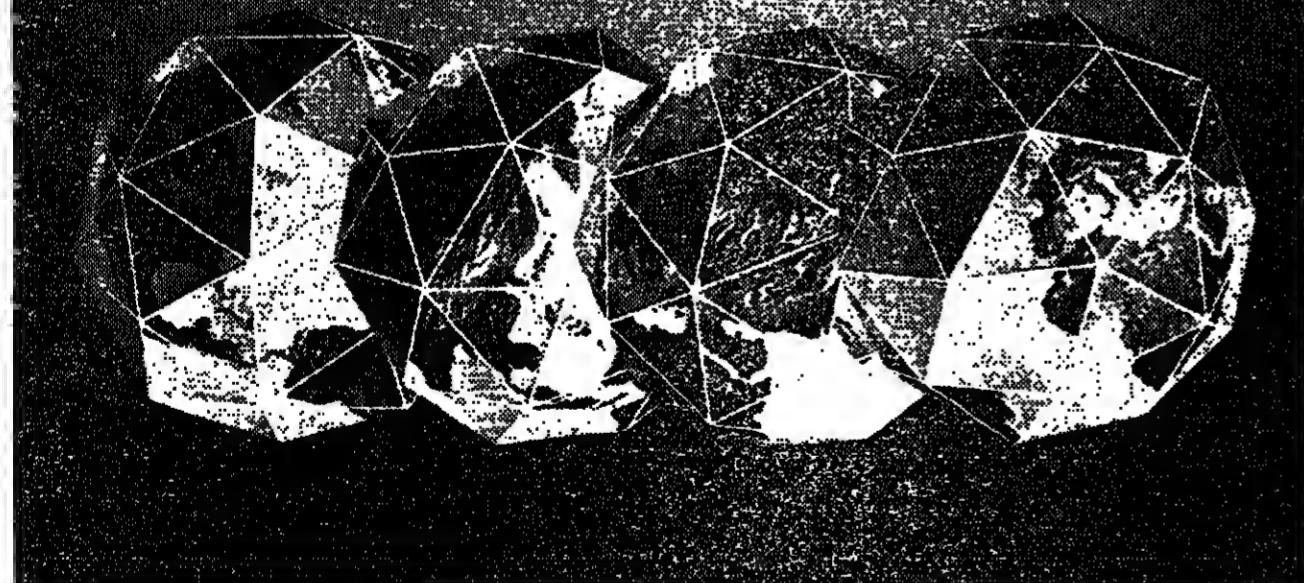
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UK BANKING X

The rest of the survey discusses developments in the retail sector of banking, with particular attention to some of the overseas groups involved.

New initiatives in the retail sector

THE UK is probably the most interesting retail banking market in the world at present. This is because it has such a large unbanked population which is now attracting great interest from both domestic and foreign banks.

Unlike just about every other major developed country, where more than 90 per cent of adults are reckoned to have cheque accounts, only between 50 and 60 per cent of the UK adult population is banked. As might be expected, the banking habit is strongest in the A, B and C1 socio-economic groups. It is weakest among manual workers, where only a third at most have bank current accounts.

The big clearing banks lay much of the blame for the UK's backwardness in retail banking at the door of the weekly wage payment system. There appears to be a strong connection here, because almost 80 per cent of manual workers are still paid weekly and in cash. The so-called Truck Accs, which entitle workers to be paid in cash, are an important factor in preserving this position.

The connection appears to be borne out by the experience of European countries such as France and the Netherlands, where the abolition of weekly wages and the transformation of the whole population into a banked community have gone hand-in-hand—roughly in the period between 1965 and 1975.

It is now apparent that the next decade will see a similar transformation in the UK. In theory at least the big clearing banks are ideally placed to penetrate this market—estimated at around 11m adults—because of their extensive branch networks. Sir Anthony Tuke, retiring chairman of Barclays Bank, has led in public statements about the matter. In the bank's latest annual report he told shareholders: "The real challenge for us over the next few years will be our ability to create the necessary modern banking systems and facilities to attract profitably the 11m wage and salary earners who today have

no active clearing bank account." Sir Anthony warned that success would depend on whether the clearers would be able to "provide members of the public with cash where they want it, at all hours of the day, seven days a week, and upon the development of electronic funds transfer and plastic card technology."

Despite their extensive branch networks the clearers face a number of problems in dealing with the British worker.

Traditionally their staff have been trained to look after the needs of the middle and upper classes, their restricted hours of opening show little regard to the needs of working people,

and their services are still built around the cheque or current account designed for people paid monthly.

The clearers have long contended that a mass changeover to monthly wage and salary payment was an essential prerequisite to the provision of profitable banking services for working people. More recently, however, this has been watered down somewhat. Today the objective is to get people to convert to fortnightly payment, at least as an interim measure.

There are indications that the clearers are getting their message across to some employers. This is borne out, for example, by a number of recent pay agreements which include provision for the payment of wages through bank accounts.

While this is going on the clearers have been chipping away at the "unbanked" in a number of new ways. Most recently all of the Big Four clearers have announced a series of new savings accounts designed to compete with those offered by the building societies, which have themselves been the most popular depository for individual savings in Britain for more than a decade. The banks hope that when people come to open savings accounts they can also be sold cheque accounts and other services.

Another initiative has involved the provision of the in-house store credit card. Again,

by getting people who may well not have a bank account in use a Barclays Bank-run store card, for example, the hope is that a gradual conversion to full retail banking services will be brought about.

The gradual move of the clearers into the provision of mortgages is another way in which new bank customers could be captured.

At the organisational level major changes are either taking place or being contemplated within the clearers' branch networks. Midland Bank is currently involved in an unprecedented programme to transform many of its traditional branches into what it calls service outlets designed to serve personal bank customers. As part of the process Midland is taking much of its bank office work out of the branches into regional operations centres thereby allowing more space for customer contact. Large corporate banking business has already been transferred to a new regional network.

While all this is going on among domestic participants in UK retail banking a whole series of new foreign-owned institutions have begun to emerge. These fall into two groups. At least four U.S. banks and one Canadian bank have subsidiaries operating in the retail market, while a further five non-banks from the U.S. also have subsidiaries in the UK.

The bank-owned group includes Citibank, Royal Bank of Canada's Western Trust and Savings, Security Pacific, Bank of America and First National Bank of Boston.

Among the non-bank-owned group are names like HFC Trust, Beneficial Finance, Avco, Associates Capital Corporation and Commercial Credit.

There are a number of similarities between these new entrants to the market. All of their UK subsidiaries have, or bad, some identification in the past with the finance house business. Today most are at various stages of transformation in retail banks offering people both savings, loans and current account services.

These North American institutions have highly ambitious expansion plans as they go out to attract the unbanked population of Britain.

Michael Lafferty

Credit outside the main lines

THE CREDIT industry outside the major banks and their finance house offshoots is diffuse and fragmented, and almost exclusively concerned with finance for the consumer.

The retailers have long offered credit facilities to customers. The major stores groups in particular have a tradition of operating in this field, and companies like Great Universal Stores and House of Fraser run in-house banking operations.

Mail order, too, provides the consumer with effective if limited forms of credit. And check and voucher trading is an equally important source of retailing credit.

Where the independents overlap most with the banking system is in the area of personal loans, but even here there is a considerable gulf between the two lending philosophies. The check and voucher traders operate large personal loan books, but their business is carefully tailored to the weekly wage earner, an element of the UK population which the clearing banks have—until recently—chosen largely to ignore.

Of the two companies that dominate the documentary credit business—Provident Financial and Cattles' Holdings the former is far and away the largest. Provident's share of UK check and voucher trading is something like 80 per cent but personal loan business is just as important. At the end of last year group receivables totalled £193m of which around £100m was from personal loans.

The company places a ceiling of £1,000 on personal loans but on average actual loans tend to be much smaller. On a one-year repayment cycle, Provident lends on average around £180 per loan, rising to around £300 over a two-year repayment period. In practice, though, repayment periods are far shorter.

Of receivables due at the end of last year, some 62 per cent was accounted for by amounts due for repayment in six months or less.

To broad terms a one-year loan of £100 undertaken with Provident would be repaid as £135, while extending the credit to two years lifts the repayment sum to £158. This is sound business for the lender by any standards. But Provident does have to finance its agents, who take 7½ per cent of all they collect, and the company does not—as yet—have the ready access to the cheapest available finance in the way that a clearing bank operates.

The People's Bank operates a full banking service and also stays open six days a week on a nine to five o'clock basis. There are no bank charges, current accounts earn 2 per cent interest and deposit accounts repay 15 per cent, which is a point or so above that offered by the clearing banks.

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Jeffrey Brown

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UK BANKING XI

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IT HAS taken only five years to turn the sleepy old trustee savings banks (TSBs) into a dynamic new force in British banking. Since the Page Committee's recommendation that the TSBs should come out from behind the Government's skirts they have done everything asked of them and are now well on the way to becoming fully recognised and independent banks. There is only one 'off' in the outfit—the customers are not showing quite the same amazing turn of speed as the management...

about one third of their deposits by the mid-1980s but they already have the main planks in place. These include their own credit card and a battery of personal loans, as well as overdrafts, house purchase loans and even loans to small businesses. As customers have been rather slow to take advantage of these novel facilities the TSBs have just arranged to take over UDT's well established hire purchase business. This will massively increase their lending...

Transition

In achieving the transition from their old form to their new, the TSBs have to tread carefully to avoid alienating their existing customers. At present TSB rates of interest are thoroughly uncompetitive as they build up the reserves they will need to guarantee for fully recognised banking status. So far they have been quite successful in retaining their deposits and in getting customers to switch over from the moribund savings accounts to current accounts.

There is even a danger that the TSBs will move out of the

proverbial frying pan into the fire—from shadowing the National Savings Bank to shadowing the clearing banks. For example, the introduction of business accounts and business loans has rather spoilt their claim to be the one bank where personal customers never have to take second place behind the needs of business customers.

With over 10m customers and about £20bn in deposits, the TSBs already compare in size with the retail business of the biggest clearing banks. They

already have the sort of balance

between current accounts and savings accounts that the clearing banks are seeking to achieve. With their down-market image and unique Paysave scheme for deducting savings directly from wages they have a head start in the forthcoming battle for the accounts of the unbanked population. Indeed, when the Page Committee argued that the TSBs should become the "third force" in British banking it may well have set its sights too low!

By a Correspondent

Co-operative Bank

THE CO-OPERATIVE BANK is not co-operative at all in the European sense of a locally based bank with local decision-making—quite the reverse indeed, because it is one of the few banks with a-branch network covering the whole of Britain. Originally established as the inter-bank department of the Co-operative movement, it has only recently been a serious contender in the retail banking market. But, with a new head office opened last week and a new branch opening today, it is riding on the crest of the wave...

As things stand now, the Co-operative Bank is still relatively small, with about 700,000 customers and £300m in deposits, although it has enjoyed a decade of hectic growth. Among its strengths are its political affinity with the trades unions and with the Labour Party, which brings it business from Labour-controlled local authorities and working men's

clubs, though there is talk of a trades union bank which could bring it some competition.

Another strength is its unique branch network. There are only 86 full branches but these are supported by two types of service available at Co-operative retail outlets. At nearly 900 "Handybank" points customers have access to most banking services, while at nearly 4,000 "Cash-a-cheque" points they can withdraw cash from their accounts. Despite these facilities, there does not seem to have been any great upsurge of interest from Co-operative Society shoppers.

Revolving

None the less, the bank has found a way of reaching out to those who do not yet have accounts by issuing "Handy-accounts"—a budget account card which allows customers at over 1,000 Co-op shops to purchase goods on credit on a revolving basis. Most of the 50,000

By a Correspondent

Credit Unions

FRIEDRICH WILHELM Raiffeisen's name is virtually unknown in Britain, but in other countries he is honoured as the founding father of the worldwide co-operative credit movement. In several major countries this movement has been highly successful—in Germany and the Netherlands as co-operative banks and in Canada and the U.S.A. as credit unions.

In Britain, there has been little interest in either branch of the Raiffeisen ideal, but there are signs that things are beginning to change. Last year credit unions were legitimised by the Credit Unions Act, which provides a framework—albeit a rather restrictive one—in which they can grow.

The key feature of credit unions is that members have to be linked by a common bond, which may be locality, employer, church or even ethnic background. One of the main distinctions between credit unions and most other financial institutions is that members are positively encouraged to borrow

money as well as save it. The common bond is held to make lending "much safer" as borrowers will do everything to avoid letting down their friends or colleagues. Certainly credit unions will lend to people who would be rejected out of hand by conventional lenders. In the UK members can borrow at a fraction of the cost they would have to pay elsewhere.

Counselling

Another feature of credit unions is the social role they play by credit counselling—helping people out of the financial straits they have got into.

Credit unions in North America frequently have to disentangle members from their hire purchase and credit card overcommitments.

The North American credit unions started from the same modest beginnings as in Britain but they now offer a full range of services, including money transmission, house mortgages and even their own credit cards.

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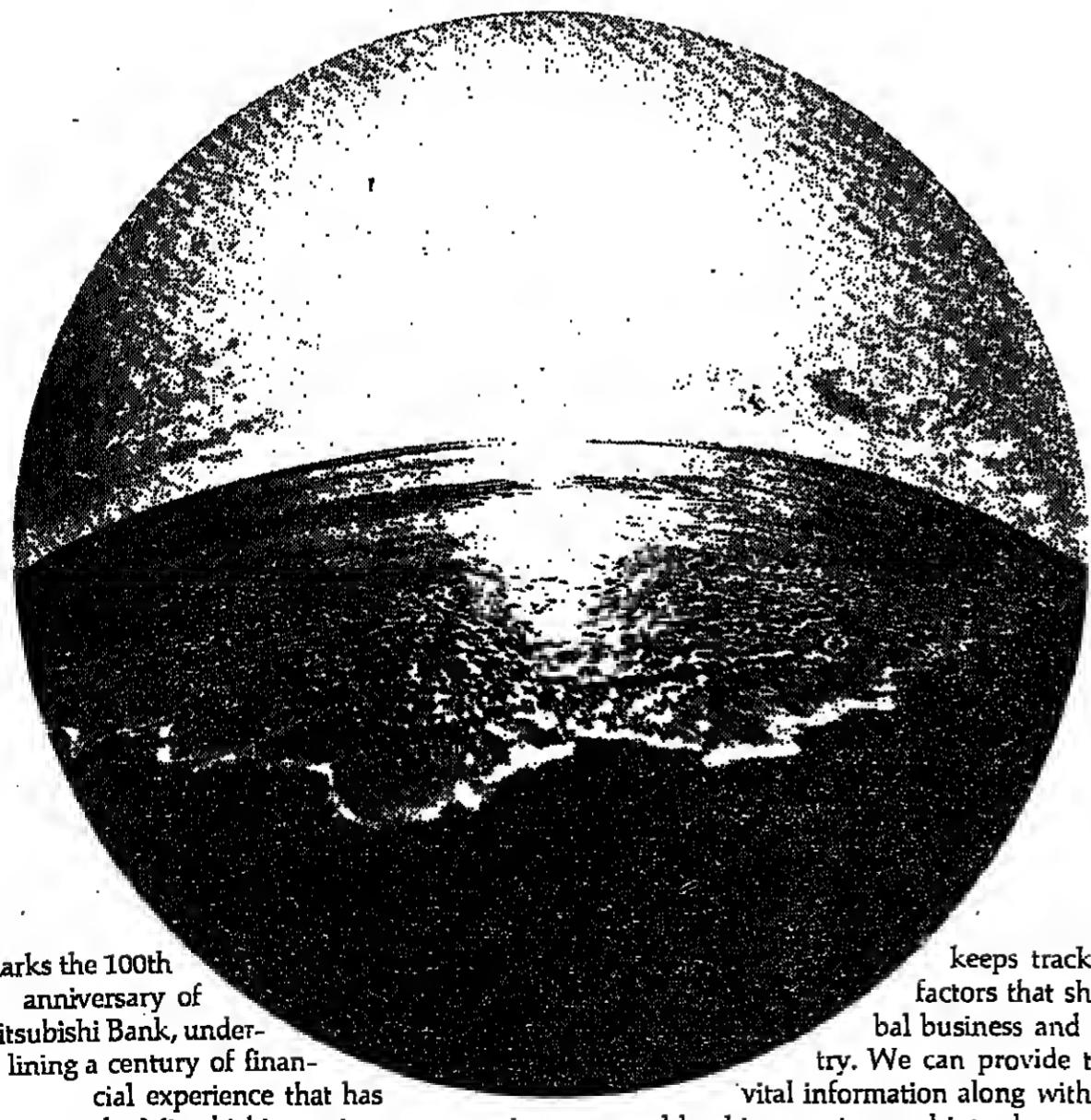
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OFFSHOOTS FROM PAKISTAN

Habib Bank

HABIB BANK established in 1941, is Pakistan's oldest and largest bank. Currently its capital funds stand at over US\$550m, whilst its total asset base exceeds US\$8.5bn.

Habib first started operating in the UK with a London office opened in 1961. The chain has developed to a current total of 23, including seven branches in the London area, two in Birmingham and three in Bradford, with the remaining 11 dotted around the country in areas such as Manchester, Luton, Blackburn, Glasgow and Sheffield.

In the global sense, Habib's major expansion of its branch network has been carried out in the UK—apart, of course, from Pakistan. The parent bank's latest report and accounts dated the end of 1979 showed that of the 76 overseas branches it had at the time (there were 1,812 domestic outlets) 22 were in the UK. The next largest grouping was 19 in the United Arab Emirates followed by 14 in the Sultanate of Oman.

Consolidation

In recent years expansion of new branches has been modest. At the beginning of 1978 Habib had 20 branches in operation. Two were added during that year but since then only two more have been opened and one was closed in 1978. The Habib team do not foresee any real step-up in the new openings programme. Their plans are to open a couple more branches over the next five years. They say that their future development programme envisages expansion with "more and significant emphasis on consolidation".

One of the main difficulties, it appears, in developing new outlets is in getting hold of trained staff. In addition, the bank is reluctant to expand rapidly, preferring they say, to take it steady and make sure that internal systems remain foolproof.

Like most other Pakistani banks, Habib's main London office offers a full range of international banking operations. Deposit facilities in all currencies are provided for members of the public and corporate bodies, and the bank caters for finance requirements in sterling and foreign currency. The other services include international trade financing and general advice for individuals and companies. Habib is a "recognised bank".

The branch network dotted around the country is basically there to service the Pakistani community with the usual personal banking facilities. The branches also play an important role in channelling funds from Pakistani residents back to their dependents at home. In 1979 the Habib Bank as a whole handed remittances of this kind amounting to 8.9m rupees (£383m) against 6.5m rupees (£270m) in 1978. These came mainly from the UK, US and Middle East.

Terry Garrett

Muslim Commercial

MUSLIM COMMERCIAL Bank, which was established in Pakistan in 1948, first made its presence felt in London during 1965. Before bank nationalisation in Pakistan in 1974 the bank had developed only six branches in all and four receiving booths, which just took in money from Pakistani immigrants to send back to their families at home. Since nationalisation the bank has undertaken an aggressive expansion plan in the UK.

To date Muslim Commercial is operating 25 branches in the UK, of which three are in London—a Park Lane office having been opened this year, four in Bradford, six in Manchester and six in Birmingham. Others are spread from Glasgow to Bristol. In terms of actual UK branches this puts Muslim Commercial, which ranks No. 4 in Pakistan, ahead of even Habib Bank. The bank has "recognised bank" status.

Customers

This rapid expansion is obviously aimed at the (Pakistani) immigrant population and there are areas yet to be tapped, according to MCB. For one of their branches to be viable, the MCB team believe that they need around 3,000 private customers. Mostly these customers would fall into the category of manual workers. For the UK as a whole around 55 per cent of the population has a bank account but among the immigrants the percentage

UK BANKING XII National Bank of Pakistan

MR. I. U. KHAN was with the National Bank of Pakistan when it opened its first UK branch in London during 1954 with a staff of just seven. Since then the bank has opened two more in London and eight other regional branches in areas such as Birmingham, Bradford, Glasgow and Manchester. Mr. Khan is now general manager in London and his staff has expanded to 60 in the Finsbury Circus office alone. The bank has achieved the status of a "recognised bank".

As with most banks with international aspirations, the National's move in setting up an office in London was an obvious step. Today the parent bank, which is probably the second largest in Pakistan, has offices spread across the world from New York's Wall Street to Hong Kong.

From Finsbury Circus a full range of international banking services are provided, with the bank's main corporate business geared to export and import operations. However, the bank says that it is in no way tied to trade with Pakistan.

The parent bank's last balance sheet dated December 1979 showed total deposits and other accounts at 18.6bn rupees (£800m) of which some 18 per cent was shown as deposits abroad from banks. Total advances, taking in loans, over-drafts and bills, were shown at

9.4bn rupees (£405m), of which over 12 per cent was outside Pakistan. Obviously these figures include more than the London operation but they do give some indication as to the bank's activities outside its home country—activities in which London must play a significant role.

All new openings by any of the nationalised Pakistani banks have to be cleared by the central bank, the State Bank of Pakistan. It is up to the individual bank to put forward a case for the viability of a new branch before it will be given the go ahead. No proposals by the National Bank for new branches in the UK have been blocked by the State Bank but the over-view the governing bank takes must be some inhibiting factor for all the five banks.

Obviously the regional branches are developed to catch the local immigrant population, though of course there is no restriction on customers. The National Bank's policy is not to try and take on the traditional UK clearers as some foreign banks are doing in the field of lending.

For the future Mr. Khan sees the UK operation becoming more involved in the international scene and though National Bank may be small competition for some of the giants in London it is in there fighting for the business.

T.G.

Bank of Credit and Commerce International

FORMED IN 1972, the Luxembourg-based Bank of Credit and Commerce International is the fast expanding brainchild of Mr. Agha Hasan Abedi. Born in India, Mr. Abedi worked with the Pakistani Habib Bank and helped establish the United Bank of Pakistan before setting up BCCI in 1972. Backed by Middle East money and the Bank of America, BCCI was launched with an initial capital of just \$2.5m.

Today it boasts 45 UK branches, of which 27 are in London, and a further 143 offices dotted around another 40 countries. Initially BCCI's activities were concentrated in the Gulf area but as the oil money flowed towards Europe, in particular London, BCCI followed.

The balance sheet for the group for the year ended December 1979 showed total resources standing at \$3.9bn and BCCI made a pre-tax profit of \$34.8m in the year. In all about a quarter of its business is in the UK.

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UK BANKING XIII

THE
AMERICAN
CONTINGENT

Citibank Trust

With 41 branches in the UK and loans outstanding of around £185m, Citibank Trust, the subsidiary of the New York-based Citibank group, is the prototype organisation in the battle for a stake in the retail banking trade.

Less than a fortnight ago, Citibank Trust decided to step up its attack on the UK market by bringing forward the conversion of all its 41 branches into "Citibank Savings" outlets from 1983 to 1981. There are already eight trial offices operating in London and the Midlands.

Citibank, which can trace its UK roots back to 1964 when it was a finance house called National Trust, launched its first salvo at the four major clearing banks last May when it started offering competitive banking services in the eight trial branches. The results have been successful enough to warrant a national acceleration of the retail banking campaign, according to Citibank.

When the First National City Bank of New York first acquired the Laurentide Trust in 1967 there were six branches in operation. The newly renamed National City Finance Trust was effectively a hire-purchase group which specialised in motorcar

finance and personal loans. In 1976 it became known as Citibank Trust and a year later there were some 25 branches after the acquisition of the Campbell and Lincoln Finance group, a Lincoln-based finance house.

But at Barclays Bank, the American overlords of the Citibank empire have made no secret of their desire to penetrate the UK retail banking sector and plans have been laid carefully for the long march. While no one is suggesting that Citibank can cause much pain for the likes of Barclays or National Westminster, there is no doubt that Citibank's goal is to siphon off savings funds from the major UK banks and the building societies.

Mr. Paul Cohen, a director of Citibank Trust, explained that even a slow growth rate in the UK savings market represented a large movement in monetary terms. This was because the size of the UK savings market is around £90bn, he said.

The bank's services include something called a "Tandem Account" which allows customers 13 per cent interest on a modified current account and lets them borrow up to 30 times the value of their monthly paid subscriptions.

Citibank is hoping to open as

Alan Friedman

many as 100 branches by 1983, thus forming a considerable network. The plan has the full backing of the New York parent organisation, no small consideration in an often risky business.

AMONG THE organisations involved in the struggle for a piece of the retail banking pie, BankAmerica Finance, the UK subsidiary of the world's largest bank, is not the most active participant.

Bank of America, the U.S. parent, has made noises about entering the British market and has even begun to recruit additional staff for the UK offensive, but the BankAmerica Finance operation is still a finance house rather than a fully fledged retail banking business.

Although there were no immediate plans to go after savings accounts, Mr. Marsh said recently that the average size of a BankAmerica account is now around £20,000. He said the number of customers were equally divided between corporate and individuals.

Leading names in the U.S. consumer finance market are in the vanguard. Their base in the UK may be small as yet but it is designed to bring in smaller savers. He hoped that eventually BankAmerica Finance would enter the retail banking market with fuller services, but at present it was a process of gradual development.

"We will meet the competition head on," he said. In fact, Mr. Weyer's pledge has been borne out to a certain degree in recent weeks as each of the four major clearing banks has rolled out its new savings schemes to attract more funds.

There can be no doubt that Citibank means business and will move forward with its expansion plans. The conversion of all 41 branches into "Citibank Savings" outlets is expected to cost nearly £1m, but there is more than just a financial commitment. The sector is bottoming up and it looks as though Citibank wants to lead the charge.

Mr. Geoff Marsh, managing director of the Reading-based company, also revealed plans to offer competitive interest rates on deposits of £1,000 or more. The goal was to become a High Street activity throughout Britain and to

attract money away from traditional institutions.

Mr. Marsh said recently that the average size of a BankAmerica account is now around £20,000. He said the number of customers were equally divided between corporate and individuals.

Although there were no immediate plans to go after savings accounts, Mr. Marsh said recently that he was interested in bringing in smaller savers. He hoped that eventually BankAmerica Finance would enter the retail banking market with fuller services, but at present it was a process of gradual development.

"We now have a staff of 140. By 1983 this will be about 250," he said. The first objective, he explained, would be to attain ranking among the top 12 UK finance houses.

Mr. Marsh also noted that BankAmerica Finance is at present on the Bank of England's list of applicants to include first-time mortgages, while goods and industrial plant and machinery financing as well as the HP motor car business.

At the same time, the BankAmerica group, which had a turnover of £20m last year, will expand its finance services to include first-time mortgages, while goods and industrial plant and machinery financing as well as the HP motor car business.

Meanwhile the organisation continues to grow. By 1981

it will have a staff of 270,000, up from 140,000 in 1980.

HFC, based in Bracknell, is still pressing for clearing bank backing for its cheque guarantee card although it admits that the clearers appear to have closed the door on the recognition of new cards. HFC is, nevertheless, confident that the clearers will be under real pressure from the new-style consumer banks.

It already operates from 92 branches and aims to open 25 new branches each year. Its net receivables at the end of last month stood at £63.4m, of which £5m was secured.

Only 25 per cent of its near-£60m loan portfolio comprises secured lending on which the average outstanding balance is £2,700. Unsecured loans typically stand at a balance of £700.

All these banks have concentrated on personal loans for their initial development for the unsecured loan market is certainly an area where clearing banks have been unwilling to penetrate too deeply.

The bank offers continuous, or revolving, credit facilities where the usual loan outstanding is about £900.

If there is such a thing as the ideal unbanked potential customer, the banking manager, Mr. John Dalton, thinks it would be somebody who has paid council rent on the dot for 20 years and thus represents the ability, the stability and the willingness of a good customer.

There must be a suggestion that if the clearers have not sought to bring the mass of unbanked adults into the fold in the past they will not be bothered to compete against these newcomers.

Mr. John Sutton, assistant vice-president of Beneficial

Finance, finds the clearers "relatively competitive" although, like HFC, Beneficial and its Security Trust subsidiary do not have clearing bank recognition of their cheque guarantee cards.

Beneficial too is growing fast. It currently has 56 branches and aims to double that number in the next five years. Like its peers, the group sees a definite consumer preference for opening during shop hours and the lending emphasis is clearly slanted to unsecured loans.

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The customer would certainly pay for the trust of these aggressive retail banking entrants: Avco, for example, charges a true rate of 42% per cent for a £1,000 unsecured personal loan, some 10 points over the applicable loan rate charged by a clearer—bank owned finance house.

It is unlikely, however, that Avco, HFC and the rest will be content to rest for long on this once particular platform. Credit cards will come, if the customer wants them, and there must be a reasonable chance that the banks will use their U.S. links to join some of the international credit card systems.

Ray Maughan

Consumer finance groups

THE OFT-TESTED precept that Britain is a soft market for imported goods and services is about to be tried once more.

This time overseas companies are not trying to sell cars, refrigerators or hi-fi equipment; a number of U.S. financial institutions and conglomerates are setting up what may come to be a serious challenge to the big clearing banks for retail customers.

Bank of America, the U.S. parent, has made noises about entering the British market and has even begun to recruit additional staff for the UK offensive, but the BankAmerica Finance operation is still a finance house rather than a fully fledged retail banking business.

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A.F.

Boston Trust

"WE BELIEVE that money should be marketed in a fashion similar to other consumer products: it fulfils a need, can be obtained from various sources and as with the High Street retailer, the outlet from which it is obtained should measure up to certain criteria—convenience, service and visual appeal."

This is the philosophy at Boston Trust, the UK subsidiary of the First National Bank of Boston. Through its "Moneyshops" around Britain, this bank aims to offer banking services in the High Street. It is one of a number of new-sized challenger to the major clearing banks with new banking programmes.

Boston Trust was founded in 1972 at a time when several foreign banks were considering penetration of the UK retail banking sector. Mr. Edgar Burton, general manager of Boston Trust, explained that market analysis in the early 1970s suggested to the U.S. parent that the British consumer was underbrought by international standards.

"We looked closely at the Crowther Report on consumer credit and controls and decided that, although the laws would be modified, credit would be a greatly expanding business in this country," he said.

Boston Trust remained in loss until 1976 and even last year it produced pre-tax profits of just £33,642. But Mr. Burton maintained that this was not important. "Our profit record has not been brilliant, but we have been concentrating on establishing a foothold," he commented.

The approach of Boston Trust is very much geared to loans for consumer durables, cars and household goods. Although the group offers a variety of retail

banking services such as chequing and savings accounts, nearly 100 per cent of its business is in lending.

Mr. Burton said the average size of a loan is around £1,000 and the effective interest charge on unsecured loans came to 31 per cent. On second mortgages and other unsecured loans the rate was closer to 27 or 28 per cent.

Perhaps more than any other group, Boston Trust is thoroughly imbued with the concept of attracting the borrower off the street. The group says it faces similar problems and overheads to those experienced by any retailer. These include rent, rates, advertising costs, wholesale prices, staffing costs and after sales service.

According to Boston Trust, Moneyshops have to sell their products through advertising and other forms of promotion, rather than expecting the customer to make the first approach.

Unlike some of its competitors, Boston Trust is not planning any quantum leap in its national network of branches. "We have been growing at a rate of two to four new openings a year and we will continue to do so," said Mr. Burton. This means that next year the group should have 22 or 23 branches in operation.

Outstanding loans total just £18.2m, making Boston Trust one tenth the size of competitor Citibank Trust. But Mr. Burton is not daunted and said the recent expansion plans unveiled by Citibank will benefit others.

"If Citibank is successful in making borrowers out of depositors, this can only help our cause," he said. "It is a cause which will be pursued with some determination as the small retail banks plough on."

A.F.

In 1974 when Bankers Trust opened in London, television was still a twinkle in Logie Baird's eye and only the shrewd could have guessed that Kodak's popular little box heralded the vast range of sophisticated pocket cameras we have today. Or seen that Harrods would extend its already enviable reputation in Britain worldwide.

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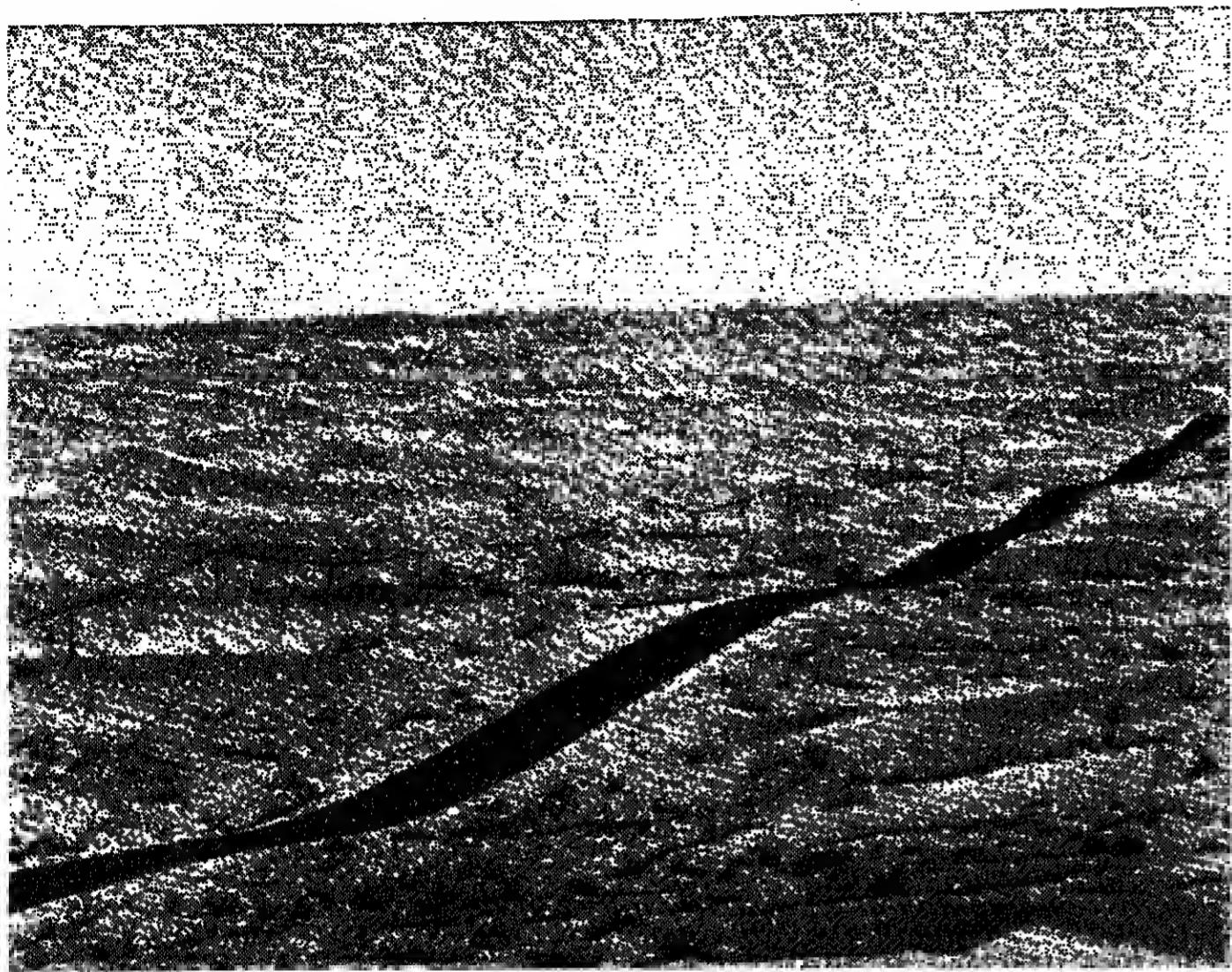
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COMMERZBANK

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Today's Financial Times Survey is going to appear a second time - in World Business Weekly on September 29th.

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This page carries profiles of four leading personalities in the banking world whose careers are entering a new and challenging phase.

Timothy Bevan

BARCLAYS BANK

TIMOTHY BEVAN, who takes over the chairmanship of Britain's biggest bank next year, is relatively unknown outside the close-knit world of the London clearing bankers.

Apart from occasional speeches at Institute of Bankers functions his rise through the ranks at Barclays has gone virtually unnoticed. Unlike some other clearing banks, Barclays likes to find its chairman from inside the bank, and from inside one of the founding families if at all possible. Mr. Bevan fits the bill on both scores.

Unlike other clearing banks which have recruited prominent public figures to fill the chairman's post, Barclays has traditionally relied on professional bankers and Mr. Bevan is very much a professional.

In common with Sir Anthony Tuke, whom he succeeds next year, Mr. Bevan, aged 53, belongs to one of the founding families. He is a direct descendant of Silvanus Bevan who joined James Barclay's Bank in Lombard Street in 1767 and later became a partner. His great grandfather was the first chairman of the new joint stock bank, Barclay and Co, which was formed in 1896.

Mr. Bevan's introduction to the bank followed a familiar course. After a stint in the Welsh Guards, he was called to the Bar in 1950 and joined Barclays the following year. There followed a whistle stop tour through the lower echelons of the bank including brief interludes in unlikely places like Preston, Bolton and Luton before he was whisked off to Paris to join Barclays Bank

DCO.

After nine months in France he was off again, this time to Cyprus, before returning to Britain where he soon emerged as a local director of Barclays Lombard Street local head office - a sure sign that he was being groomed for higher things. In 1986 he was appointed a director of Barclays Bank and a vice-chairman in 1988. Five years later he was elevated to the rank of a deputy chairman of the whole Barclays group.

While Mr. Bevan's family connections undoubtedly helped him during his early career in the bank, his appointment to the chairmanship of the group was by no means a foregone conclusion the day he joined the bank. Much of his time has been spent on the UK side of the business and under his leadership the bank has become probably the most aggressive and innovative of the large clearing banks in the domestic market.

Barclays took the lead in pioneering its own credit card, Barclaycard, and its Business Advisory Service to help small and medium size companies solve their financial problems has proved most successful.

In addition, while he was in charge of the UK operations Barclays took two decisions which with hindsight look very well timed. The bank decided to pull out of United Dominions Trust before the secondary banking crisis and a few years later it moved back into this area and bought up Mercantile Credit which has flourished under Barclays control.

Maybe there was an element of luck in the timing of these decisions but they do reflect the knowing hand of an experienced banker. Barclays chairmen may not be renowned for the quality of their speeches, but at the end of the day they tend to be very good bankers.

William Hall

David Scholey

S. G. WARBURG

ONE OF Warburg's major clients calls David Scholey "the man who spanned the gap between the uncles and the nephews at Warburgs." He has the trust of the old guard - the bank's founder, Sir Siegmund Warburg, has alluded to him as an "adopted son" - and yet at 46 years he is not remote from the younger men who make Warburgs tick. From this bridging position he is joint chairman, and effectively chief executive, of the bank.

A well-rounded man in every sense of the word, he is equipped for the role. He exudes a comfortable sense of competence which is felt warmly in Warburg's rather spartan corridors. Yet in merchant banking terms he seems to be, as Sapper would say of Bulldog Drummond, "a large man who can move at surprising speed."

A business friend calls him "a perfectionist almost to a fault" and yet, curiously, "a little disorganized." From his handling of the media in the build-up to a big deal one knows him to pay daunting attention to detail, consistent with Warburg's traditions.

Bustling

The disorganisation plainly does not derive from vagueness but from the hustling pace he sets himself. He likes to have a hand in the things that matter, rather than to sit aloof deliberating. He works long hours. He does with little sleep. He is known for rushing into meetings late.

Mr. Scholey was educated at Wellington, then Christchurch, Oxford, and joined Warburgs in 1965 after working first as an insurance broker in Canada and with the merchant bank Guinness Mahon. He rose through the banking side of the bank which deals with acceptance credits and interbank business, but rapidly became involved in corporate finance and most areas of the bank's activities.

Today he is viewed in the

bank as an all-rounder rather than as a specialist in any particular discipline. He displays the range of his grasp at the "morning prayers" with which Warburg executives start the day. He has a striking ability to ask exactly the right question," one colleague says.

At a time when merchant or investment banks no longer appear to have any pre-ordained and naturally profitable niche in the business of finance, Warburgs manages almost uniquely among the accepting houses to hold its own against the big European universal banks on one hand and big U.S. investment banks on the other.

Yet it is still too early to say whether Mr. Scholey has the "touch" to take Warburgs from strength to strength. In a recent interview Sir Siegmund showed clearly how Warburg's was built upon instinct, not upon a corporate plan and management system, but upon an intuitive seizing of chances and a highly idiosyncratic way of choosing, motivating and controlling people. The interview also left the impression that such a business can prove more than usually ephemeral, unless an exceptionally fortunate succession is achieved.

Yet Mr. Scholey faces problems different from those faced by Sir Siegmund, who in the early post-war years was a band in the things that matter. He likes to have a hand in the establishment from scratch. He has the second generation problem of keeping profitable an organisation which is 850-strong - in the eyes of the founder worryingly overmanned. The firm is now at the top of the banking establishment and has an international dimension - most visibly through the Warburg-Paribas-Becker investment bank in New York.

Perhaps in "adopting" David Scholey the master saw enough all round ability to run the enlarged ship, but also enough instinct to keep the old image going too.

Nicholas Colchester

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UK BANKING XIV

Christopher Castleman

HILL SAMUEL

IT IS not only youth which distinguishes Mr. Christopher Castleman, newly appointed chief executive of banking and finance group Hill Samuel. But his impressive achievement in capturing so powerful a post at the age of thirty-nine, with advancement to chairman clearly signposted, was inevitably the focus of attention when the appointment was announced in June.

Mr. Castleman returns to London from Johannesburg, where he was managing director of the Hill Samuel Group (SA) and its merchant banking subsidiary Hill Samuel (SA) since 1978. There he divested the subsidiary of its property interests, boosted merchant banking profits by a half and left Hill Samuel (SA) enjoying a record year in 1979-80.

He entered the present group through M. Samuel and Company, which he joined in 1963 after graduating from Clare College, Cambridge, with a first-class degree in law. M. Samuel merged with Philip Hill Higgins, Erlangens in 1965 to form Hill Samuel.

Reputation

It was in Australia that Mr. Castleman established his reputation. Appointed general manager of Hill Samuel Australia in 1970, he steered the operation through the perilous waters of the Australian stock market's boom and subsequent crash. "He managed," says present HS chairman Sir Robert Clark succinctly, "not to lose us any money."

One observer of the boom cites Mr. Castleman as "perhaps the most capable of all the overseas merchant bankers who

arrived in Australia in the late 1960s." He is given special credit for seeing before anyone else the approaching crash of Mineral Securities, an investment group with which Hill Samuel was closely associated.

Mr. Castleman, an old Harrovian, made an impressive public debut on the Hill Samuel main board at last month's annual meeting. The directors were closely questioned by pressure groups about the relationships between the bank and the South African Government. He proved a ready source of facts and figures, and an articulate defender of the arguments of outgoing chairman Lord Keith.

The annual meeting itself crystallised the transition between old and new at the bank. Lord Keith stepped down after 36 years, during which he rose through the ranks of Philip Hill and Partners. Sir Robert Clark was there for a final taste of the chief executive's seat before succeeding Lord Keith, though as an executive chairman, while Mr. Castleman poised himself for Sir Robert's vacant chair.

Sir Robert is 86, and has said that he expects to cede his role to Mr. Castleman within four years. The City waits expectantly to see the new man's style, for there is certainly a feeling that Hill Samuel's full potential has yet to be seen. Last year's profits were flat, though there are bullish things being said for the current period.

With a strong corporate background, Mr. Castleman should be particularly well-placed to preside over the largest and plumppest list of corporate finance clients in the City. One of the problem areas which held last year back - Eurobond dealing - has been discontinued, with insurance broking the area most conspicuously in need of care and attention.

Robert Cottrell



Tom Bryans

TRUSTEE SAVINGS BANKS

FOR TOM Bryans, chief general manager of the Trustee Savings Banks Central Board, the deal with United Dominions Trust announced last month is arguably the highlight of a long and distinguished career. For two years Mr. Bryans, a Northern Irishman who first joined the Belfast Savings Bank in 1938, battled personally to remove the many tax and regulatory hurdles which might have frustrated a TSB takeover of UDT's £450m instalment credit business. Now that the secret is out, the move has been acknowledged as perhaps the most important step so far in the TSB's progress to full banking recognition.

A detailed programme for the TSB's future was only drawn up between 1973 and 1976, the year of the Trustee Savings Bank Act. This followed the Page Committee report of 1973, which recommended that the TSBs, at that stage closely linked with the National Savings movement, should be taken completely out of the public sector and become a genuine "third force" in banking. More than anyone else Tom Bryans is identified with the success of this policy to date.

The TSBs, according to Mr. Bryans, are within two years of full banking recognition, and responsibility for their supervision is at some stage expected to pass to the Bank of England under the 1979 Banking Act. At the moment the TSBs are exempted from the Act's requirements. As unincorporated societies without shareholders, however, the problem of accountability has still to be resolved. The TSBs feel that they need some form of incorporation, either under the Companies Act or in some other statutory form. At the moment there are a number of ideas but nothing has been decided yet.

Meanwhile Mr. Bryans is keen to banish the mid-fifties idea that the TSBs are trusts supervised by boards of trustees. Both inside and outside the bank he has been attempting to replace this image with a more democratic ideal. "Banking is about two things," he observes, "money (the raw material) and people (the staff and customers)."

Tim Dickson

MILL CLOSURES RAISE STRATEGIC CONSIDERATIONS FOR BRITAIN

world

The pulp industry in a vice

Australia in the Wye Valley they produce the stumps for County Cricket matches and the net posts for the Wimbledon tennis finals. They also supply the 130,000 tonnes a year of timber for Ashton Paper Mill which makes the corrugated bits inside corrugated cases—known in the trade as "semi-chemical" fibre.

Ashton is one of a handful of integrated pulp and paper mills in Britain which use home-grown timber to make paper and board for the packaging industry. In Scandinavia and North America integrated mills are the norm but in the UK they are a rarity and for a variety of reasons the numbers are dwindling.

The collapse of a large part of the British pulp industry is significant not because it will lead to an extra £50m of imports but because it throws into question the long-term future of large parts of the UK paper industry which have to rely on imported pulp for their main raw material.

The loss of control over the supply and price of one of the industry's two main raw materials (the other is waste paper) is potentially far more serious than the loss of jobs involved. Apart from Canada and Scandinavia other European countries such as France and Holland have made up their minds that there is a strategic need for a domestic pulp industry even if it loses money heavily.

The shape of the UK industry, however, is being left entirely to market forces.

This year Wiggins Teape, which is owned by BAT Industries, has announced that it is closing its loss-making pulp mill (but not its paper mill) at Fort William in Scotland and Bowater has said that it will close its Ellesmere Port mill. These two are the biggest integrated mills in Britain and account for over half the UK pulping capacity.

The rationale for integrated pulp and paper mills is simple

WILLIAM HALL looks at why integrated pulp and paper mills are in difficulties in Britain and, on the right, at the plight of the UK forestry industry.

and explains why the North American and Scandinavian producers have come to control such a large part of the world paper industry. By establishing mills alongside their forests they can produce substantial economies of scale which give them a competitive edge in world markets.

The trees come into the mill at one end and eventually leave as newsprint, packaging board, etc. At the same time, the sawmills produce wood for the furniture and construction industry and the by-products provide fuel to power the whole site.

During the 1960s a number of British paper companies decided to set up their own integrated mills based on home-grown timber in an effort to stem the growing overseas competition, from the Scandinavians in particular. The first in the field was Wiggins Teape, which established its Fort William complex in 1968.

The mill cost £15m of which £8 was provided by the Government following a special Act of Parliament. Based on a chemical sulphite process, the mill was scheduled to produce 80,000 tonnes of pulp a year.

With hindsight the Fort William project was not soundly based. The pulping process was inefficient (250,000 tonnes of timber to produce 60,000 tonnes of pulp) and the plant was overmanned. Its problems have been visible for some time and the decision to close was not unexpected.

But it is the plight of the other integrated pulp and paper mills which is more serious. Bowater claims that its Ellesmere Port mill was as efficient as many in North America but it has been losing money heavily and now has had to be closed.

Although the problems of Ellesmere Port have been exacerbated by the specific problems associated with the low price of UK newsprint, Britain's other integrated mills—Bowater at Kemsley, Kent, Ashton at Sudbrook, in the Wye Valley, St Anne's at Bristol and Thames Board at Workington—are either losing money, or just about breaking even.

The problems facing Britain's integrated mills stem from the fact that energy and wood costs are substantially higher in the UK than in Canada or Scandinavia. The Workington project, which involves raising the output of high quality cartonboard from 50,000 tonnes per annum to 150,000 tonnes per annum, was conceived when sterling was down at \$1.70. Since then the pound has appreciated by two fifths and energy costs have soared.

Thames Board is naturally reticent about the economics of

tonne in western Canada. The British newsprint industry is particularly hard hit but in other grades of paper the UK integrated mills are now finding it difficult to justify their existence. At Thames Board, which is in the process of trebling the capacity of its Workington mill at a cost of £100m, the deterioration in the competitiveness of integrated mills is causing concern.

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Thames Board is naturally reticent about the economics of

BRITAIN'S INTEGRATED PULP AND PAPER/BOARD MILLS

	Location	Pulp process	Timber consumption '000 tonnes	Product '000 tonnes
Thames Board (Unilever)	Workington	Mechanical	40	Board 50*
St Anne's (Imperial Group)	Bristol	Thermo-Mech.	50	Board 100
Bowater	Kemsley	Semi-chemical	125	Fluting 20
Bowater	Kemsley	Mechanical	75	Newsprint 40
Ashton (Mardon)	Sudbrook	Semi-chemical	130	Fluting 80
TO BE CLOSED				
Wiggins Teape (BAT Inds.)	Fort William	Chemical	250	Paper 60
Bowater	Ellesmere Port	Mechanical	250	Newsprint 120
			Rising to 150,000 tonnes over next few years.	Owned by BAT Industries.

avile and British prices tend to be linked to dollar prices which have been wilting under the appreciation of sterling.

According to Jaakko Pöyry, the leading Finnish consultancy firm, energy costs per tonne of newsprint made in Britain amount to £65 per tonne, compared with £30 per tonne in Sweden and £17 per tonne in western Canada. On wood costs, UK newsprint contains £2 per tonne compared with £20 per

tonne in western Canada. The new operation which is scheduled to come on stream next year. All it will say is that the disparity in energy costs between Britain and other western European countries is causing it "particular concern."

However, it firmly holds the view that the expansion of Workington is "essential to prevent the virtual surrender of the UK cartonboard market to overseas producers."

In terms of the world indus-

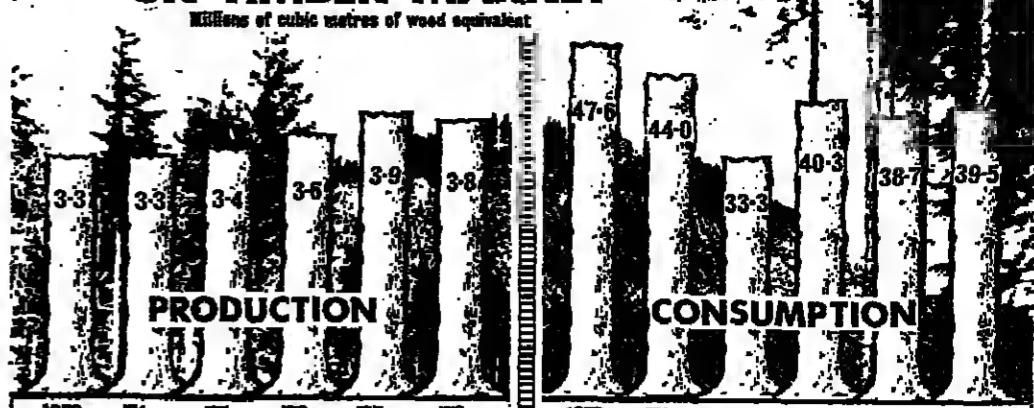
try, Thames Board's investment is not particularly large but in the context of the British industry it is beyond the reach of most companies. Given the combinatorial of the scale of investment needed in new integrated pulp mills and the unhappy cost environment in Britain, it is unlikely that others will follow in Thames Board's steps.

However, the UK industry remains firmly committed to the need for a viable integrated pulp and paper/board capacity in Britain. If the British pulp industry is allowed to collapse, the Scandinavian producers which provide a large part of the imported pulp could put up their UK prices while depressing the prices of their finished paper. This would mean that British papermakers dependent on imported pulp would find

it harder for it to compete.

CHP/10/83

UK TIMBER MARKET



THE CLOSURE of two of Britain's six integrated pulp and paper/board mills is a bitter blow for the British forestry industry. The two mills had accounted for more than a half of the country's pulp production.

The shutdowns are all the more serious because now after 30 years of investment, new large areas of forest are just becoming productive. Much of this will now have to be exported to Scandinavia and re-imported in the form of paper and other finished products, that would until recently have been made in Britain.

For the Forestry Commission and the private forest owners the loss of a market for more than 500,000 tonnes a year of timber which results from the closure of the mills at Fort William and Ellesmere Port is a major problem. For

by the early 1990s annual production will have risen from its current level of just under 4m tonnes a year to around 7m tonnes.

There are 4.2m acres of productive woodlands in Britain, three quarters of it softwood. Ownership is split equally between 3,700 private forest owners and the Forestry Commission which was established in 1919 to make good the timber depletions of World War I. The Commission is responsible to the Ministry of Agriculture in England and to the Scottish and Welsh Offices. Unlike forests in Scandinavia and North America, much of

energy costs, and is not making money. If it were to close, the timber growers would not be able to export the forest residuals which are now used in its North Wales pulp mill.

Scandinavia and North America forest owners rely heavily on a healthy wood processing industry to ensure their own well-being. Thus the collapse of such a large part of their "captive" UK market dismays the British forest industry and makes it harder for it to compete.

Forestry in Britain only employs 15,000 people directly in the forests and another 8,000 in support services. The mill closures will not cause massive redundancies among them because the trees will continue to grow, although demand for labour-intensive jobs, such as "thinning" may be reduced.

However, the closures will have long-term repercussions. Mr. John Campbell, the group chief executive of the Economic Forestry Group which is the biggest private grower, believes that Britain is making itself extremely vulnerable by neglecting its own industry.

"It would be a disaster if the UK forest resources which have been so painstakingly created over a period of half a century were to become a huge logjam for our Scandinavian friends enabling them to hold us to ransom over prices for the end-product," he says.

Robert Cott

Letters to the Editor

High interest rates

From Mr. J. McNaught

Sir—On October 25, 1979, you kindly published a letter from me on the subject of high interest rates. Since this is still a much discussed subject I would like to draw attention to three arguments that I used for ward them.

I suggested that the level of borrowing is not particularly price sensitive. This would appear to be borne out by experience over recent months and, indeed, if it can be argued that large interest burdens lead to increased borrowing to finance short-term cash requirements.

High interest rates have a depressing effect on industrial investment in that probable returns obtainable from such investment are insufficient to justify the borrowing probably necessary to undertake the investment and may equally not be attractive compared with the relatively secure return available from depositing any surplus funds with the banking system.

These two elements now appear to be recognised and are being more widely debated. My third point, however, so far seems largely overlooked. This was that high interest rates in themselves have a significant inflationary effect. I have heard manufacturers claim that anything between 5 per cent and 12 per cent of the final price of their goods to the consumer consists of the cost of money rather than of materials and services. There is, therefore, scope for improvement in our inflation rate if we can bring the cost of money down. This is evidenced by the fact that low interest rates and low inflation appear to be coincidental in individual economies, or at particular points in time.

It follows that a drop in interest rates should have an ameliorative effect on inflation both in this country and in the international community. The current high rates are partly the consequence of international competition; it only needs someone to take the lead for a progressive reduction to occur. Surely with our national needs and with the present strength of sterling Britain has an opportunity to give a lead to the world community.

J. N. McNaught
Broadford House,
Stratfield Turville,
Basingstoke, Hants.

Exporters ignored

From the Exports Manager, Stivers

Sir—I refer to your editorial "The shake out continues" (August 28). It has been rightly stated that so far the Government has concentrated on the negative sides of adjustments for economic recovery. We have for the past few months been badly hit (rather massacred) by the high interest rate and the strong pound. Apart from the fact that factory price increases during the last few months have also affected exports, the element of unprecedently high interest rates has caused liquidity problems without any doubt.

Britain needs export for survival and exporters instead of getting preferential treatment

are ignored by the present Government because there is no apparent distinction between a man in the street trying to borrow money for pleasure purposes and one who wants finance for export because the rate of interest chargeable to both is virtually the same.

One can not back on labour, machinery, materials, etc., etc., but fixed costs like rent, rates, wages can be altered overnight to suit the Government's cutback policy.

The export game is a specialised field and if the companies are to lose specially trained staff because of liquidity problems created by high interest rates directly, the damage will be irreparable.

Unless the Government steps in quickly and offers some relief either by way of export rebate or by way of lower interest to exporters only, the banks are bound to flourish at the expense of their clients who may well be non-existent soon—victims of Government policy makers.

It is agreed that no Government can produce economic miracles out of thin air unless it is set upon robbing Peter to pay Paul.

K. G. Speyer
208 City Road, EC1.

Risks are involved

From Mr. A. Gray

Sir—Can savers in this country ever have a united representation from a pressure group when the whole nature of investment is concerned?

What Mr. Price's Savers Union (August 27) might usefully do is educate people with the knowledge that to obtain a real return requires the taking of a real risk, like investing money as new equity capital without any security or guaranteed return.

Nobody is forced to lend money to the Government, building society, or any other borrower, and those who choose to do so deserve little sympathy. After all, the rate of inflation has never been a state secret.

Adrian Gray.

21-Russell Road,
Wimbledon, SW19.

Pressure group for milch cows

From Mr. K. Speyer

Sir—Now is the time to think about a British Investors Trade Union Democratic Society to look after the silent milch cows that are taxed on "inflation" capital gains and at special income rates 15 per cent above those of fellow men. Even if we are not particularly militant, this overdue pressure group should be formed in the context of society as it is at present.

I suggest that this union be registered with the Registrar of Friendly Societies, and following registration that it applies to join as a member of the TUC. Depending on the amount of members enrolled, we will then claim "our voice" representing thousands of millions!

We shall be more modern in our constitution than most, as far as the "democratic" in our title goes. Every enrolled member on payment of an annual fee of £10 (return cash benefit for members of the society 50p

per annum) will become also an unpaid official of this trade union.

Under existing Inland Revenue practice this will enable him to lunch out with other "investors" discussing union business, go on holidays and sundry "beancos" and claim resulting expenses against his income-tax; a long-lost facility of ordinary mortals unless they happen to be also trade union officials, exporters or government servants!

Furthermore, any official will be allowed to speak for and on behalf of all other members of the union so long as it is clearly understood that this does not bind anyone to anything, all in the most modern manner.

I shall be glad to be nominated president and accept joining fees from interested individuals of £10 per person to be deposited on trust after first taking a fat fee for myself in support of self and the honour of the title. For other parts of the British Isles, we can have affiliated branches called SCITUDS, ETUDS, WITUDS, etc. Have I overlooked anything?

K. G. Speyer.

208 City Road, EC1.

Greater London Council errors

From the Secretary, Greater London Council Staff Association

Sir—The report by Gareth Griffiths (August 15) referred to "Greater London Council errors" which hardly exist. The present GLC administration inherited from Labour a huge house-building programme already in contract which it could not stop and it superimposed on this a huge housing disposal programme—all to be carried out by a much depleted number of staff. In fact the GLC's housing programme is now the largest in the United Kingdom.

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Hampson Industries still in a strong position

PROFITS are continuing to be made at Hampson Industries and the financial position is quite strong. Mr. T. Hampson Silk, chairman, tells shareholders in his annual report.

While making no forecast for the current year, the board's view of the future is not pessimistic even though a temporary setback may be experienced affecting almost every British company, the chairman adds.

He says all factories are at present working full-time but this will only be possible if the group can continue to be competitive. Main activities of the group include engineering, manufacturing, industrial cleaning, maintenance and allied services.

Many of the group's customers, including some of the larger companies are experiencing cutbacks in their order intake which is bound to affect Hampson. On the other hand, the group's export orders have increased but profit margins are bound to suffer through inflation.

The West Bromwich factory and Brandon Way is large and as only part of this is occupied by Hammec Engineering, the remainder will be divided into small units and rented out so that in due course this freehold site will become a factory estate producing some very useful rental income, says the chairman.

In the year ended March 31, 1980, pre-tax profits rose from £584,116 to £705,653 on turnover up some 27 per cent from £12.75m to £16.01m.

The directors are also proposing the conversion and subdivision of the 750,000 authorised but unissued 7½ per cent redeemable preference £1 shares into 1.5m ordinary 5p shares.

The preference share capital was redeemed on March 31 last year and as a result the directors consider it would be convenient to create a reserve of authorised but unissued ordinary share capital.

The chairman says opportunities are constantly being explored for expansion of the group's activities along with the policy of recommending scrip issues. It is therefore considered prudent to have a larger reserve of authorised but unissued capital.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
Interim: Cleverhouse Investment Trust, Electrical and Industrial Securities, I. and J. Hyman, Scottish Eastern Investment Trust.

Final: Apex Properties, G.T. Asia Sterling Fund, Linfield, Whitworth Electric.

FUTURE DATES

Early (Charles) and Marlett (Witney)	Sept. 18
Family Investments Trust	Sept. 3
London and European	Sept. 10
Midland Industries	Sept. 4
Pearson (S.)	Sept. 9
Shire Wares	Sept. 4

Final:	Sept. 4
British Electric Traction	Sept. 11
Harmont Gold Mining	Sept. 11
Maynards	Sept. 11
Nav Central Witwatersrand	Sept. 4
† Amended.	

Phoenix Timber shows profit in first quarter

OVERALL the Phoenix Timber Company shows a small profit in the first three months of the current year to the end of June, but it is too early to predict the out-turn for the remainder of the year. Mr. Alexander Gourvitch, the chairman, says in his annual statement.

With the drastic curtailment of house building and the decisive de-stocking by merchants and retailers leading to heavy under-employment in the furniture and cabinet-making industries, the demand for group commodities has declined sharply and sales for the first quarter have fallen by 20 per cent compared with the 1979 period, he adds.

The adverse effect of this downturn on profitability has been offset to some extent by direct annual cost savings which will amount in the current year to some £700,000 from reductions in staff and workforce.

The industrial division, comprising the manufacturing and processing companies, has made very satisfactory profits in this period following the previous

year's retrenchment.

The group operates as a timber and sheet material importer, merchant, sawmiller and wharfinger.

As reported on August 16, pre-tax profits fell from £342,000 to £320,000 for the year ended March 31, 1980. The net dividend total is unchanged at 5p per 25p share.

Meeting, Rainton, September 25, noon.

Warne Wright turns in £1.4m at year-end

Taxable profits of Warne Wright and Rowland, a wholly-owned subsidiary of Benjamin Priest and Sons (Holdings), came out at £1.42m for the year ended March 28, 1980, compared with £1.8m for the previous 15 months. Turnover of this fastener maker, drop forger and engineer amounted to £25.99m, up from £27.22m.

Interest charges jumped from £260,918 to £483,648, while tax credits increased to £215,761 (£32,230). There was an extraordinary debit of £243,406 this year, due to the decision to terminate container manufacturing and prefabricated housing operations at S. Taylor and Co.

Earnings per share were 25.61p, against 29.94p for 15 months. Ordinary dividends absorbed £1.31m (£0.58m) and retained profits emerged at £500,540 (£1.24m).

FT Share Information

The following securities have been added to the Share Information Service appearing in the Financial Times:

Denmark 13pc Loan Stock 2005 (Section: Foreign Bonds and

Rails); Peerless Limited (Industrials).

† Accounts prepared under provisions of SSAP 15.

Clover Croft joins in property deals

Clover Croft and State, the former cotton spinning company, Queen Street Warehouse (Holdings) and the private Epsley-Tyias Group have entered into a complex series of deals involving Laporte in full in accordance with their elections.

Queen Street is buying three private property companies—Drakey, Delvan, and Glenoaks—from Mr. Ronald Shuck's Consultant Securities International for £802,000 in preferred ordinary shares. Consult will also receive a deferred consideration of up to £400,000 in Clover ordinary shares dependent on the ultimate network of the three companies which are engaged in industrial shopping and office projects in West Bromwich, Stourbridge, and Richmond, Surrey.

Clover will then buy the preferred shares of Queen Street to be issued to Consult under the deal and also purchase Consult Property Development Company for a maximum of £450,000 in shares. This company is engaged in a single commercial development in Sheffield. Clover is also to acquire Chedwick Estates from Consult for a maximum of £500,000 in shares.

Clover will then make an offer to buy Epsley-Tyias, at £6.50 a share in six Clover shares and £2.30 cash. The two main shareholders, Mr. R. B. Lamson and Mr. S. Tyias with 50 per cent of the capital, have undertaken to accept the offer, which will total £1.36m, dependent on the trading results.

Clover's main shareholder after the deals and Clover share issues will be Consult and Mr. Shuck with nearly 31 per cent.

ENGLISH ASSOC. BACKS CAVLAND

The English Association Development Fund, recently set up by the English Association of American Bond and Share Holders, is to provide £75,000 backing for the Cavland group of companies, based in Lynn, near Manchester.

Cavland is involved in lease broking and industrial and consumer finance and also owns sand quarries in north west England. The new capital, which comprises both equity and loan stock, is being used by Cavland to acquire Century Industrial Services, a consumer finance company also based in Manchester.

This is the first investment to be made by The English Association Development Fund, which has been set up as an Isle of Man Unit Trust specifically to provide development capital for private companies.

LAPORTE IND. BIO-KIL CHEMICALS

The offer by Laporte Industries Holdings for Bio-Kil Chemicals has become unconditional in all respects.

Acceptances electing for the share alternative have been received in respect of 8,989

ordinary shares in Laporte and accordingly, shareholders of Bio-Kil who elected to receive the share alternative have been allotted ordinary shares in Laporte in full in accordance with their elections.

The offer remains open for acceptance. The share alternative closed at 3.30 pm yesterday.

British Land has 91% of Corn Exchange

THE OFFER on behalf of British Land for the share capital of Corn Exchange is unconditional in all respects and is extended until further notice.

British Land has received acceptances of its offer, as altered by the capital reorganisation approved on August 28 at an EGM of Corn Exchange, in respect of 20.33m Corn Exchange new shares and deferred shares representing 91.4 per cent of the issued share capital.

The total nominal amount of 12 per cent convertible unsecured loan stock 2002 of British Land (CULS) which has been allotted in respect of the above acceptances is £1.83m and cash amounting to £5.09m will be issued.

Included in the above acceptances are elections for additional CULS to be issued for an additional cash of £2.36m will be issued.

As known, it is not intended that the acquisition should be referred to the Monopolies Commission.

Admission to the Official List of the CULS to be issued pursuant to the offer has been granted by the Stock Exchange and dealings have commenced for deferred settlement.

Marston Thompson

Despite evidence of a recession, trade at Marston Thompson and Evershed, brewer and wine and spirit merchant, had held up reasonably well, Mr. M. F. Hurdle, the chairman, told the annual meeting.

Since the beginning of the company's financial year on April 1, some price resistance had been evident, but sales had suffered only to a small extent, he added.

For the year ended March 31, 1980, pre-tax profits increased from £4.5m to £5.5m, on higher turnover of £30.33m (£26.5m).

TIMES PUBLISHING / MARSHALL CAVENDISH

The Times Publishing offer to acquire Marshall Cavendish has become unconditional in all respects. Times owns 6.05m Marshall ordinary shares and acceptance of the offer have been received in respect of 8,989.

The offer remains open for acceptance until further notice.

MINING NEWS

Texasgulf revives gold mine plan with partners

BY GEORGE MILLING-STANLEY

THE AMERICAN mining group Texasgulf has decided to go ahead with a gold mine at Cripple Creek, Colorado, which it abandoned in January, 1978. The company has signed a new joint venture agreement with its former partners, Golden Cycle and Golden Cycle Gold.

Texasgulf spent more than \$5m (£2m) on exploring and evaluating the properties before withdrawing from the original joint venture. The company said, at the time that it was pulling out because its analysis indicated insufficient reserves to justify a mining operation of a size that would be attractive.

Since then, the price of bullion has increased from the \$200 to \$220 per troy ounce range to its current level of more than \$500, and it is this which has caused Texasgulf to change its mind.

Texasgulf said that the estimated cost of the initial development and construction will be about \$8m, including costs incurred by Golden Cycle as manager since Texasgulf's withdrawal. These costs have been reimbursed by Texasgulf.

All of the funds required for the project will be provided by

Texasgulf until the production level has reached the target of 150 tonnes per day, and mining and milling facilities with a capacity of 300 tonnes per day have been installed.

Once that point has been reached, Texasgulf will contribute 81 per cent of the funds required.

Texasgulf will receive 75 per cent of the net proceeds of the gold properties and Golden Cycle 25 per cent until \$10m has been distributed. After that, Texasgulf's share will rise to about 84 per cent, with Golden Cycle receiving about 16 per cent until all of the new investment has been reimbursed.

Thereafter, the net proceeds will be distributed according to the participants' stakes in the joint venture, with Texasgulf getting 64 per cent and Golden Cycle 36 per cent.

Samancor's export outlook dull

ONE OF SOUTH AFRICA'S leading producers of iron and manganese ores and ferro-alloys, South African manganese (Samancor), sees no improvement in overseas demand for another year, writes Jim Jones from Johannesburg.

Commenting on the results for the first half ended on June 30, Samancor said that the 21 per

cent fall in pre-tax profits to 4 cents from first-half earnings of 13.5 cents a share, compared with earnings of 18.55 cents last time. This is in sharp contrast to the company's competitor Associated Manganese, which last week doubled its interim dividend in spite of a fall in earnings.

In 1978, Samancor paid a total dividend of 18 cents a share on earnings of 44.1 cents.

In Brief

BENJAMIN PRIEST AND SONS (HOLDINGS) (Engineering) — Results for year ended March 28, 1980, with prospects reported July 23. Group shareholders' funds £18.28m (£7.72m).

Medium-term borrowings and debentures £2.03m (£2.11m); Bank overdraft £4.34m (£2.02m); short-term borrowings £4.34m (£3.55m). Meeting, Stourbridge, September 23, 12.15 pm.

F. H. TOMKINS (Fasteners, bolts, nuts, fasteners) — Results for year ended April 27, 1980, already reported. Net profit £1.02m (£0.62m), reduced to £1.17m and gearing £248,000. Shareholders' funds £7.34m (£5.42m). Bank loans and overdrafts £1.13m (£249,000).

For an investor aged 45, an outlay of £3,000 will secure a tax-free lump sum after 10 years under the growth plan, a net yield of 10.55 per cent or provide a monthly income of £39.92, together with the return of capital.

SPAIN

High Low Price %

245 203 Banco Bilbao ... 225

258 217 Banco Central ... 202

220 203 Banco Exterior ... 208

231 200 Banco Hispano ... 222

137 111 Banco de Valencia ... 120

175 111 Banco Madrid ... 141

262 237 Banco Santander ... 276

190 138 Banco Urquiza ... 149

240 206 Banco Vizcaya ... 235

215 206 Banco Zaragoza ... 215

112 73 Banco de Andalucia ... 102

71 53 Banco Zine ... 73

68 53.2 Fecsa ... 62.70

40 23.2 Gal. Preciosas ... 33

71.7 58.7 Hidra ... 87

68.2 57.5 Iberduero ... 64.50

120 100.5 Ibercaja ... 91.50

92 52.5 Petrolifera ... 67

115 107.5 Sogefisa ... 107

old
Iners

Companies and Markets

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

EIB makes few converts

THE APPEARANCE of the first ever conversion Eurobond last week did nothing to lift the gloom that hangs over all sectors of the market. The \$100m 12½ per cent issue, in 1987, for the European Investment Bank (which is managed by UBS (Securities), is not likely to set a yield level from which other banks might hope to launch a string of new issues.

The holiday season in the dollar sector of the Eurobond market has now lasted more than two months, and there were few signs that it had come to an end last weekend. A combination of factors suggests, according to many bond dealers, that new issue managers, that the present state of affairs could last into the autumn. U.S. interest rates continued to rise, some prime rates now stand at 14 per cent—and the record increase in the Leading Economic Indicators Index announced on Friday gave little hope for a change in the trend.

Some bankers point to the relationship between CD and deposit rates (see chart) as evidence that investors are unwilling to lock in funds for six months, but prefer to invest in CDs which are negotiable instruments, hence the softening of rates offered on CDs as compared with those on deposit.

Trading-in bonds remains thin though some houses appear to have been carrying out swap business between Eurobonds, Yankee, and U.S. Treasury

bonds. So far there is no sign of investors selling straight dollar paper, though some dealers fear they may be tempted to do so if interest rates continue to climb. Last week's fall in straight dollar bond prices was the result of dealers marking them down, some in an attempt to trim their book to the bone. Overall, bonds posted falls of around 2 points on the week.

Three new dollar issues were launched last week—including a convertible bond for Oak Industries and a floating rate note (FRN) for the Long Term Credit Bank of Japan—but interest was focussed on the conversion bond for the EIB, which is being underwritten by UBS (Securities) alone.

This was the result of the totally negative reaction UBS encountered when it sounded out a number of institutions about coming into the management group for the new issue.

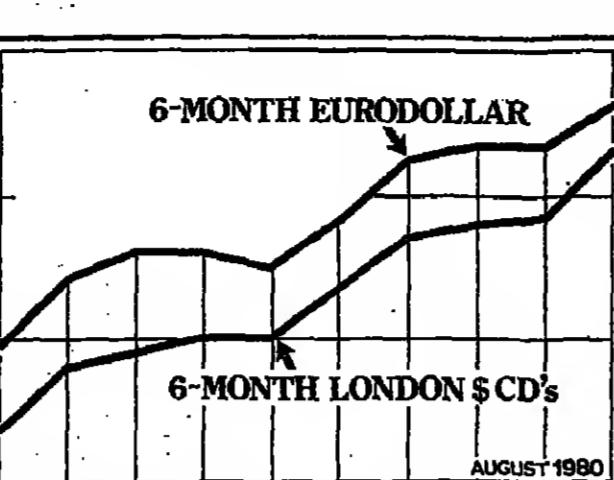
All the banks, some of whom were managers of the \$100m 8 per cent EIB bond which matures next September 15 and is the subject of the conversion, refused on the grounds that the terms were quite out of line with the market.

The idea of a conversion issue, which is not unknown in the UK, Switzerland and Belgium, is to offer holders of a maturing issue new bonds issued by the same borrower

with terms adjusted to reflect prevailing market conditions.

The EIB is the first borrower to take advantage of this technique in the Eurobond market.

It is offering \$100m of 12½ per cent 7 year notes at par, in exchange for notes issued in 1975.



which were managers of the 1975 issue.

The reason is not hard to find: issues of similar quality and maturity can easily be found which yield up to 1 per cent more than the new bonds.

The investors need look no further than other outstanding issues for the EIB to pick up higher yielding paper. Last Friday, the 8½ per cent EIB bond to 1987 offered the investor a return of 12.90 per cent, or 0.52 per cent more than the new bond, while the 13½ per cent bond to 1990 for the same borrower offered 13.45 per cent.

The rise in U.S. interest rates and the Bundesbank's not lowering German interest rates ten days ago has unnerved the

Deutsche Mark foreign bond sector, where three issues were postponed last week. The German Capital Markets Subcommittee which meets today to decide on September's new issue calendar of foreign Deutsche Mark bonds will have a hard task. What all German banks are agreed upon is that the record levels of new issue activity witnessed these past two months will be difficult to maintain.

Secondary market prices of Deutsche Mark bonds shed 1½ points last week, with selling pressure coming mostly from abroad.

In Switzerland, where foreign bonds shed an average 1 point over the week, the National Bank announced a series of measures to liberalise capital exports.

The measures will broaden the basis of the private placement market, as banks will for the first time be able to place such notes abroad. A limited interbank secondary market in medium-term notes is also to be allowed within Switzerland itself.

These two innovations should, in the longer run, increase demand from investors for the notes, but much in this sector depends on currency movements. While the Swiss Franc retains a reputation for volatility there is likely to be a shortage of borrowers or investors, depending on the exchange rate of the moment.

CURRENT INTERNATIONAL BOND ISSUES						
Borrowers	Amount m	Maturity	Av. life years	Coupon %	Price	Lead-Manager
U.S. DOLLARS						
+Fuqua Oceans Fin. NY	50	1987	6	—	100	Chemical Bank
Minolta Camera Co.	30	1995	15	7	100	Daiwa (Europe)
Oak Industries	25	1995	15	8½	100	Smith Barney Harris
TECH	100	1987	6½	12½	100	Upham
+Long-term Credit Bank of Japan	25	1988	8	5½	100	UBS (Securities)
						Daiwa (Europe)
D-MARKS						
—Nichii	80	1988	8	6	100	Deutsche Bank
Kingdom of Sweden	200	1990	10	7½	100	Dresdner Bank
RENFE (state Spain)	100	1988	8	8½	—	West LB
**Nippon Paint Co.	40	1988	8	6½	100	BHF Bank
**Seiyo Stores	30	1986	5½	8½	99½	West LB, IJB Int'l.
SWISS FRANCS						
EDF (state France)	100	1990	—	5½	100	UBS
**Kanemori	20	1985	—	5½	100	Banca del Gottardo
Kingdom of Sweden	100	1985	—	5½	100	UBS
Copenhagen Telephone A/S	60	1990	—	5½	99	SBC
KUWAITI DINARS						
City of Oslo	7	1990	10	9½	100	KIC

* Not yet priced. † Final terms. ** Placement. ‡ Floating rate note. □ Minimum. § Convertible. ▲ Registered with U.S. Securities and Exchange Commission. ▲ Purchase Fund.

Note: Yields are calculated on AIBD basis.

U.S. CREDITS

BY IAN HARGREAVES

Still living on nerves

SUMMER ended today in New York, with that rigorous precision which Americans apply to the division of the seasons. But as the population of Wall Street celebrated its last day in summer, leased seaside houses on Long Island, and the labour day holiday, there was not much to celebrate back in the office.

The bond market had another

rotten week, truncated by the ahead.

By contrast, there was virtually no response to President Carter's \$27.5bn tax cut package, details of which had been well leaked and which in any case is a matter of intention rather than fact at this stage.

So, it has not been much of an end to the summer. It is also interesting to look back to the first day of summer—for Americans' memorial day on May 26—and see what the credit markets were doing then.

On that day the Treasury's 30-year bond was trading at 99.70. On Friday it traded at 88.20. Three month certificates of deposit were at 8.5 per cent against almost 11 per cent last week. Only the prime looks better at 11.5 instead of 14.5, 16 per cent, which merely demonstrates how far the prime often lags behind the credit markets.

What the market needs in September is some evidence that the record more-than-\$9bn increase in money supply two weeks ago has not, as Wall Street hoped, been any where near compensated for.

So, although some analysts remain confident that there will be some easing in money growth in September, the market looks like living on its nerves again this week, with fairly stable unemployment figures, and later another sizeable boost to producer price index, providing further evidence of growth and inflation due for announcement.

Last week, in response to these factors, the Fed allowed the federal funds rate to trade consistently over the 10 per cent mark, which took other short interest rates higher and, along with them, the prime rate up to 11.5 per cent.

If this continues, pressure will mount on the Fed to lift its discount rate from 10 per cent—a move which would confirm the market's worst fears.

Fed watching was the market's main burden last week followed by the attention paid to the record jump in the leading economic indicators for July—another sign of growth

BY PETER MONTAGNON

Spreads continue to move apart

with banks still unwilling to provide large amounts of medium-term finance the country is now believed to be relying heavily on very short-term borrowing.

In the middle of the range, there are now signs of a thaw in the chill on lending to Eastern Europe. UBAF is testing the market for a credit of between \$50m and \$100m for East Germany's Foreign Trade Bank (DAB). The terms proposed provide for an overall yield of about 7 per cent, with a margin over Libor of ½ per cent over seven years with three years' grace.

The margin reflects, however, the fact that this is a club deal for a borrower which can command a steeply value.

Detailed conditions of South Africa's proposed \$250m credit are still not known, but it is understood that the offer sub-

mitted by the banks involved to Pretoria on Friday allowed for an average yield of 1 per cent, better in line with market expectations.

Elsewhere, some replies are still outstanding on Argentina's \$250m eight-year credit with its 7½ per cent margin. Syndication was extended till last Friday after an initially cool response to the fine margins.

At the same time a forthcoming credit for YPF has been postponed to avoid a heavy concentration of Argentinian borrowings in the market. As a result the leading banks now believe that the final amount sold down to the market could be in the range of 30 to 40 per cent.

In Asia, Taiwan's \$200m credit for Aka arranged by Union Bank of Switzerland has finally mandated BA Asia Ltd to raise \$100m over ten years for years one to four, 7 per cent for years five to seven, and 4 per cent thereafter.

eight years and 4 for the last two. Originally the credit was expected to be for \$250m, but the amount was reduced after Taiwan's Finance Ministry held out for better terms.

The seven year credit for Ecuador being co-ordinated by Lloyd's Bank International has been increased to \$250m, from \$200m, after more than \$100m was raised in market syndication. Japanese banks are taking \$50m of the credit, their maximum permissible quota under Japanese Finance Ministry regulations. It bears a margin of 4 per cent.

Also increased, to \$230m from \$200m, was the maximum 13 year credit for Aka arranged by Union Bank of Switzerland. The credit bears a margin of 4 per cent for years one to four, 7 per cent for years five to seven, and 4 per cent thereafter.

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Source: Salomon Brothers' estimates.

FT INTERNATIONAL BOND SERVICE

One is that, in the absence of borrowing by the best rated countries in Northern Europe, Spain appears to be jockeying for a position in the top league. It is understood that the INI subsidiary, Enepsa, hopes to obtain a 1 per cent element in the margins for its forthcoming \$850m credit.

The mandate for this borrowing is still some way off and there seems to be little doubt that banks would resist attempts to impose such pricing.

At the other extreme are countries such as Brazil, whose latest credit, a \$150m borrowing by Siderbras, is reported to be going slowly, even with its margin of 8½ per cent over interbank rates.

Bankers' requests for funds are also growing, though some houses appear to have been carrying out swap business between Eurobonds, Yankee, and U.S. Treasury

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This announcement appears as a matter of record only

August, 1980

Inchcape (Bermuda) Limited

(incorporated with limited liability in the Islands of Bermuda)

US \$40,000,000

8 per cent. Convertible Guaranteed Bonds 1995

Guaranteed as to payment of principal, premium (if any) and interest by, and convertible into Ordinary Shares of.

INCHCAPE & CO. LIMITED

(incorporated with limited liability in England)

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank

Banca Commerciale Italiana

APPOINTMENTS

IMI Cornelius Group reorganisation

Following the European link-up between IMI and Cornelius of the U.S., the new IMI-CORNELIUS GROUP has announced a reorganisation of its European operations from October 1.

Three new companies will be formed: IMI Cornelius Group, Bradford, co-ordinating the activities of the operating companies and distributors, especially in the areas of new product development, marketing and finance; IMI Cornelius (UK), Aylesbury, handling all the drinks dispensing products in the UK and Eire; and Marstar, Brighouse, covering the air conditioning activities formerly marketed through IMI Payman.

Mr. Roy Ainscough, an executive director of IMI, becomes chief executive, IMI Cornelius Group. Mr. Robert Spencer, previously chairman of IMI Payman and Redditch Controls, becomes deputy chairman, IMI Cornelius Group. Mr. Colin Greenwood, previously managing director, IMI Payman, is appointed managing director. Marstar, and finance and administration director, for the new European IMI Cornelius Group.

Mr. Richard Johnson, presently managing director of Redditch Controls, Aylesbury, becomes managing director, IMI Cornelius (UK); and Mr. George Deller, presently managing director, The Cornelius Company (UK), is and Mr. Bob Chapman, also pre-

viously appointed assistant managing director for the new company.

Mr. Ghias El Yafi has joined the ARINFU GROUP as director of corporate finance and group vice-president. He was previously vice-president at Merrill Lynch International and Co. Mr. Bassam Boukamel has resigned as corporate treasurer of Sogex International (an Arab contracting and engineering company) to join the Arinfu Group as director of projects and group vice-president. The Group is an international investment and merchant banking services company formerly marketed through IMI Payman.

Mr. Walter Teller has been appointed group finance executive of the LOW & BONAR GROUP, Dundee. He was previously finance director of the group's electrical engineering subsidiary, Bonar Long and Company. Mr. Ian Fraser group finance director, has resigned from the Board on taking up an appointment with Pittsburgh National Seldon, a merchant bank in Sydney, Australia.

Mr. Eric Barlow has been appointed director of personnel and industrial relations of NATIONAL GIROBANK from September 1. He will be based at Girobank, Bootle. Since 1970 he has been with J. Bibby and Sons successively as group industrial relations manager, group personnel controller and most recently as director of personnel, industrial group.

Mr. K. J. Lomax has been appointed to the Board of THE CENTRAL MANUFACTURING & TRADING GROUP. He will be the chairman of, and have full executive responsibility for, the Group's industrial services division. He was previously the managing director of Wellman Incandescent in Birmingham.

Mr. Nick Hodges, formerly with Johnson and Johnson, has been appointed managing director of SANGERS' AGENCEZ, a newly-formed subsidiary of the Sangers Group. Mr. Stover Chambers, previously with Max Factor, becomes sales director.

The Secretary for Trade has appointed Mr. Michael King as a full-time member of the

BRITISH AIRPORTS AUTHORITY for five years from September 1. Mr. King was an engineer with Laing Construction from 1961-72 when he joined the British Airports Authority as director of engineering. He transferred to Heathrow Airport as its director in 1977 and will continue to hold that post.

Mr. Edgar G. Turner, a director and deputy chairman of T. COWIE, has resigned from the Board and relinquished all other Cowie Group directorships but will continue as a consultant. Mr. D. N. C. Bedford has been elected to the Board of T. Cowie as an executive director.

Mr. Susumu Nakazawa has been appointed general manager of the London branch of the TOYO TRUST AND BANKING COMPANY. He succeeds Mr. Akira Jinma, who is returning to Japan to take up a new position at the head office in Tokyo.

Sir Barrie Heath has been appointed to the Board of HESKETH MOTORCYCLES and has been elected chairman. Until the beginning of 1980 he was group chairman of Cycles Keen and Nortcfield. He is a director of Barclays Bank, Pilkington Brothers, Smiths Industries and Tunnel Holdings and a member of the European Advisory Council of Tenecco Inc.

Mr. Martin Richmond has been appointed managing director of PRONTAPRINT, succeeding Mr. F. Edwin Thirlwell, who will become chairman.

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CONTRACTS

Coal Board orders worth £15.5m

The NATIONAL COAL BOARD has awarded contracts, worth an estimated total of £15.5m. The contracts, valid for a year, include £10.75m for struts for colliery arches which go to 15 firms in Wolverhampton, Barnsley, Sheffield, Wednesfield, Oldham, Middlesbrough, Warley, Newark, Leeds, Newcastle upon Tyne and Stafford.

Contracts worth £1.6m for half-linked coil-guide ropes have been awarded to firms in Doncaster, Moseley, Middlesbrough and Birmingham. Contracts worth £1.5m for miners' leather, safety boots and shoes have been awarded to firms in Heckenbwick, Wellington, Knaresborough, Bristol. Contracts worth £1.5m for wrap-around fastenings have been awarded to firms in the UK. The order is for nearly 60 tons to be completed in January 1982.

of aluminium-silicon-bronze alloy anchor chain for use on new Royal Navy minesweepers. More than 1600 fathoms of the chain are being supplied to a 26 mm diameter link size, in continuous standard lengths of 15 fathoms or half lengths, with a breaking strength of 23.3 tons.

A mechanical building services sub-contract for £1.55m has been awarded to MARYAT JACKSON NORRIS, Croydon, for work on the first phase of the new recreation centre in Darlington, Co. Durham. The project is to be known as the "Dolphin Centre". The contract embraces all heating, ventilating and water treatment services, together with all hot and cold water services for the Centre, on which work is about to commence. The first phase of the Centre is due to be completed in January 1982.

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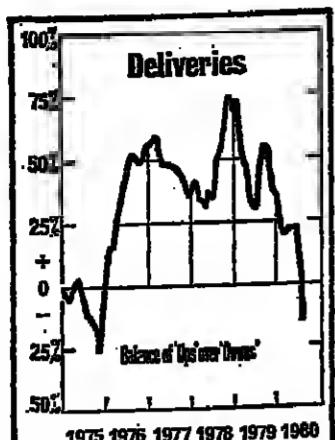
FT Monthly Survey of Business Opinion

© Statistical Material Copyright Taylor Nelson Group Ltd.

GENERAL OUTLOOK

Growing pessimism

BUSINESSMEN are becoming increasingly pessimistic about the prospects for their individual companies. More than three-quarters of the companies interviewed this month say they are less optimistic than when last questioned in April. Consequently, the general business confidence indicator has fallen around to the lowest level since early 1974, during the period of three-day working. The main reason is that the recession is now more severe than had been anticipated. Industry has, on balance,



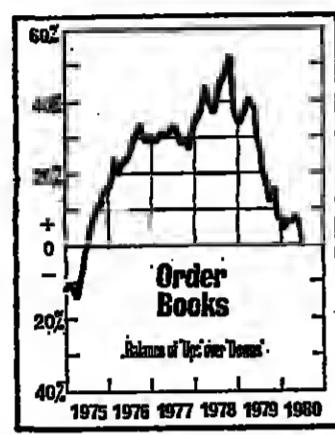
become slightly less optimistic about the outlook for the economy as a whole though this indicator has not fallen significantly in the past few months. Many businessmen still appear to have confidence in the long-term prospects for the Government's policies. However, several of the companies interviewed mentioned the profoundly depressing effect of these policies upon manufacturing industry and at least one company wondered whether the Government was as concerned as it should be about this effect.

ORDERS AND OUTPUT

Demand falls sharply

THE DEEPENING recession is now showing up clearly in falling demand and output. There has been a marked deterioration in the indicator for new orders over the last four months with no engineering companies reporting a rise over the period.

The fall in orders has also worked through to deliveries where all three sectors are more inclined than they had been last April to report a drop over the last four months. More companies now say their deliveries are falling than say they are



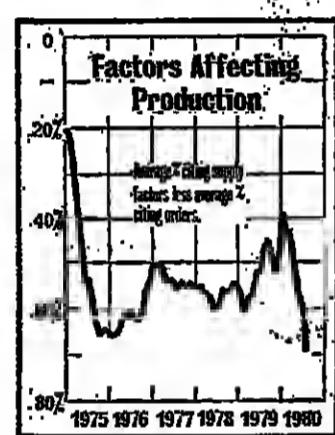
rising. This indicator has declined significantly in the last few months. The weakening of demand is also affecting expectations about future levels of output. There has been an increase in the number of companies, notably in engineering, saying that they expect a fall in output of over 10 per cent in the next year. The overall indicator of expected production/sales turnover in the next 12 months has dropped to around the previous low point of October 1975.

CAPACITY AND STOCKS

Below planned levels

ALL THREE sectors are now inclined to say that they are working at below planned output levels than when last interviewed in April. Consequently, the capacity indicator has continued to fall sharply and is now down to the exceptionally low levels seen five years ago. The recession has increased uncertainty and fewer companies now say they are able to plan output for a period longer than six months.

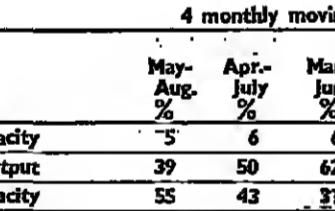
More companies are now saying that output is affected by a shortage of orders, particularly from abroad, and fewer com-



panies are complaining of shortages of components, raw materials or executive staff. The index of factors affecting production has moved even further in the supply direction and now matches the level last seen in 1975.

The fall in demand has meant that the indicator of stocks in relation to current sales trends has remained at the historically high level reached two months ago. All three sectors interviewed this month expect stocks of manufactured goods to fall over the next year.

CAPACITY WORKING



COMPANIES responsible for the employment of nearly two-thirds of the labour force covered by the survey now expect employment to drop over the next year. All three sectors covered this month are more inclined to expect a drop than they were in April. All the engineering companies questioned say that lack of present or forecast demand is discouraging them from increasing employment levels.

Overall, a majority of companies mention product demand as a constraint on the number of employees rather than the

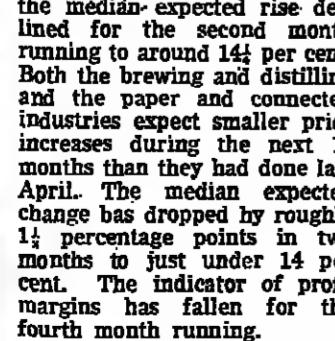
structure of labour supply. There has, for example, been a steady decline in references to difficulties in recruiting staff with suitable skills.

There has been little change in the pattern of answers about expected levels of capital spending over the next year though the paper and connected industries group has revised down its plans. Consequently, the investment indicator shows little change with around 30 per cent of companies still expecting to increase the volume of their spending.

COST AND PROFIT MARGINS

Inflation eases

Inflationary expectations are now clearly easing. A third of the companies interviewed in the engineering sector expect wage rises of less than 10 per cent in the coming year. While most businessmen are still pro-



over the last couple of months to 10 per cent.

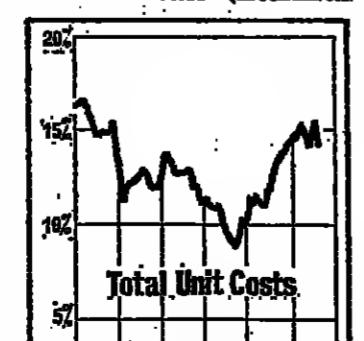
There has also been an increase in the number of companies expecting unit costs to rise by less than 10 per cent, the median expected rise declined for the second month running to around 14 per cent. Both the brewing and distilling and the paper and connected industries expect smaller price increases during the next 12 months than they had done last April. The median expected change has dropped by roughly 1 percentage point in two months to just under 14 per cent. The indicator of profit margins has fallen for the fourth month running.

The business opinion survey is carried out for the Financial Times by the Taylor Nelson Group and is based upon interviews with senior executives.

Three sectors and some 30 companies are covered each month in turn. They are drawn from a sample based upon the FT Actuaries index, which

engineering is surveyed every second month.

Complete tables can be purchased from Taylor, Nelson and Associates, 457, Kingston Road, Ewell, Epsom, Surrey.



GENERAL BUSINESS SITUATION

Are you more or less optimistic about your company's prospects than you were four months ago?

	4 monthly moving total				August 1980			
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Engg. (non-elec.)	Brews. Distill. Print/Pub.	Paper	
More optimistic	15	22	23	25	2	—	20	
Neutral	27	33	35	37	2	36	—	
Less optimistic	58	45	42	38	96	64	30	

EXPORT PROSPECTS (Weighted by exports)

	4 monthly moving total				August 1980			
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Engg. (non-elec.)	Brews. Distill. Print/Pub.	Paper	
Over the next 12 months exports will be:								
Higher	48	48	49	45	51	61	42	
Same	21	20	18	21	30	39	31	
Lower	29	30	30	32	19	—	27	
Don't know	2	2	3	2	—	—	—	

NEW ORDERS

	4 monthly moving total				August 1980			
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Engg. (non-elec.)	Brews. Distill. Print/Pub.	Paper	
The trend of new orders in the last 4 months was:								
Up	25	29	32	36	—	18	20	
Same	13	15	18	20	5	18	7	
Down	39	29	20	19	92	64	57	
No answer	23	27	30	25	3	—	16	

PRODUCTION/SALES TURNOVER

	4 monthly moving total				August 1980			
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Engg. (non-elec.)	Brews. Distill. Print/Pub.	Paper	
Those expecting production/sales turnover in the next 12 months to:								
Rises over 20%	3	3	3	5	—	—	—	
Rise 15-19%	1	5	4	7	—	—	—	
Rise 10-14%	3	2	4	5	—	—	20	
Rise 5-9%	9	12	21	21	5	—	9	
About the same	64	64	57	54	38	82	41	
Fall 5-9%	6	4	1	1	5	—	30	
Fall over 10%	6	3	3	1	30	18	—	
No comment	8	7	7	6	22	—	—	

STOCKS

	4 monthly moving total				August 1980			
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Engg. (non-elec.)	Brews. Distill. Print/Pub.	Paper	
Raw materials and components over the next 12 months will:								
Increase	20	29	31	34	28	—	22	
Stay about the same	51	45	40	36	42	64	71	
Decrease	25	21	25	23	28	36	7	
No comment	4	5	4	7	2	—	—	
Manufactured goods over the next 12 months will:								
Increase	13	20	19	22	—	—	—	
Stay about the same	44	46	46	45	30	64	27	
Decrease	17	13	19	18	33	36	9	
No comment	26	21	16	15	37	—	64	

FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total				August 1980			

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Giftware and Fashion Accessories Trade Fair (0833 4371) (until September 4)	Bristol Exhibition Centre
Current	International Watch, Jewellery and Silver Trades Fair (01-837 5836) (until September 4)	Earls Court
Sept. 1-4	International Environment and Safety Exhibition and Conference (0727 55374)	Wembley Conference Centre
Sept. 1-5	London Nursing Exhibition and Conference (01-837 5840)	Royal Festival Hall
Sept. 2-5	International Carpet Fair (021-705 6707)	Harrowgate
Sept. 7-12	International Hardware Trades Fair (0727 63213)	Olympia
Sept. 8-11	Laboratory '80 (0789 22612)	Grosvenor House, W1
Sept. 9-20	Chelsea Antiques Fair (0727 58069)	Chester Town Hall
Sept. 11-19	International Printing Machinery and Allied Trades Exhibition—IPEX (021-705 6707)	National Exhibition Centre, Birmingham
Sept. 14-17	MAB '80 International Menswear Fair (01-839 5041)	Earls Court
Sept. 16-18	Ready to Wear Fashion Fair (01-637 2400)	Harrowgate
Sept. 20-23	International Broadcasting Convention and Exhibition (01-240 1871)	Metropole Hall, Brighton

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Exhibition of Agriculture and Food Industry—OMEC (until Sept. 4)	Budapest
Current	International Fair (until Sept. 20)	Amman
Current	International Bridge and Structural Engineering Exhibition (until September 3)	Vienna
Current	International Autumn Fair (01-493 3111) (until September 7)	Leipzig
Sept. 4-9	Jewellery, Gold, Silver, Clocks and Gifts Exhibition—RIJORMA	Paris
Sept. 6-9	Ready-to-Wear Women's Clothing Fair (01-439 3964)	Paris
Sept. 6-9	International Leather Week (01-439 3964)	Brau
Sept. 10-18	International Engineering Fair (01-278 0281)	Zagreb
Sept. 12-18	World Fair of Photography, Photo, Cine, Audio-vision—PHOTOKINA (01-408 0868)	Cologne
Sept. 12-21	International Autumn Fair (01-486 1951)	Basel
Sept. 18-20	International Tunnelling Industries Exhibition and Conference—EUROTUNNEL (0727 63213)	Paris
Sept. 17-26	International Office Equipment Exhibition—SICOB (01-439 3964)	Frankfurt
Sept. 18-Sept. 23	International Exhibition for Automobile, Motor Car, Workshop, Service Station and Garage Equipment—AUTOMECHANICA (01-734 0453)	Munich
Sept. 19-24	International Food, Industry and Non-Food Products Exhibition—IKROFA (01-486 1951)	Munich
Sept. 21-24	Hardware Trade Show (QUOJEM) (01-405 8866)	Munich

BUSINESS AND MANAGEMENT CONFERENCES

Sept. 13	Brunei Institute of Organisation and Social Studies: Understanding Production for non-production managers (0835 55461)	Urbridge
Sept. 3	Cyril Aydon Associates: Current Cost Accounting—the New Standard (seminar for financial specialists only—Banbury 720124)	Stratford-on-Avon
Sept. 4	Institute of Directors: Beware the Vth Directive (01-639 1233)	Pall Mall, SW1
Sept. 4-5	FT Conference: The new Sri Lanka—Opportunities for Business (01-621 1358)	Colombo
Sept. 7-12	European Marketing Association: Marketing Management (021 742 4141)	University of Birmingham
Sept. 8-12	IPM: The Work of the Personnel Department (01-337 2844)	Embassy Hotel, W2
Sept. 10-12	BCPA: Complete Course for Personnel Officers (01-405 1023)	Southampton Row, WC1
Sept. 11	South Glamorgan Institute of Higher Education: Financial Futures—The Cardiff Seminar (0222 492121)	Cardiff Castle
Sept. 15-16	FT Conference: Preparing the Annual Company Report (01-621 1355)	Savoy Hotel, WC1
Sept. 16	The Henley Centre for Forecasting: The Demanding Consumer of the '80s (01-353 9861)	Gloucester Hotel, SW7
Sept. 17	IPS: Successful Trading in Commodities, Money and Foreign Exchange (0930 23711)	Perman Hotel, W1
Sept. 22-26	IPM: Methods in Interpersonal Skills Training (02333 3449)	St. Ermin's Hotel, SW1
Sept. 23	College of Marketing: Innovation 1—New product search, licensing and the generation of new ideas (06283 24922)	St. John's College, Oxford
Sept. 24	ESC: The Profitable Exploitation of Micro-processors in Instrumentation and Control (05732 2711)	Cafe Royal
Sept. 25	AMR International: It's about time management (01-262 2732)	Edinburgh
Sept. 26-Oct. 3	Institute of Management Services: Energy Saving in Transport and Distribution (01-363 7452)	Hilton Hotel, W1
Sept. 29-Oct. 2	AMD: Export Management (Windsor 56047)	
Sept. 29-Oct. 2	AMR International: Positive Discipline (01-262 2732)	
Sept. 29-Oct. 2	Calus: Cost Engineering (0734 861101)	
Sept. 30	College of Marketing: Innovation 2—Evaluation and accumulation of new products, processes and technologies (06283 24922)	
Sept. 30-Oct. 2	CPT: Public Transport in the Eighties Conference (01-831 7546)	
Oct. 1	FT Conference: Financial Futures for European Institutions (01-621 1355)	

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

DEVELOPING THE ANNUAL COMPANY REPORT

London—September 15 and 16, 1980
Mr. Klaus Sahlgren, Executive Director of the United Nations Centre on Transnational Corporations, and Mr. J. A. Burggraaff, Chairman of the International Accounting Standards Committee, will be taking part in this seminar which will consider whether reporting standards should be set by the UN, or by the OECD, or the international accountancy profession.

INVESTMENT IN MALAYSIA

Kuala Lumpur—November 3 and 4, 1980
Y. A. B. Dato' Seri Dr. Mahathir bin Mohamad, Deputy Prime Minister of Malaysia, will be the keynote speaker at this two-day conference on Investment in Malaysia. The Government's proposals and policies for developing the economy and for encouraging investment will be examined by a distinguished panel of speakers which will include Y. B. M. Tengku Datuk Ahmad Rithaudeen, Minister of Foreign Affairs, Y. B. Dato' Abdul Aziz bin Haji Taha, Governor of the Bank Negara' Malaysia, and Y. B. Tan Sri Abdulah bin Mohamed Salleh, Chairman and Chief Executive of Petronas.

The closing address on the future outlook will be given by the Minister of Finance, Y. B. M. Tengku Tan Sri Razaleigh Hamzah.

All enquiries should be addressed to:

Financial Times Limited
Conference Organisation
Minster House, Arthur Street
London EC4R 9AX

Tel: 01-621 1355
Telex: 27347 FTCONF G
Cables: FINCONF LONDON

Notice to Holders of European Investment Bank

US\$ 100,000,000 9% Notes due 15th September, 1980

Holders of the above Notes (the "1980 Notes") are advised that subject to signature of a conversion and purchase agreement and to the satisfaction of the conditions to be contained therein, the 1980 Notes can be exchanged for 12½% Notes due 15th September, 1987 of European Investment Bank.

Holders of 1980 Notes wishing to exchange such 1980 Notes should notify their bank not later than Friday, 5th September, 1980.

Banks may obtain further information about the procedure for exchange and the terms and conditions of the 12½% Notes due 15th September, 1987 from:

Union Bank of Switzerland (Securities) Limited
The Stock Exchange Building, London EC2N 1EY
Tel: 638 0582 Telex: 8811604

29 August, 1980

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year.

TODAY
COMPANY MEETINGS—
Carter's Inds. Brown's Hotel, Dover St. W1, 12.00
W. M. W. 1-2, Misses' Gown Makers, Madder Lane, W1, 12.00
Marsalis (Hall) Hall, Inns, West Lane, Southwark, Nairne, 2.30
BOARD MEETINGS—
Flights
Aero Properties
Gulf Air Sterling Fund
Hutton
Whitworth Electric
Hutton
Cleaver Inv. Tst.
Electrical and Industrial Securities
Fisons
Globe Inv. Tst.
Morgan Crucible
Shireman Engineering Industries
Shireman
Winton Estates

DISDIVIDEND & INTEREST PAYMENTS—
Dental 2.25p

Trident 0.21p

Paragon 0.21p

Friday, September 5

COMPANY MEETINGS—
Brentford John, The Sanctuary, Westminster, 12.30

Major Cables Tower, Novelty, 12.30

Castrol, Baltic Exchange Chambers, 12.30

Chadwick, Baltic Exchange Chambers, 12.30

Preussag to run Hansa offshore supply fleet

BY KEVIN DONE IN FRANKFURT

PREUSSAG, the diversified West German transport, energy, and metals group, is to take over the running of the entire offshore supply boat fleet owned by DDG Hansa, the renowned West German shipping line which is going into liquidation.

The Preussag subsidiary, VTG (Vereinigte Tanker und Transportmittel), which already owns 49 supply boats, will thus become the world's second biggest supply boat operator with a fleet of just under 90 boats.

The deal to take over the running of the Hansa offshore supply boat fleet with effect from today has been made possible by Hansa's creditor banks, which hold the mortgages on the boats, agreeing to form a company to take over ownership of the fleet.

VTG will take a 25.1 per cent share in this new concern, VVG Versorgungsschiff - Verwaltung, established with a nominal capital of DM 1m, while the group of more than ten banks will hold the remaining 74.9 per cent.

VTG, which has bought directly five of the DDG Hansa

fleet of 44 offshore supply boats, will receive a management fee from the new holding company for running the fleet as well as having its equity stake.

A major attraction for Hansa in the deal is that VTG will also take over about 500 of the Hansa workforce, of which the majority will be sea-going personnel.

VTG and Hansa were already running their offshore fleet in a combined operation, the Offshore Supply Association, but this will now fall 100 per cent under VTG control.

The deal with Preussag and the creditor banks is the second major part of the orderly liquidation of DDG Hansa's interests.

A week ago Hopag-Lloyd, West Germany's largest shipping line, agreed to take over the running of DDG Hansa's scheduled cargo services to the Middle East and the Indian sub-continent. It has bought five of Hansa's 18-strong cargo fleet and is eventually to receive around 40 per cent of their outstanding claims.

Record first-half earnings for AMIC

By Jim Jones in Johannesburg

ANGLO AMERICAN Industrial Corporation (AMIC), the holding company for Anglo American Corporation's South African industrial interests, has declared record first-half earnings for its six months, to June 30, profit before tax rose to R113.9m

(\$150m), from R64.2m in the first half of 1979, and R150.0m for the whole of last year.

During the period AMIC's wholly-owned subsidiary, Scaw Metals, acquired an effective 35.25 per cent interest in Haggie, the steel wire and wire rope manufacturer, at a cost of R50.7m. Attributable results from Haggie were incorporated for the period. In addition, AMIC acquired an 80 per cent stake in Control Logic, the Servomechanism manufacturer, for about R6.7m.

Almost all AMIC's industrial interests, which range through drilling equipment, steel, paper, railway equipment, food, and construction, contributed to the interim profit advance. High-veld, the steel and vanadium producer, in which AMIC has a 6.1 per cent interest, has reported weaker export markets, however, offset by domestic market strength. Elsewhere, paper is expected to make a strong contribution, with a start of operations of a fourth paper machine at the 62.7 per cent-owned Mondi.

Growth capital expenditure commitments stood at R223.2m at end-June, against R107.4m at end-December, 1979. This includes part of the R70m cost of Mondi's fourth paper machine and a further R70m for the fifth one, to be commissioned next year. At Scaw Metals a new bar and section mill, ball plant and other capital works are being installed.

AMIC has declared an interim dividend of 42.5 cents, against 32.5 cents in 1979, from first-half earnings per share of 30.36 cents, compared with 32.7 cents. A total dividend of 105 cents were paid from earnings of 317.2 cents in 1979.

Hutchison to sell stake in Swift

By Philip Bowring in Hong Kong

HUTCHINSON WHAMPOA is selling its 52 per cent interest in Swift and Company, a quoted Australian trading and storage company.

The Australian food group, Mauri Brothers and Thompson, is bidding for the whole of Swift's capital and Hutchinson has accepted the offer. The sale will bring Hutchinson A\$8.9m (\$A10.3m) equivalent to HK\$51.2m.

Swift made profits of A\$600,000 last year, though profits in the first half of the current year were A\$900,000.

CBA dividend up despite setback at finance arm

By JAMES FORTH IN SYDNEY

THE COMMERCIAL Bank of Australia raised group earnings only 5 per cent, from A\$36.4m to A\$38.2m (US\$4.42m) in the year to June. The CBA was again held back by its finance company offshoot, General Credits, but the bank has, nevertheless, raised its annual dividend from 18 cents a share to 20 cents.

Profit of General Credits fell 6 per cent from A\$13.5m to A\$12.6m, on revenue up from A\$135m to A\$146m. Trading bank earnings, however, rose 16 per cent to A\$18.9m, while profits of the savings bank rose 9.4 per cent to A\$3.4m.

A major reason for the General Credits setback was the continued depressed condition of the motor vehicle industry and consumer finance.

The CBA, however, continued its unbroken series of profit rises each year, since 1970. Total assets passed the \$1bn mark for the first time, and at the end of the year stood at \$1.01bn, compared with A\$886m a year earlier.

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LECTRICALS—Continued

UNION LEADERS WARN THAT SOME MEMBERS WILL BE JAILED

TUC set to sabotage Act

BY CHRISTIAN TYLER, LABOUR EDITOR

TUC LEADERS predicted yesterday that the new labour laws were certain to be disobeyed and that trade unionists would be sent to jail.

The warnings came on the eve of the Trades Union Congress in Brighton where some 1,200 delegates are expected to approve today a campaign of non-co-operation with the Government, including industrial action where necessary to sabotage the Employment Act.

Their hostility is in contrast with the findings of recent opinion polls, which suggest as the Government has been claiming — that shopfloor workers in general do not find the new laws unduly restrictive. A survey published in yesterday's Sunday Times seemed to add further support to the Government's argument.

After a meeting of the big transport workers' delegation, however, Mr. Moss Evans,

general secretary, said that unions would find it necessary to break the law at times.

"When we negotiate with employers we will attempt to do so normally," he said. "But when the employer transfers work elsewhere, we will go there and picket even if we are breaking the law. We will impose economic sanctions as effectively as we can. Otherwise, what's the point of action?"

Mr. Evans was referring to those measures in the Act which limit lawful picketing to strikers' own places of work and considerably narrow the unions' legal immunity for sympathetic industrial action against employers not immediately concerned in the dispute.

According to Mr. David Bassett of the General and Municipal Workers' Union, it was "inevitable" that trade unionists would end up in jail. Both union leaders went further

than the text of today's motion for the debate by saying that the general council of the TUC should take disciplinary action against unions which took advantage of the first clause of the Act which provided State aid for secret ballots.

Two other large unions, those of the engineers and electricians, confirmed their dissent from this line of attack on the Act. An attempt to make acceptance of State money for ballots automatically punishable by expulsion from the TUC was dropped from the agenda 10 days ago.

The issue apparently bound to dominate this 112th congress is unemployment. Many unions are now losing members rapidly due to the present wave of redundancies, and their officials look with alarm at the possibility of serious social unrest accompanying the decline of British manufacturing industry.

TUC membership falls, Page 4
Unions face uncertain future, Page 12

Brokers to combat changes at Lloyd's

By John Moore

STRONG RESISTANCE by Lloyd's insurance brokers to key proposals of the Lloyd's internal report on self-regulation is expected to surface at meetings today and tomorrow.

The report prepared by Sir Henry Fisher, a former High Court judge, has angered small and large brokers alike although there is a large degree of division among them as to their objections.

The Lloyd's Insurance Brokers' Committee, part of the British Insurance Brokers Association, is seeking views from all brokers at the meeting. It is intended that a report be submitted to Lloyd's 16-strong ruling committee.

The big brokers, called the "broker barons" in the Lloyd's market, object to the Fisher recommendation that the brokers should divest themselves of their links with the management companies of underwriting syndicates at Lloyd's. It was suggested that this was necessary to avoid possible conflicts of interest.

The brokers object because they do not want to lose the revenue that they earn through their association with underwriting syndicates.

The Fisher team drafted a Bill for Lloyd's to put before Parliament which would create a new ruling Council with wider disciplinary and regulatory powers. Divestment was not part of the required initial legislation although some observers outside the broking community argue that it should be part of a new Lloyd's Act.

The smaller broking firms are worried that their voice will not be heard in the new structure recommended for Lloyd's. Some of the smaller brokers have said that there should be a classification system for brokers for election to the Council.

If the brokers were elected using categories of size as a form of proportional representation, the smaller firms would be assured of a presence. Another worry that their views will not be reflected at Lloyd's arises because the Lloyd's Insurance Brokers' Committee is largely dominated by the big broking battalions.

The smaller brokers fear too that any debate which might have taken place has been disrupted by the fragmentation of what was to be one main meeting of the brokers today. The 265 brokers are now to be seen in a last minute change of arrangements, at three smaller meetings. One representative from each Lloyd's broking group whose name appears in the list of Lloyd's brokers is to be allowed to attend.

Howe attempts to regain monetary policy initiative

BY PETER RIDDLE, ECONOMICS CORRESPONDENT

SIR GEOFFREY HOWE, the Chancellor, returns to the Treasury today after a three-week holiday, to be faced with the problem of how the Government should try to regain the initiative in its monetary policy.

Discussion is likely to focus on a statement, or possibly a series of announcements in late October or early November.

Other advisers are more sceptical and are nearer to the opinion of City analysts, many of whom believe the outcome may be in the range of £10bn to £11bn.

This debate will largely determine whether the Government will take further action to hold down borrowing. Among the likely options are additional fund-raising from the oil companies, further sales of public assets and a tighter squeeze on local authorities.

No decisions are likely to be taken on the monetary side as long as the figures are distorted by the impact of unwinding after the end of the corset controls on the banks.

Further switching back of bank operations within the measured money supply is expected to influence the August figures due to be published on Tuesday week and due to be seen by Sir Geoffrey at the end of this week.

The main question is the extent to which the Government will ignore the overshooting of its monetary target now occurring and introduce a new, and possibly tighter target, at this autumn's higher base level.

Most City analysts expect some such adjustment, as long as the underlying monetary prospects look more promising then. Any decision on Minimum Lending Rate is likely to have to wait for at least a month or two.

In the short term, however, Sir Geoffrey will have to decide, in conjunction with the Bank of England, about whether, and at what price level, to resume selling gilt-edged stocks. No new stocks have been issued since mid-July and the calls on the partly-paid stocks run out shortly. The problem is that prices of gilts have been falling steadily in recent weeks and it is not clear where a new price base could be established.

The other major decision, which may not be taken this autumn, is whether to press ahead with suggestions for reform of the short-term system of monetary control as outlined in the consultative Green Paper last March.

Call to sell public debt, Page 4

Westward bidder in jobs pledge

BY ARTHUR SANDLES

A NEW turn to the Westward Television saga has come with a pledge from one of the two rival bidders for the West Country commercial television franchise area now held by Westward that Westward staff would have their employment guaranteed if it wins the contract.

Westward's rival boardroom factions are seeking a judicial decision this week on parts of their row. There have been signs of concern from staff over the length of time the dispute is taking as the company reaches a decision over the future of the West Country contract.

Mr. Simon Day, chairman of West Country Television, said that "in recent weeks we have been approached by a number of people working for Westward TV expressing concern about the future. I understand that the present management of Westward has suggested that, should the franchise not be renewed, all the employees would lose their jobs.

"I should like to make it clear that as far as West

Country Television is concerned this is not so. The present staff of Westward have the skills and abilities to bring about the improvement we want to make in the television service."

Mr. Day said that if WCTV won the contract it would offer employment "to all the present staff not involved in policy making and, as far as senior management is concerned, we would wish to talk to them on an individual basis."

At the same time Mr. Day said if WCTV were awarded the franchise it would seek to take over the Westward pension scheme and preserve the service of members.

Mr. Peter Cadbury, the former chairman of Westward launched a bitter new attack on the men he wants to oust from the top of his former company at the weekend.

In a personal letter to staff he accused the new management of runaway spending which, he said, could endanger the whole economic foundations of the company.

He said they had allowed the costs of a prestigious costume

drama about Sir Francis Drake to soar from an initial budget of £144,000 to more than £300,000.

Mr. Cadbury also attacked Westward's managing director, Mr. Ronald Perry, over his attitude to a proposed new management structure for the company.

He warned that spending by Westward on the legal wrangle for control of the organisation had reached "a dangerous level."

Mr. Cadbury's move came in advance of this week's appearance by both sides before Lord Justice Dillon to try to sort out the row over conflicting calls for a shareholders' meeting to discuss the dispute.

The majority of the present Westward board, headed by Lord Harris, wants the meeting to be held on October 17.

But Mr. Cadbury and his supporters want it to take place on September 10, and he warned in his letter that to wait until October could threaten the company's economic foundations.

News analysis, Page 6

strikers, however, was that the unions were not to challenge the Communist Party's leading role in the nation.

The stoppages in July and August brought out 200,000 workers in the Gdansk region alone and started to strangle the Polish economy.

Mr. Jagielski told strikers' delegates there had been "winners and no losers" from the agreement. Both he and Mr. Walesa.

David Satter, writing from Moscow, The Soviet Union yesterday withheld comment on the decision, but the Polish Communist authorities were criticised for "poor leadership."

The Communist Party newspaper Pravda quoted Mr. Gus Hall, leader of the tiny, pro-Soviet U.S. Communist Party, as saying that the strikes had taken place because of "weakness of leadership" and "distortions of socialist method and approach."

Continued from Page 1

China

capital construction and defence. Defence, for example, has had its budget slashed by the equivalent of about \$2bn.

Despite Mr. Yao's claim that industrial and agricultural targets are being met, revenue this year will drop by about \$3bn. Yet Mr. Wang was able to say that a growth rate of 5.5 per cent in the national economy would be achieved this year because of adjustments in the prices of basic commodities and increases in depreciation rates.

Part of the problem on the revenue side this year are the projections for stagnant oil production. Mr. Yao forecast no increase in oil output this year. The Chinese may well face difficulties in meeting last year's targets because of the slowdown in production at Daqing, the country's main oilfield which is responsible for about 50 per cent of output.

reach understanding... Our accord is a great thing but the best guarantee for its success will be your work. Work will be the best evidence of your patriotic intentions and your service to the people of Poland."

Mr. Walesa announced after the signing that the strike magazine Solidarity would now be the trade union newspaper.

The signing of the Gdansk agreement was later shown on national television, and millions of Poles had their first view of Mr. Walesa who was dressed in a t-shirt and crumpled grey suit.

The Gdansk strikers considered the agreement a victory, while voicing misgivings about whether all its stipulations.

The new trade unions, if allowed to function fully in keeping with the agreement, would be similar to those in the West.

A point accepted by the

Labour Right accuses NEC

By Richard Evans, Lobby Editor

ALTHOUGH the Government will be blamed for the present 2m unemployment total, Mr. Evans yesterday confirmed the TUC's intention to keep talking to Ministers in an effort to get policies changed. He made it clear that he thought the prospects of any kind of accord with the Government were very poor, and that the only thing that would make Ministers change their minds would be the onset of the next general election.

The customary attempts to draw up an agenda to satisfy all shades of opinion have succeeded on most of the major issues. But there will still be controversy later this week on foreign policy, notably the TUC's visit to Poland, and nuclear disarmament.

A NEW PHASE in the Labour Party's bitter internal struggle for control opens today with an accusation from the Right-wing that the National Executive Committee poses the gravest threat to the unity of the party and to the re-election of the Labour Government.

The battle will continue openly at the TUC at Brighton this week and will come to a head at the party conference in Blackpool at the end of the month.

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